

# DEL PUERTO HEALTH CARE DISTRICT

## FINANCE MEETING AGENDA 8:30 AM    November 17, 2021

The regularly scheduled meeting of the Del Puerto Health Care District's Finance Committee will be held at the date and time listed above in the District Office Conference Room.

### **Announcement Regarding Public Participation**

Members of the public may be heard on any item on the Finance Committee agenda. A person addressing the Finance Committee will be limited to five minutes unless the chairperson of the Finance Committee grants a longer period. Comments by members of the public will be allowed during Finance Committee consideration of an agenda item. When the item is called, please raise your hand or stand if you desire to address the Finance Committee.

Members of the public may also, at this time only, address the Finance Committee on any non-agenda item. However, the Finance Committee may only consider non-agenda items long enough to determine the nature of the matter. Non-emergency items may be rescheduled for discussion later. The Finance Committee may act on non-agenda items only in emergency circumstances. Members of the public wishing to address the Finance Committee on a non-agenda item should raise their hand or stand at this time.

If written materials relating to items on this Agenda are distributed to Finance Committee members prior to the meeting, such materials will be made available for public inspection at 875 E Street, during normal business hours. In compliance with the Americans with Disabilities Act, those requiring accommodations for this meeting should notify the District office 48 hours prior to the meeting at (209) 892-8781.

Cell phones must be silenced or set to do not disturb during the meeting.

1. **Call to Order/Attendance**
2. **Public Comment**
3. **Acceptance of the Agenda**
4. **Presentation by Chandler Asset Management, Don Penner** **Information Only**
5. **Finance Report Review**

A.	Committee Meeting Minutes for Approval	October 27, 2021	<b>Action Anticipated</b>
B.	Month End Financials for Acceptance	October 2021	<b>Action Anticipated</b>
C.	Monthly Warrants for Recommendation	October 2021	<b>Action Anticipated</b>
6. **Old Business - NONE**
7. **New Business - NONE**
8. **Accounting and Finance Manager Report**

A.	Update on COVID19 Stimulus P&L		<b>Information Only</b>
B.	Set Schedule for Committee Review of Account Reconciliations		<b>Action Anticipated</b>
9. **Adjournment**

October 20, 2021

Karin Hennings  
Administrative Director/CEO  
875 E Street  
PO Box 187  
Peterson, CA 95363  
**VIA EMAIL**

Dear Ms. Hennings:

It was a pleasure speaking with you last week and learning more about your process and requirements to support the vision of building a new ambulance facility and office building for Del Puerto Health District (DPHD). Based on our discussions we have developed this proposal to help you forward that vision. Our process will include the following service items:

- Market demand/justification for ambulance facility expansion
- Financial impact analysis of proposed project

We feel that completion of the above steps will provide your Board with the information and necessary “business case” to make an informed decision on whether to move forward with the project.

If you have any questions on the information herein, please contact John Dao, Principal, at 612.810.3472.

Again, we thank you for this opportunity to be of service to Del Puerto Health District.

Sincerely,

John Dao

Wipfli LLP

## Our approach

Based on our conversation with you, we recommend two major phases of work to help you forward your vision.

### Phase I: Market/demand study for ambulance services

This phase of our analysis will help you articulate existing and future demand for ambulance services in your service area.

- Define existing service area of DPHD ambulance services utilizing patient origin data
- Analysis of demographic data indicators key to demand for ambulance services
- Identification of any other competing ambulance services
- Estimation of 5-year projected future demand for DPHD ambulance services

### Phase II: Financial impact analysis

In this next phase we will estimate the financial impact and return on investment of your proposed project. Specifically, we will explore the financial impact to DPHD should you invest the dollars in the new facility while achieving the volume growth in ambulance services as outlined in phase 1 above. The financial model will include assumptions regarding volumes, payer mix, current and future reimbursement rates, staffing and non-staffing expenses and expected capital costs to develop meaningful financial forecasts.

The result of these analyses will provide enough information for DPHD to make informed “go or no-go” decisions on the project in question.

*The financial information provided as part of the consulting services delivered in Phase 3 is intended solely to assist you in making strategic decisions regarding your organization. This financial information is not intended to present your financial position in accordance with accounting principles generally accepted in the United States. We will not compile or examine the prospective information and will express no assurance on it. In addition, we will not perform procedures to verify the accuracy or completeness of the information provided by management. Future events may cause material differences between prospective financial information provided as part of our engagement and actual results because events and circumstances frequently do not occur as expected. You are responsible for assuming all management responsibilities and for overseeing these services. You are also responsible for evaluating the adequacy and results of the services performed and accepting responsibility for them.*

## Professional fees

Based on our understanding of the engagement, and the phased approach we outlined in the previous pages, we estimate our professional fees to be as follows:

Professional Services	Cost
Phase 1: Market/Demand Analysis	\$16,000
Phase 2: Financial Impact Analysis	\$22,000

In addition to the professional fees quoted above, any out-of-pocket expenses (i.e., travel costs) will be charged at actual cost, without a markup. We invoice professional fees and expenses on a monthly basis. Payment is appreciated within 30 days of invoicing. This fee quote is valid for a period of 60 days from the date of this proposal.

## Healthcare specialty

Your Wipfli team of professionals is dedicated to healthcare organizations. Our relationship goes beyond the services to continually look for opportunities and efficiencies that could enhance your operations, strengthen internal controls and contribute to your success.

Keyways that we demonstrate that we know healthcare include:

- Leveraging our firm's experience with more than 1,700 healthcare clients including:
  - 600+ hospitals and health systems
  - 1,100+ physician practices
  - 250+ senior facilities
- Offering a full range of healthcare, reimbursement, billing and coding education, information technology (IT), human resources, senior services consulting, retirement planning and other services to handle your organization's diverse needs.

## Engagement team

Your engagement team will be a consistent, cohesive, and dedicated team of service professionals who are industry-focused and tenured experts in their field. The following experts assigned to your engagement have over 100 years of combined experience conducting market studies, modeling financial performance, and evaluating reimbursement opportunities, which are essential to the development of a feasibility study.



**John Dao, MHA**  
*Engagement Principal*

**John Dao** is a principal in Wipfli LLP's Healthcare Practice and will be the lead for this engagement. He has a wide breadth of hospital and ambulatory healthcare experience, ranging from large academic hospitals and integrated delivery systems to CAHs.



**Sydney Diekmann**  
*Senior Consultant*

**Sydney Diekmann** is a senior consultant in Wipfli LLP's healthcare practice. She provides analytical and project support strategic facility master planning, market, and physician need projects. Her expertise lies in market share projections, community needs assessments and demographic projections, and service line volume projections.

## Terms and Conditions

The agreement and all appendixes referenced in this engagement letter, including the Professional Services Terms and Conditions Applicable to Non-Attest and Non-Tax Engagements, are incorporated herein by such reference. By signing this engagement letter, Del Puerto Health Care District specifically agrees that the project will be subject to the agreement and such appendixes.

## Approval to Proceed

We have given careful consideration to your requirements for this engagement and to the skills and resources needed to perform these efforts. If the project methodology described meets your expectations, please sign the Engagement Letter Acceptance Form and return this engagement letter to us.

# Engagement Letter Acceptance Form

Prepared by John Dao, Principal, Wipfli Healthcare Practice

## Professional Services

If the contents of this engagement letter dated October 20, 2021, are acceptable, please sign and return this engagement letter to [jdao@wipfli.com](mailto:jdao@wipfli.com) at your earliest convenience.

Del Puerto Health Care District acknowledges acceptance of this engagement, agrees to be bound by all of its Terms and Conditions (attached), and represents that the person signing below has authority to execute this agreement. This agreement may be executed in a number of counterparts, including this separate signature page, each of which shall be deemed an original and all of which shall constitute one and the same agreement.

• • • • • • •

ACCEPTED: DEL PUERTO HEALTH CARE DISTRICT

BY: \_\_\_\_\_  
(*signer's name and title*)

DATE: \_\_\_\_\_



# John Dao

*Principal*

Spokane office  
509 232 2742  
jdao@wipfli.com

wipfli.com

**John Dao** is a principal in Wipfli's healthcare facility and capital planning group. With over a decade of consulting experience, he has worked across the country, assisting healthcare clients to plan and finance new facility developments and renovations.

John's career has spanned a wide breadth of hospital and ambulatory settings, ranging from large academic hospitals and integrated delivery systems to small regional and critical access hospitals. His consulting experience has taken him all over the United States as well as internationally. Combining this broad base of experience with strong analytical skills and a solid understanding of efficient healthcare operations/design enables John to quickly and competently match clinical/business needs with effective, creative solutions.

## Specializations

- Market assessment, utilization analysis and future volume projections
- Facility master planning
- Functional and space program design
- Patient flow/throughput analysis and evaluations
- Operations reengineering and design
- Strategic planning
- Long-range strategic planning and efficiency implementation
- Service line analysis and feasibility studies
- Operating room and emergency department operations and design
- Business plan development

## Past experience

- St. Luke's Health System – Boise, Idaho
- Avera McKennan Health System – Sioux Falls, South Dakota
- Aspirus Health System – Wausau, Wisconsin
- Over 30 critical access hospitals across the country

## Professional memberships and activities

- University of Minnesota's Master of Healthcare Administration program – Adjunct faculty preceptor and student mentor
- Featured speaker at several of Wipfli's critical access and rural healthcare conferences and the World Research Group's Emergency Department Convention
- National publications including articles in Health Facilities Management magazine and Healthcare Executive magazine

## Education

St. Cloud State University

- Bachelor of science degree in business with a major in accounting

**WIPFLI**



# Sydney Diekmann

Consultant II

Minneapolis office  
952 548 3400  
[sydney.diekmann@wipfli.com](mailto:sydney.diekmann@wipfli.com)

[wipfli.com](http://wipfli.com)

[Sydney Diekmann](#) is a consultant in Wipfli's healthcare practice and a member of Wipfli's Healthcare Capital and Facility Planning team. She provides analytical market expertise and project management support for strategic planning, facility master planning, financial feasibility studies, and physician demand planning for acute care hospitals, critical access hospitals, and physician groups. Her expertise lies in analyzing market and demographic trends, service line volume projections and scenario modeling, and capital planning.

Sydney joined Wipfli's healthcare practice in 2019 after serving as a research lab manager for the University of Minnesota, where she worked closely with public health experts to implement community health initiatives. Sydney employs a multi-faceted, quantitative-based approach to develop customized solutions for her clients.

## Specializations

- Facility master planning
- Strategic planning
- Financial feasibility studies
- Market demand and volume projections
- Physician demand planning
- Data analytics and modeling
- Community health needs assessments

## Past experience

- Research lab manager
- Academic researcher

## Education

University of Minnesota – Twin Cities

- Bachelor of science degree in Neuroscience



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Engagement Letter  
Terms and Conditions – Non-Attest and Non-Tax Engagements

1. Entire Agreement

These Terms and Conditions, together with the engagement letter (“Engagement Letter”) to which these Terms and Conditions are attached, the Engagement Letter’s other appendixes, and applicable Change Orders, if any, constitute the entire agreement between the parties on the subject matter thereof and supersede and merge all prior proposals (including prior proposals of Wipfli regarding the engagement), understandings, and agreements (oral or written) between the parties relating to the subject matter including, without limitation, the terms of any request for proposal issued to Client or the standard printed terms on any purchase order issued by Client. No modification, amendment, supplement to, or waiver of these Terms and Conditions or the Engagement Letter shall be binding upon the parties unless made in writing and duly signed by both parties. To the greatest extent reasonably possible, the provisions of the Engagement Letter, its Appendixes (including these Terms and Conditions), Implementation Plan, Change Orders, and any other exhibit, attachment, schedule, or other document referenced in or by the Engagement Letter shall be read together and harmonized to give effect to the parties’ intent. In the event of a direct conflict among the express provisions of the foregoing, the Engagement Letter shall be given controlling effect. These terms and conditions do not apply to any attest services that may be performed by Wipfli for Client, such services being governed exclusively by the Engagement Letters issued with respect thereto.

2. Commencement and Term

An Engagement Letter or Change Order shall become effective when signed by duly authorized representatives of both parties and shall remain in full force and effect until the services to be delivered under the Engagement Letter are complete (as reasonably determined by Wipfli) unless earlier terminated by either party as provided in the Engagement Letter or these Terms and Conditions. Each person executing an Engagement Letter or Change Order on behalf of a party represents and warrants to the other that he or she has all power and authority to bind the party on whose behalf he or she is executing same.

3. Fee Estimates and Change Orders

Wipfli’s Engagement Letter may set forth certain ranges for Wipfli’s fees charged on any project or work. Wipfli provides fee estimates as an accommodation to Client. Unless otherwise indicated in the Engagement Letter, fee estimates shall not be construed as or deemed to be a minimum or maximum fee quotation. Although Wipfli reasonably believes suggested fee ranges are accurate, Wipfli’s actual fees may vary from its fee estimates.

A “Change Order” means a mutually agreed-upon change in the schedule or the time for Wipfli’s performance of the work on a project, the scope of specifications of a project, and/or the fees chargeable by Wipfli to Client, which is reduced to writing using an agreed-upon form that is executed by an authorized representative of each for Wipfli and Client.

If, during the course of Wipfli’s engagement, Wipfli determines that more work will be required than initially estimated, Wipfli will discuss, as soon as possible, the reasons with Client. Work that falls outside the agreed-upon scope of Wipfli’s engagement shall be covered by a Change Order. Service completion times are estimated and subject to change. Where applicable, all such estimates assume that Client’s hardware platform/computer system will, at the commencement of the services, be fully operable as intended and designed, functioning as necessary and available to Wipfli without material restriction for the duration of the services. Such estimates also include necessary and reasonable cooperation from client personnel.

Unless otherwise agreed in the Engagement Letter, miscellaneous expenses incurred by Wipfli in the course of performing the service will be charged in addition to Wipfli’s professional fees. Miscellaneous expenses may include, but are not limited to: travel, lodging, transportation, and meals for projects requiring travel; clerical processing; telecommunications charges; delivery expenses; and all sales, use, ad valorem, excise, or other taxes or other governmental charges.

4. Fees

Unless otherwise agreed, all invoices are due and payable within thirty (30) days of the invoice date. All business or commercial accounts will be charged interest at the lesser of one percent (1%) per month or the maximum rate permitted by law, except where prohibited by law, on Client’s balance due to Wipfli that is outstanding over thirty (30) days. At our discretion, work may be suspended if Client’s account becomes overdue and will not be resumed until Client’s account is paid in full. Client acknowledges and agrees that we are not required to continue work in the event of a failure to pay on a timely basis for services rendered as required. Client further acknowledges and agrees that in the event Wipfli stops work or withdraws from this engagement as a result of Client’s failure to pay on a timely basis for services rendered as required by this Engagement Letter, Wipfli will not be liable to Client for any damages that occur as a result of our ceasing to render services.

In the event Client requests us to, or we are required to, respond to a subpoena, court order, government regulatory inquiries, or other legal process against Client or its management for the production of documents and/or testimony relative to information we obtained and/or prepared during the course of this or any prior engagements, Client agrees to compensate us for all time we expend in connection with such response, at our regular rates, and to reimburse us for all related out-of-pocket costs that we incur.

5. Tax Responsibilities

Client shall pay and be solely and exclusively liable for all sales, use, ad valorem, excise, or other taxes or governmental charges imposed on the installation, implementation, licensure, or sale of goods or services by Wipfli or third parties to Client related to the Engagement Letter.

6. Termination of Agreement

An Engagement Letter may be terminated as follows: (i) by either party immediately upon written notice to the other if either party hereto becomes the subject of voluntary or involuntary bankruptcy or other insolvency proceeding, (ii) by Wipfli or Client if either party defaults in the performance of any of its covenants and agreements set forth in an Engagement Letter or Change Order (except when such default is due to a cause beyond the control of the party) and such default is not cured within thirty (30) days after notice from either party specifying the nature of such default, and (iii) by Wipfli or Client with or without cause upon providing thirty (30) days written notice. Termination of an Engagement Letter shall have no effect on either party’s obligation to pay any amount due and owing with respect to such periods prior to the effective date of such termination.

Wipfli has the right to withdraw from this engagement, at our discretion, if Client does not provide us with the information we request in a timely manner, refuses to cooperate with our reasonable requests, or misrepresents any facts. Our withdrawal will release us from any obligation to complete the engagement and will constitute completion of our engagement. Client agrees to compensate us for our time and out-of-pocket expenses through the date of our withdrawal.

7. Ongoing Support and Advice

Wipfli ongoing support and advice, whether or not it is defined by an Engagement Letter or Change Order, shall be subject to Wipfli’s Terms and Conditions and will be provided under the same terms and conditions that would apply to services defined in Wipfli’s Engagement Letters or Change Orders.

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8. Third-Party Products and Subcontractors

When Wipfli is requested by Client through an Engagement Letter or Change Order to provide assistance with third-party products, Wipfli will use commercially reasonable efforts (as defined by Wipfli) to research, learn, and assist Client in the use of third-party products. However, Wipfli shall not be held liable for software or other products or services that have been written, produced, or provided by third parties. Client accepts all responsibility for, and risk-of-loss associated with, Client's use of third-party software, hardware, and products. Client accepts full responsibility for all communications with, and indemnifies and holds Wipfli harmless from, claims by third-party software developers, vendors, contractors, and/or subcontractors who have not been directly commissioned, engaged, retained, or hired by Wipfli. Wipfli hereby expressly disclaims all liability to Client or to any third parties that might be affected by the services performed or equipment installed by a third party who has not been directly commissioned, engaged, retained, or hired by Wipfli.

9. Independent Contractor

The relationship between Wipfli and Client is solely and exclusively that of independently contracting parties.

10. Non-Exclusivity

No right of exclusivity is granted, guaranteed, or implied by Wipfli and Client entering into any Engagement Letter or Change Order. Client acknowledges that Wipfli regularly performs the same or similar services as are being provided hereunder to third parties.

11. Privacy and Engagement Staffing

Wipfli expressly reserves the right to replace, in its sole discretion upon notice to Client, any of our professional project team members, as necessary, to provide quality and timely service to Client. From time to time, and depending upon circumstances, Wipfli may use third-party service providers, such as independent contractors, specialists, or vendors to assist us in providing professional services, including tax services. We may also use personnel from affiliates of Wipfli and other Wipfli-related entities (including our wholly-owned Indian subsidiary and contractors in the Philippines) or any of their respective affiliates. These entities and their personnel may be located within or outside the United States. In addition, Wipfli may utilize third-party service providers, including cloud-based service providers, who may collect, use, transfer, transmit, store, or otherwise process Client information in connection with the delivery of certain services. Wipfli is committed to maintaining the confidentiality and security of Client's information, and accordingly, Wipfli maintains policies, procedures and safeguards to protect the confidentiality of Client information. In addition, our agreements with all service providers appropriately maintain and protect the confidentiality of Client information, provided we may use electronic media to transmit Client information and such use in itself will not constitute a breach of any confidentiality obligation. We remain responsible to Client for the supervision of all service providers, entities, and personnel who assist us in rendering professional services hereunder and for protecting the confidentiality of Client information. Client hereby consents and authorizes us to disclose Client information to the foregoing entities and parties for the purpose of providing professional services, including tax services, to Client.

Wipfli is committed to protecting personal information that can be linked to specific individuals, including health information ("Personal Data") and will maintain such Personal Data in confidence in accordance with professional standards and governing laws. Client will not provide any Personal Data to Wipfli unless necessary to perform professional services described in the engagement letter. When providing any Personal Data to us, Client will comply with all applicable laws (both foreign and domestic) and will anonymize, mask, obfuscate, and/or de-identify, if reasonably possible, all Personal Data that is not necessary to perform the professional services described in the engagement letter. Any Personal Data provided to us by Client will be kept confidential and not disclosed to any third party not described above (parties providing us assistance in rendering professional services) unless expressly permitted by Client or required by law, regulation, legal process, or professional standards. Client is responsible for obtaining, pursuant to law or regulation, consents from parties that provided Client with their personal information, which will be obtained, used, and disclosed by Wipfli for its required purposes.

For additional information related to client personal information, please see Wipfli's Privacy Statement located at [www.wipfli.com/privacy-statement](http://www.wipfli.com/privacy-statement).

12. Wipfli Owners

Some persons who own an interest in Wipfli may not be licensed as Certified Public Accountants and may provide services related to this engagement.

13. Limitation of Liability

Except for liability for personal injury damages caused by Wipfli's gross negligence or willful misconduct, and regardless of whether any remedy as set forth in these Terms and Conditions fails in its essential purpose, in no event shall Wipfli's cumulative liability to Client (or its successors, assigns, or affiliates) from all causes of any kind including liability based on contract, in tort, or otherwise arising from, out of, or related to the services or transactions contemplated in the Wipfli Engagement Letter or Change Order exceed the amount actually paid to Wipfli by Client under such Engagement Letter or Change Order.

14. Dispute Resolution

If any dispute arises among the parties regarding the subject matter hereof and such dispute cannot be resolved through informal negotiations and discussion, the parties agree to try in good faith to settle the dispute by mediation administered by the American Arbitration Association under its applicable rules for resolving professional accounting and related services disputes before resorting to arbitration or litigation. Costs of any mediation proceeding shall be shared equally by all parties. Any claim arising out of this engagement, except actions by us to enforce payment of our professional invoices, must be filed within one year from the completion of the services under this agreement, notwithstanding any statutory provision to the contrary.

15. Governing Law

All agreements between Wipfli and Client for any service shall be governed by and construed in accordance with the internal laws of the state in which the Wipfli office which issues the Engagement Letter related to the services is located.

16. Severability

The provisions of these Terms and Conditions shall be severable, so that the invalidity or unenforceability of any provisions will not affect the validity or enforceability of the remaining provisions; provided that no such severability shall be effective if it materially changes the economic benefit of these Terms and Conditions to either party.

17. Record Retention

We will retain records related to this engagement pursuant to our record retention policy. At the end of the relevant time period, we will destroy our records related to this engagement. However, original records will be returned to Client upon the completion of the engagement. When records are returned, it is Client's responsibility to retain and protect the records for possible future use, including potential examination by governmental or regulatory agencies.

18. Assignment

The Engagement Letter to which these Terms and Conditions are attached shall be binding on the parties hereto and their respective successors and assigns. Neither party may assign this Engagement Letter without prior written consent of the other, except that Wipfli may assign its rights and obligations under this Engagement Letter without approval of Client to an entity that acquires all or substantially all of the assets of Wipfli or to any subsidiary or affiliate or successor in a merger, acquisition, or change of control of Wipfli; provided that in no event shall such assignment relieve Wipfli of its obligations under this Engagement Letter.

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19. Intellectual Property Rights

Client acknowledges that Wipfli owns all intellectual property rights, title, and interest to all information provided or developed throughout the duration of this engagement. Any use of this material, other than for the stated purposes in this Engagement Letter, is not authorized. In addition, Client shall not alter or remove any of Wipfli's trademarks, copyright registration marks, patent, or other intellectual property notices applicable to any of Wipfli's goods, marketing material, or advertising media and shall not in any way alter any of Wipfli's products. Client shall promptly notify Wipfli in writing of any infringement of Wipfli's intellectual property by third parties of which Client becomes aware. Neither party shall acquire any right, title, or interest in or to the other party's code, data, business processes, or other information to which such party may have access during the term of the engagement hereunder. All such code, data, business process, and other information shall be solely and exclusively the property of the originating party.

20. Mutual Confidentiality

During the course of performing services, the parties may have access to information that is confidential to one another, including, without limitation, source code, documentation, specifications, databases, system design, file layouts, tool combinations, development methods, or business or financial affairs, which may incorporate business methods, marketing strategies, pricing, competitor information, product development strategies and methods, customer lists, customer information, and financial results (collectively "Confidential Information"). Confidential Information may include information received from third parties, both written and oral, that each party is obligated to treat as confidential.

Confidential Information shall not include any information that (i) is already known by the recipient party or its affiliates, free of any obligation to keep it confidential, (ii) is or becomes publicly known through no wrongful act of the receiving party or its affiliates, (iii) is received by the receiving party from a third party without any restriction on confidentiality, (iv) is independently developed by the receiving party or its affiliates, (v) is disclosed to third parties by the disclosing party without any obligation of confidentiality, or (vi) is approved for release by prior written authorization of the disclosing party.

Without the advance written consent of the other party, neither party shall disclose to a third party Confidential Information of the other party. Each party agrees to maintain at least the same procedures regarding Confidential Information that it maintains with respect to its own Confidential Information. Each party may use the Confidential Information received from the other party only in connection with fulfilling its obligations under this Agreement. The parties further agree that expiration or termination of this Agreement, for any reason, shall not relieve either party, nor minimize their obligations with respect to Confidential Information, as set forth herein.

**DEL PUERTO HEALTH CARE DISTRICT**  
**875 E Street - Patterson, California 95363**  
**FINANCE MEETING**  
**MINUTES October 27, 2021**

**1. Call to order/Attendance**

The meeting was called to order by Anne Stokman, Committee Chair, 3:08 PM

**Other Board Members Present:** Becky Campo, Committee Member

**Staff Members Present:** Karin Hennings, Administrative Director/CEO; Maria Reyes-Palad, Financial Accounting Manager; Suzie Benitez, Health Center Manager; and Danae Skinner, Administrative Staff Accountant.

**2. Public Participation – there were no comments**

**Present:** Christopher Rogers, Wipfli auditor

**3. Acceptance of Agenda**

M/S/C Anne Stokman/Becky Campo to accept the agenda as presented.

**4. Finance Report Review**

**A.** Review for Approval: September 22, 2021 Finance Meeting Minutes

M/S/C Becky Campo/Anne Stokman to accept the minutes for September 22, 2021 as presented.

**B.** Review Financial Reports for September 2021

Maria Reyes-Palad reviewed the Financial Reports for September 2021 and answered all questions regarding the reports.

M/S/C Becky Campo/Anne Stokman to recommend to the Board to accept the Preliminary Financial Reports as presented.

**C.** Review for Recommendation September 2021 Warrants

Maria Reyes-Palad reviewed the report and answered all questions regarding the Warrants.

M/S/C Becky Campo/Anne Stokman to recommend to the Board to accept the Warrants as presented.

**5. Old Business – NONE**

**6. New Business – NONE**

**7. Accounting and Finance Manager Report**

**A.** Update on COVID19 Stimulus P&L

Maria Reyes-Palad updated the committee on submission of Phase 4 Provider Relief Fund application.

Information Only – No Action Taken

**B.** Set Schedule for Committee Review of Account Reconciliations

Becky Campo reviewed the Account Reconciliations.

**Meeting adjourned – 3:31 PM**

**Next meeting:** Wednesday, November 17, 2021 at 8:30 AM

Respectfully submitted,

Anne Stokman, Treasurer

Del Puerto Health Care District  
**Balance Sheet**  
As of October 31, 2021

	Oct 31, 21	Sep 30, 21	% Change	Oct 31, 20	% Change	NOTES
<b>ASSETS</b>						
<b>Current Assets</b>						
101.011 · TCB-Operating Checking 1739	1,164,818	1,431,266	(19%)	1,515,085	(23%)	\$230 K New Ambulance
101.012 · TCB-Payroll Account 2999	26,239	28,030	(6%)	8,429	211%	
101.013 · TCB-Money Market 4168	100,868	100,866		100,844		
101.015 · TCB - Keystone C 8641	119,360	115,550	3%	88,239	35%	
101.016 · TCB-HC Billing Dept Acct 7262	19,764	34,031	(42%)	2,690	635%	
101.017 · TCB-Ambulance Fund 1041	3,575	2,895	23%	2,643	35%	
<b>Total 101.010 · Tri Counties Bank</b>	<b>1,434,624</b>	<b>1,712,638</b>	<b>(16%)</b>	<b>1,717,930</b>	<b>(16%)</b>	
101.030 · Petty Cash in District Office	340	340		340		
101.040 · US Bank Athena Accounts						
101.041 · US Bank-Athena/Rodriguez#4750	871		100%		100%	
101.042 · US Bank HC-Athena Acct#8662	5,079	11,017	(54%)	75	6,672%	
<b>Total 101.040 · US Bank Athena Accounts</b>	<b>5,950</b>	<b>11,017</b>	<b>(46%)</b>	<b>75</b>	<b>7,833%</b>	
101.090 · LAIF-Local Agncy Invtm Fnd0002	516,900	516,900		515,100	0%	
<b>Total 101.000 · Cash and cash equivalents</b>	<b>1,957,814</b>	<b>2,240,895</b>	<b>(13%)</b>	<b>2,233,445</b>	<b>(12%)</b>	
103.000 · Restricted Funds						
103.100 · TCB-USDA Debt Reserve 7237	122,896	122,894		122,871		
<b>Total 103.000 · Restricted Funds</b>	<b>122,896</b>	<b>122,894</b>		<b>122,871</b>		
105.000 · BOTW-Mitigation Fee Acct 7068	148,615	148,614		146,255	2%	
<b>Total Checking/Savings</b>	<b>2,229,325</b>	<b>2,512,403</b>	<b>(11%)</b>	<b>2,502,571</b>	<b>(11%)</b>	
<b>Accounts Receivable</b>						
121.100 · Ambulance						
121.101 · AMB Accts Receivable	838,051	871,345	(4%)	583,895	44%	
121.102 · AMB Allowance for Doubtful	(637,542)	(662,222)	4%	(452,063)	(41%)	
<b>Total 121.100 · Ambulance</b>	<b>200,509</b>	<b>209,123</b>	<b>(4%)</b>	<b>131,832</b>	<b>52%</b>	
121.300 · Health Center						
121.301 · HC Accts Receivable				46,287	(100%)	
121.302 · HC Accts Receivable - Athena	718,832	652,186	10%	123,103	484%	
121.303 · MediCal Untimely Filing Penalty	(63,530)	(63,530)			(100%)	
121.305 · HC Allowance for Doubtful	(85,541)	(78,580)	(9%)	(29,618)	(189%)	
<b>Total 121.300 · Health Center</b>	<b>569,761</b>	<b>510,076</b>	<b>12%</b>	<b>139,772</b>	<b>308%</b>	
<b>Total 121.000 · Patient Accounts - Net</b>	<b>770,270</b>	<b>719,199</b>	<b>7%</b>	<b>271,604</b>	<b>184%</b>	
123.000 · Keystone C Accts Rec	434	373	16%	2,953	(85%)	
125.000 · Other Accounts Receivable	55,650	69,001	(19%)	100,262	(44%)	
126.000 · Government Reimbursements						
126.317 · FYE 2017 PPS				40,452	(100%)	
126.318 · FYE 2018 PPS	38,256	38,256		38,256		
126.319 · FYE 2019 PPS	9,431	47,152	(80%)	47,152	(80%)	received \$38K PPS reimb
<b>Total 126.000 · Government Reimbursements</b>	<b>47,687</b>	<b>85,408</b>	<b>(44%)</b>	<b>124,688</b>	<b>(62%)</b>	
<b>Total Accounts Receivable</b>	<b>874,041</b>	<b>873,981</b>		<b>499,507</b>	<b>75%</b>	
<b>Other Current Assets</b>						
131.000 · Deposits in Transit		40	(100%)			
132.030 · Unapplied Payments - Athena	249	139	79%		100%	
133.000 · Accrued Tax & Fee Receivables	550,436	412,827	33%	554,332	(1%)	
135.000 · Medical Supply Inventory	53,157	53,157		40,049	33%	
136.000 · Prepays	89,479	84,446	6%	75,739	18%	
<b>Total Other Current Assets</b>	<b>693,321</b>	<b>550,609</b>	<b>26%</b>	<b>670,120</b>	<b>3%</b>	
<b>Total Current Assets</b>	<b>3,796,687</b>	<b>3,936,993</b>	<b>(4%)</b>	<b>3,672,198</b>	<b>3%</b>	

Del Puerto Health Care District  
**Balance Sheet**  
As of October 31, 2021

	Oct 31, 21	Sep 30, 21	% Change	Oct 31, 20	% Change	NOTES
<b>Fixed Assets</b>						
151.000 · Capital assets						
151.152 · E Street Land	427,630	427,630			100%	
151.153 · Keystone B Land	162,914	162,914		162,914		
151.156 · Keystone C Land	148,000	148,000		148,000		
Total 151.150 · Land	738,544	738,544		310,914	138%	
151.160 · Buildings & Improvements						
151.161 · E St Building	815,861	815,861		815,861		
151.162 · AMB Crew Quarters Improvement	9,456		100%		100%	
151.163 · Keystone B Ext Bldg	901,410	901,410		901,410		
151.165 · Keystone B Improvements	1,460,848	1,460,848		1,460,848		
151.167 · Keystone C Bldg	1,858,501	1,858,501		1,858,501		
Total 151.160 · Buildings & Improvements	5,046,076	5,036,620	0%	5,036,620	0%	
151.170 · Equipment						
151.171 · District Office Equipment	43,112	43,112		41,643	4%	
151.172 · Ambulance Equipment	1,431,018	1,431,018		1,427,225	0%	
151.173 · Health Center Equipment	364,326	362,394	1%	334,721	9%	
Total 151.170 · Equipment	1,838,456	1,836,524	0%	1,803,589	2%	
151.180 · Construction Work-in-Progress						
151.182 · E Street Building	1,829	1,829			100%	
151.185 · Firewall - District & HC				11,736	(100%)	
151.186 · 2021 Ambulance	240,431	10,055	2,291%		100%	Ambulance cost + tax
151.189 · AMB Crew Quarters Repairs		9,456	(100%)			
Total 151.180 · Construction Work-in-Progress	242,260	21,340	1,035%	437,414	(45%)	
151.190 · Other Capital Assets						
151.191 · Electronic Med. Record Software	97,750	97,750		97,750		
151.190 · Other Capital Assets - Other	25,305	25,305			100%	
Total 151.190 · Other Capital Assets	123,055	123,055		97,750	26%	
151.200 · Accumulated Depreciation	(2,667,065)	(2,642,048)	(1%)	(2,377,460)	(12%)	
Total 151.000 · Capital assets	5,321,326	5,114,035	4%	5,308,827	0%	
Total Fixed Assets	5,321,326	5,114,035	4%	5,308,827	0%	
<b>TOTAL ASSETS</b>	<b>9,118,013</b>	<b>9,051,028</b>	<b>1%</b>	<b>8,981,025</b>	<b>2%</b>	
<b>LIABILITIES &amp; EQUITY</b>						
<b>Current Liabilities</b>						
Accounts Payable	125,485	127,509	(2%)	148,360	(15%)	
Credit Cards	17		100%	8,598	(100%)	
<b>Other Current Liabilities</b>						
251.000 · HC Account Overpayments	(211)		(100%)		(100%)	
252.000 · AMB Account Overpayments	(188)	12	(1,667%)		(100%)	
253.000 · Accrued Payroll Liabilities	230,033	207,320	11%	202,453	14%	
253.280 · COBRA Premium Payable	(129)	(80)	(61%)		(100%)	
254.000 · Current Loan Payable						
254.010 · Current USDA Loan	63,027	63,027		58,484	8%	
254.020 · Current TCB Loan	60,706	60,706		41,385	47%	
Total 254.000 · Current Loan Payable	123,733	123,733		99,869	24%	
257.000 · Keystone C CAM	(8,345)	(7,065)	(18%)	(2,250)	(271%)	
257.500 · Keystone C Security Deposit	5,000	5,000		5,000		
280.000 · Deferred Grant Revenue				65,641	(100%)	
Total Other Current Liabilities	349,893	328,920	6%	370,713	(6%)	
Total Current Liabilities	475,395	456,429	4%	527,671	(10%)	

**Del Puerto Health Care District**  
**Balance Sheet**  
As of October 31, 2021

	Oct 31, 21	Sep 30, 21	% Change	Oct 31, 20	% Change	NOTES
Long Term Liabilities						
290.010 · USDA Loan - 1700 Keystone B	1,483,350	1,488,627	(0%)	1,549,369	(4%)	
290.020 · TCB Loan - Keystone C	620,037	625,050	(1%)	697,953	(11%)	
<b>Total Long Term Liabilities</b>	<b>2,103,387</b>	<b>2,113,677</b>	<b>(0%)</b>	<b>2,247,322</b>	<b>(6%)</b>	
<b>Total Liabilities</b>	<b>2,578,782</b>	<b>2,570,106</b>	<b>0%</b>	<b>2,774,993</b>	<b>(7%)</b>	
Equity						
350.000 · Unrestricted Assets	1,450,309	1,450,309		1,082,320	34%	
360.000 · Assigned Fund Balance						
360.030 · Asset Replacement Fund						
360.031 · Approved Capital Expenses	284,468	284,468		56,490	404%	
360.030 · Asset Replacement Fund - Other	550,493	550,493		819,867	(33%)	
<b>Total 360.030 · Asset Replacement Fund</b>	<b>834,961</b>	<b>834,961</b>		<b>876,357</b>	<b>(5%)</b>	
360.070 · Operating Cash Reserve	1,416,000	1,416,000		1,416,000		
<b>Total 360.000 · Assigned Fund Balance</b>	<b>2,250,961</b>	<b>2,250,961</b>		<b>2,292,357</b>	<b>(2%)</b>	
370.000 · Restricted Fund Balance						
370.010 · Mitigation Fees	119,804	119,804		119,804		
370.050 · Restricted for Debt Service	120,720	120,720		114,684	5%	
<b>Total 370.000 · Restricted Fund Balance</b>	<b>240,524</b>	<b>240,524</b>		<b>234,488</b>	<b>3%</b>	
390.000 · Net Fixed Assets (Capital)	2,492,762	2,492,762		2,492,762		
<b>Net Income</b>	<b>104,676</b>	<b>46,364</b>	<b>126%</b>	<b>104,104</b>	<b>1%</b>	<i>Overall result</i>
<b>Total Equity</b>	<b>6,539,232</b>	<b>6,480,920</b>	<b>1%</b>	<b>6,206,031</b>	<b>5%</b>	
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>9,118,014</b>	<b>9,051,026</b>	<b>1%</b>	<b>8,981,024</b>	<b>2%</b>	

	Oct 31, 21	Sep 30, 21
Month End Cash Balance	2,229,325	2,512,403
101.015 - TCB Keystone C 8641	(119,360)	(115,550)
103.100 - TCB USDA Debt Reserve 7237	(122,896)	(122,894)
370.010 - Mitigation Fees	(119,804)	(119,804)
360.030 - Asset Replacement Fund	(834,961)	(834,961)
AP & Payroll Liabilities	(355,535)	(334,829)
<b>UNENCUMBERED CASH</b>	<b>676,769</b>	<b>984,365</b>
Percent of Operating Reserve Goal	<b>48%</b>	<b>70%</b>
360.070 - Operating Reserve	1,416,000	1,416,000

**Del Puerto Health Care District**  
**YTD by Class**  
July through October 2021

	Total 00 Tax Revenue			Total 01 DPHCD			Total 02 Patterson District Ambulance			Total 03 Del Puerto Health Center			Total 06 Keystone Bldg C			TOTAL		
	Jul - Oct 21	Budget	Budget	Jul - Oct 21	Budget	% of Budget	Jul - Oct 21	Budget	% of Budget	Jul - Oct 21	Budget	% of Budget	Jul - Oct 21	Budget	Budget	Jul - Oct 21	Budget	Budget
Ordinary Income/Expense																		
Income																		
401.000 · Gross Patient Service Revenue							3,574,846	2,964,130	121%	653,917	877,600	75%				4,228,763	3,841,730	110%
403.000 · Adjustments							(2,440,923)	(1,985,967)	123%	(558)	(40,000)	1%				(2,441,481)	(2,025,967)	121%
405.000 · Bad Debt							(354,973)	(254,915)	139%	(25,762)	(6,667)	386%				(380,735)	(261,582)	146%
407.000 · Other Income				757	668	113%	38,067	667	5,710%	43,028	41,000	105%				81,852	42,335	193%
<b>Total Income</b>				<b>757</b>	<b>668</b>	<b>113%</b>	<b>817,017</b>	<b>723,914</b>	<b>113%</b>	<b>670,626</b>	<b>871,933</b>	<b>77%</b>				<b>1,488,400</b>	<b>1,596,515</b>	<b>93%</b>
Gross Profit				757	668	113%	817,017	723,914	113%	670,626	871,933	77%				1,488,400	1,596,515	93%
Expense																		
601.000 · Salaries & Wages				150,870	146,887	103%	459,208	412,610	111%	263,737	368,913	71%				873,815	928,410	94%
602.000 · Employee Benefits				41,518	44,457	93%	109,000	93,693	116%	74,712	109,983	68%				225,230	248,133	91%
603.000 · Professional Fees				15,396	13,667	113%	3,915	2,380	164%	211,985	143,050	148%				231,296	159,097	145%
604.000 · Purchased Services				3,869	3,785	102%	84,114	67,121	125%	67,172	67,013	100%				155,155	137,919	112%
605.000 · Supplies				2,635	2,127	124%	28,142	29,833	94%	30,741	27,383	112%				61,518	59,343	104%
606.000 · Utilities				2,641	2,617	101%	7,084	6,067	117%	14,356	14,133	102%				24,081	22,817	106%
607.000 · Rental and Lease				1,355	1,372	99%	126	127	100%	749	750	100%				2,230	2,249	99%
608.000 · Insurance Coverages				13,350	13,349	100%	59,594	59,594	100%	37,778	37,778	100%				110,722	110,721	100%
609.000 · Maintenance & Repairs				2,178	877	248%	29,025	19,833	146%	11,789	8,298	142%				42,992	29,008	148%
610.000 · Depreciation and Amortization				6,412	6,413	100%	50,416	50,400	100%	26,369	26,550	99%	16,040	15,866	101%	99,237	99,229	100%
611.000 · Other operating expenses				12,269	15,771	78%	45,248	54,464	83%	64,836	40,177	161%				122,353	110,412	111%
<b>Total Expense</b>				<b>252,491</b>	<b>251,320</b>	<b>100%</b>	<b>875,872</b>	<b>796,122</b>	<b>110%</b>	<b>804,223</b>	<b>844,028</b>	<b>95%</b>	<b>16,040</b>	<b>15,866</b>	<b>101%</b>	<b>1,948,626</b>	<b>1,907,336</b>	<b>102%</b>
Net Ordinary Income				(251,735)	(250,652)	100%	(58,855)	(72,208)	82%	(133,597)	27,905	(479%)	(16,040)	(15,866)	101%	(460,227)	(310,821)	148%
Other Income/Expense																		
Other Income																		
701.000 · District Tax Revenues	470,360	461,733	102%				80,076	80,233	100%							550,436	541,966	102%
702.000 · Impact Mitigation Fees	2,346		100%													2,346		100%
703.000 · Investment Income				664	2,167	31%	0			0		100%				664	2,167	31%
704.000 · Interest Expense										(19,545)	(19,550)	100%	(9,983)	(9,818)	102%	(29,528)	(29,368)	101%
705.000 · Tenant Revenue										600	600	100%	44,174	43,568	101%	44,774	44,168	101%
710.000 · Misc Other Income										(36)		100%				(36)		100%
<b>Total Other Income</b>	<b>472,706</b>	<b>461,733</b>	<b>102%</b>	<b>664</b>	<b>2,167</b>	<b>31%</b>	<b>80,076</b>	<b>80,233</b>	<b>100%</b>	<b>(18,981)</b>	<b>(18,950)</b>	<b>100%</b>	<b>34,191</b>	<b>33,750</b>	<b>101%</b>	<b>568,656</b>	<b>558,933</b>	<b>102%</b>
Other Expense																		
802.000 · Keystone District Expense													3,754	3,735	100%	3,754	3,735	101%
810.000 · Misc Other Expense																		
<b>Total Other Expense</b>													<b>3,754</b>	<b>3,735</b>	<b>100%</b>	<b>3,754</b>	<b>3,735</b>	<b>101%</b>
Net Other Income	472,706	461,733	102%	664	2,167	31%	80,076	80,233	100%	(18,981)	(18,950)	100%	30,437	30,015	101%	564,902	555,198	102%
<b>Net Income</b>	<b>472,706</b>	<b>461,733</b>	<b>102%</b>	<b>(251,071)</b>	<b>(248,486)</b>	<b>101%</b>	<b>21,221</b>	<b>8,026</b>	<b>264%</b>	<b>(152,578)</b>	<b>8,955</b>	<b>(1,704%)</b>	<b>14,398</b>	<b>14,149</b>	<b>102%</b>	<b>104,676</b>	<b>244,377</b>	<b>43%</b>



**Del Puerto Health Care District**  
**Entire District vs Previous Months**  
**October 2021**

	<b>Oct 21</b>	<b>Sep 21</b>	<b>Oct 20</b>
Ordinary Income/Expense			
Income			
401.000 · Gross Patient Service Revenue			
401.010 · AMB Ambulance Services			
401.011 · GEMT Federal Reimbursement			23
401.010 · AMB Ambulance Services - Other	937,611	866,961	702,141
Total 401.010 · AMB Ambulance Services	937,611	866,961	702,164
401.020 · Health Center Services			
401.040 · HC Capitation Income			
401.041 · HC Capitation Payments	25,118	15,916	21,878
Total 401.040 · HC Capitation Income	25,118	15,916	21,878
401.020 · Health Center Services - Other	137,480	141,820	153,560
Total 401.020 · Health Center Services	162,598	157,736	175,438
Total 401.000 · Gross Patient Service Revenue	1,100,209	1,024,697	877,602
403.000 · Adjustments			
403.100 · Contractual Adjustments			
403.015 · AMB Contractual Allowances			
403.011 · AMB Revenue Adjustments	(485)	(6,910)	(350)
403.012 · AMB GEMT QAF Add-on Pymt	949		3,628
403.015 · AMB Contractual Allowances - Other	(687,995)	(567,170)	(522,835)
Total 403.015 · AMB Contractual Allowances	(687,531)	(574,080)	(519,557)
403.030 · Gross Adjustments HC			
403.022 · HC Reverse Credit Card Adj			185
403.023 · Reverse Capitated Adj			(21,878)
403.024 · HC Reverse Bad Debt Adj			732
403.025 · HC Reverse Refund of Overpayment		(319)	(468)
403.030 · Gross Adjustments HC - Other			26,852
Total 403.030 · Gross Adjustments HC		(319)	5,423
Total 403.100 · Contractual Adjustments	(687,531)	(574,399)	(514,134)
Total 403.000 · Adjustments	(687,531)	(574,399)	(514,134)
405.000 · Bad Debt			
405.010 · AMB Write-offs			
405.011 · AMB Allowance for Doubtful	24,681	(26,055)	37,894
405.012 · AMB Rcvd from Written Off Accts	6,829	10,161	7,129
405.013 · AMB Bad Debt	(73,952)	(79,404)	(60,413)
Total 405.010 · AMB Write-offs	(42,442)	(95,298)	(15,390)
405.020 · HC Write-offs			
405.021 · HC Allowance for Doubtful	(6,961)	2,498	2,573
405.022 · HC Bad Debt Health Center			(732)
405.023 · HC Rcvd from Written Off Accts	(292)		209
Total 405.020 · HC Write-offs	(7,253)	2,498	2,050
Total 405.000 · Bad Debt	(49,695)	(92,800)	(13,340)
407.000 · Other Income			
407.030 · Payer Incentives Received	609		
407.050 · Special Event Standby		25,514	
407.080 · Telehealth Grant Income			7,097

**Del Puerto Health Care District**  
**Entire District vs Previous Months**  
 October 2021

	Oct 21	Sep 21	Oct 20
407.082 · Grant Income	10,889	24,165	
407.000 · Other Income - Other	17,584	340	190
<b>Total 407.000 · Other Income</b>	<b>29,082</b>	<b>50,019</b>	<b>7,287</b>
<b>Total Income</b>	<b>392,065</b>	<b>407,517</b>	<b>357,415</b>
<b>Gross Profit</b>	<b>392,065</b>	<b>407,517</b>	<b>357,415</b>
<b>Expense</b>			
601.000 · Salaries & Wages			
601.010 · Regular Operations			
601.051 · COVID-Mandated time	388	12,722	2,587
601.010 · Regular Operations - Other	188,324	175,164	179,939
<b>Total 601.010 · Regular Operations</b>	<b>188,712</b>	<b>187,886</b>	<b>182,526</b>
601.020 · Community Service	1,190	3,203	665
601.030 · Continuing Education - Employee	94	3,768	
601.050 · Paid Time Off	22,863	31,988	29,042
601.055 · Accrued Leave Payout		2,332	4,280
601.070 · Incentive		2,253	
<b>Total 601.000 · Salaries &amp; Wages</b>	<b>212,859</b>	<b>231,430</b>	<b>216,513</b>
602.000 · Employee Benefits			
602.020 · Health Ins			
602.021 · Life Insurance and AD&D	483	453	533
602.022 · Dental Insurance	2,424	2,252	2,743
602.023 · Vision Insurance	402	379	425
602.024 · Medical Insurance	26,409	24,367	25,958
602.020 · Health Ins - Other	40		40
<b>Total 602.020 · Health Ins</b>	<b>29,758</b>	<b>27,451</b>	<b>29,699</b>
602.040 · Retirement			
602.041 · 414(h) Retirement Contribution	7,017	5,733	11,099
602.042 · 457(b) Company Match	3,484	4,321	1,781
<b>Total 602.040 · Retirement</b>	<b>10,501</b>	<b>10,054</b>	<b>12,880</b>
602.050 · Payroll Taxes			
602.051 · Social Security	12,384	14,084	13,851
602.052 · Medicare Tax	2,897	3,293	3,241
602.053 · CA UI & ETT	388	745	243
<b>Total 602.050 · Payroll Taxes</b>	<b>15,669</b>	<b>18,122</b>	<b>17,335</b>
<b>Total 602.000 · Employee Benefits</b>	<b>55,928</b>	<b>55,627</b>	<b>59,914</b>
603.000 · Professional Fees			
603.010 · Medical			
603.020 · Physician Services			
603.021 · MD Locums Rate	14,000	19,063	
603.022 · MD Locums Travel	517	716	
603.023 · MD Retirement Contribution			868
603.024 · MD Medical Ins Contribution			1,000
603.025 · Medical Directorship	8,833	8,833	8,833
603.020 · Physician Services - Other	26,500	26,500	48,583
<b>Total 603.020 · Physician Services</b>	<b>49,850</b>	<b>55,112</b>	<b>59,284</b>
603.030 · Non Physician Providers			

**Del Puerto Health Care District**  
**Entire District vs Previous Months**  
**October 2021**

	Oct 21	Sep 21	Oct 20
603.037 · NPP Continuing Medical Educatio	1,901		
Total 603.030 · Non Physician Providers	1,901		
Total 603.010 · Medical	51,751	55,112	59,284
603.040 · Legal & Attorney			
603.041 · General Counsel	5,008	774	1,742
603.042 · Litigation		86	
Total 603.040 · Legal & Attorney	5,008	860	1,742
603.050 · Administrative Consultants		6,750	
603.070 · Accountants			
603.051 · Financial Statements			20,000
Total 603.070 · Accountants			20,000
Total 603.000 · Professional Fees	56,759	62,722	81,026
604.000 · Purchased Services			
604.030 · Health Screenings		3,871	200
604.050 · Billing	19,661	17,459	24,245
604.060 · Linen	957	1,173	1,361
604.070 · Security	276	25	255
604.080 · Cleaning	4,145	4,145	3,877
604.100 · IT - Labor	2,293	4,804	4,804
604.110 · Communication for Patients	578	490	370
604.120 · Medical Waste Disposal	717	717	683
604.130 · Records Management	558	707	874
604.140 · Ambulance Dispatch Services	8,737	8,413	5,342
Total 604.000 · Purchased Services	37,922	41,804	42,011
605.000 · Supplies			
605.020 · Operating Supplies			
605.021 · Printing & Copiers		246	198
605.022 · Office Supplies	481	74	332
605.023 · Facility Supplies	444	428	739
Total 605.020 · Operating Supplies	925	748	1,269
605.030 · Postage/Shipping	394	17	355
605.040 · Medical Consumable			
605.042 · Oxygen	431	541	105
605.043 · Medical Supplies			
605.044 · Medical Supplies - COVID	769	2,926	1,494
605.045 · IV Therapy	650	1,559	1,881
605.046 · Diagnostic	1,041	1,357	1,768
605.047 · Infection Control	9		480
605.048 · Patient Transport	1,062	882	938
605.043 · Medical Supplies - Other	1,736	1,556	2,209
Total 605.043 · Medical Supplies	5,267	8,280	8,770
Total 605.040 · Medical Consumable	5,698	8,821	8,875
605.050 · Pharmaceutical			
605.060 · Vaccines			
605.061 · HPV	2,252		
605.062 · Pneumonia Vaccines			1,980

**Del Puerto Health Care District**  
**Entire District vs Previous Months**  
**October 2021**

	<b>Oct 21</b>	<b>Sep 21</b>	<b>Oct 20</b>
605.064 · Flu Vaccines	1,526	3,432	2,848
605.065 · MMR		762	727
605.066 · Varivax		1,314	
605.067 · Menactra		531	
605.060 · Vaccines - Other	236	406	1,857
<b>Total 605.060 · Vaccines</b>	<b>4,014</b>	<b>6,445</b>	<b>7,412</b>
605.050 · Pharmaceutical - Other	1,050	1,530	1,295
<b>Total 605.050 · Pharmaceutical</b>	<b>5,064</b>	<b>7,975</b>	<b>8,707</b>
605.080 · Small Tools & Minor Equipment			
605.081 · Minor Medical Equipment	551		
605.080 · Small Tools & Minor Equipment - Other	999	1,116	449
<b>Total 605.080 · Small Tools &amp; Minor Equipment</b>	<b>1,550</b>	<b>1,116</b>	<b>449</b>
<b>Total 605.000 · Supplies</b>	<b>13,631</b>	<b>18,677</b>	<b>19,655</b>
606.000 · Utilities			
606.010 · Elect/Gas	1,303	1,646	1,466
606.020 · Phones			
606.021 · Mobile Phones	595	545	358
606.020 · Phones - Other	2,249	2,228	2,051
<b>Total 606.020 · Phones</b>	<b>2,844</b>	<b>2,773</b>	<b>2,409</b>
606.030 · DSL - Digital Subscriber Line	420	420	420
606.040 · Cable TV	99	100	70
606.050 · Water/Garbage	1,007	1,095	1,210
<b>Total 606.000 · Utilities</b>	<b>5,673</b>	<b>6,034</b>	<b>5,575</b>
607.000 · Rental and Lease			
607.010 · Building			
607.011 · Storage	416	416	416
<b>Total 607.010 · Building</b>	<b>416</b>	<b>416</b>	<b>416</b>
607.020 · Equipment Leased			
607.021 · Copier Lease	126	126	416
607.020 · Equipment Leased - Other		61	
<b>Total 607.020 · Equipment Leased</b>	<b>126</b>	<b>187</b>	<b>416</b>
<b>Total 607.000 · Rental and Lease</b>	<b>542</b>	<b>603</b>	<b>832</b>
608.000 · Insurance Coverages			
608.010 · Workers' Compensation			
608.011 · Previous Year WC Balance			1,163
608.010 · Workers' Compensation - Other	5,830	5,830	5,119
<b>Total 608.010 · Workers' Compensation</b>	<b>5,830</b>	<b>5,830</b>	<b>6,282</b>
608.020 · Auto Liability & Physical Damage	1,774	1,774	1,689
608.030 · Property & Equipment	994	994	629
608.040 · Liability-not medical related			
608.042 · Directors & Officers	2,137	2,137	1,979
608.040 · Liability-not medical related - Other	1,709	1,709	561
<b>Total 608.040 · Liability-not medical related</b>	<b>3,846</b>	<b>3,846</b>	<b>2,540</b>
608.050 · Health Entity Liability	15,236	15,236	17,280
<b>Total 608.000 · Insurance Coverages</b>	<b>27,680</b>	<b>27,680</b>	<b>28,420</b>
609.000 · Maintenance & Repairs			

**Del Puerto Health Care District**  
**Entire District vs Previous Months**  
 October 2021

	Oct 21	Sep 21	Oct 20
609.010 · Buildings			
609.011 · Other Maint	735	1,705	474
609.012 · HVAC	838		789
609.013 · Plumbing			220
609.015 · Electric		33	
Total 609.010 · Buildings	1,573	1,738	1,483
609.020 · Business Park Assoc Fees	1,432	1,439	1,203
609.030 · Equipment M&R	1,557	2,817	6,933
609.040 · Vehicle M&R			
609.041 · Tires & Wheels	718	1,086	561
609.045 · General Vehicle M&R	18	475	786
609.040 · Vehicle M&R - Other			544
Total 609.040 · Vehicle M&R	736	1,561	1,891
609.050 · Uniforms	354	812	2,454
Total 609.000 · Maintenance & Repairs	5,652	8,367	13,964
610.000 · Depreciation and Amortization			
610.010 · Depreciation Expense - District	1,616	1,564	853
610.020 · Depreciation Expense - Amb	12,710	12,285	13,130
610.030 · Depreciation Expense - HC	6,648	6,434	6,002
610.040 · Depreciation Expense-Keystone C	4,042	3,912	4,042
Total 610.000 · Depreciation and Amortization	25,016	24,195	24,027
611.000 · Other operating expenses			
611.030 · I.T.			
611.040 · IT - Equipment		81	277
611.050 · IT- Software/License			
611.051 · HR mgmt solution	432	432	512
611.052 · Software min charge (Athena)		2,401	
611.050 · IT- Software/License - Other	19,427	8,067	4,669
Total 611.050 · IT- Software/License	19,859	10,900	5,181
Total 611.030 · I.T.	19,859	10,981	5,458
611.060 · Fuel Auto	7,071	6,851	3,180
611.070 · Fees			
611.072 · Bank Service Charge	39	418	(10)
611.073 · Credit Card Transaction Fees	388	176	504
611.074 · Agency Provided Services		83	757
611.076 · Collections Commission	832	700	3,164
611.077 · Other Fees	35		
Total 611.070 · Fees	1,294	1,377	4,415
611.080 · Recruitment costs	108	15,750	124
611.090 · Dues / Subscriptions			
611.091 · Associations	1,512	1,512	1,511
611.092 · Information		41	41
611.090 · Dues / Subscriptions - Other	35		
Total 611.090 · Dues / Subscriptions	1,547	1,553	1,552
611.100 · Training and Education			
611.101 · In-House Training		399	1,258

**Del Puerto Health Care District**  
**Entire District vs Previous Months**  
**October 2021**

	Oct 21	Sep 21	Oct 20
611.102 · Conference Fees		(70)	
611.104 · Hotel & Meal	1,210	(249)	
<b>Total 611.100 · Training and Education</b>	<b>1,210</b>	<b>80</b>	<b>1,258</b>
611.110 · Business Travel & Mileage	472	337	71
611.120 · Marketing/PR			
611.124 · Ads	30	30	4,530
611.125 · Other Marketing Exp	225		
<b>Total 611.120 · Marketing/PR</b>	<b>255</b>	<b>30</b>	<b>4,530</b>
611.130 · Property Taxes Paid	381	381	381
611.140 · Meals and Recognition			
611.141 · Meals	300	(192)	132
611.142 · Recognition	159		106
<b>Total 611.140 · Meals and Recognition</b>	<b>459</b>	<b>(192)</b>	<b>238</b>
611.150 · Miscellaneous		200	
611.160 · Community Education			
611.161 · Community CPR Classes			280
<b>Total 611.160 · Community Education</b>			<b>280</b>
<b>Total 611.000 · Other operating expenses</b>	<b>32,656</b>	<b>37,348</b>	<b>21,487</b>
6240 · Bank Service Charges	20		
<b>Total Expense</b>	<b>474,338</b>	<b>514,487</b>	<b>513,424</b>
<b>Net Ordinary Income</b>	<b>(82,273)</b>	<b>(106,970)</b>	<b>(156,009)</b>
<b>Other Income/Expense</b>			
<b>Other Income</b>			
701.000 · District Tax Revenues			
701.010 · Property Tax -Secured/ Unsecure	116,523	116,523	117,250
701.020 · Direct Assessment-Amb Svcs Fund	20,019	20,019	20,250
701.030 · Homeowners Prop Tax Relief	1,067	1,067	1,083
<b>Total 701.000 · District Tax Revenues</b>	<b>137,609</b>	<b>137,609</b>	<b>138,583</b>
702.000 · Impact Mitigation Fees		2,346	
703.000 · Investment Income	70	80	1,166
704.000 · Interest Expense			
704.010 · Interest Expense - HC	(4,783)	(4,958)	(4,971)
704.020 · Interest Expense - Keystone C	(2,429)	(2,528)	(3,088)
<b>Total 704.000 · Interest Expense</b>	<b>(7,212)</b>	<b>(7,486)</b>	<b>(8,059)</b>
705.000 · Tenant Revenue			
705.020 · HC Tenant Income		600	600
705.030 · Keystone Tenant Income	11,051	11,051	10,927
<b>Total 705.000 · Tenant Revenue</b>	<b>11,051</b>	<b>11,651</b>	<b>11,527</b>
710.000 · Misc Other Income			
710.020 · Non-Guaranteed Grant Revenue			1,470
710.030 · Gain(Loss) on Disposal of Asset			6,800
<b>Total 710.000 · Misc Other Income</b>			<b>8,270</b>
<b>Total Other Income</b>	<b>141,518</b>	<b>144,200</b>	<b>151,487</b>
<b>Other Expense</b>			
802.000 · Keystone District Expense			
802.020 · Keystone Prop & Equip Ins	170	170	210

**Del Puerto Health Care District**  
**Entire District vs Previous Months**  
 October 2021

	<b>Oct 21</b>	<b>Sep 21</b>	<b>Oct 20</b>
802.030 · Keystone Liability Insurance	331	331	
802.040 · Keystone Property Taxes Paid	432	432	432
802.050 · Keystone - Other Expenses			1,720
<b>Total 802.000 · Keystone District Expense</b>	<b>933</b>	<b>933</b>	<b>2,362</b>
810.000 · Misc Other Expense			
801.000 · Keystone CAM			
801.010 · Keystone Business Park Assoc	1,145	1,149	960
801.030 · Keystone Cleaning	425	355	385
801.040 · Keystone HVAC	1,094		561
801.050 · Keystone Elect/Gas	27	59	59
801.060 · Keystone Water/Garbage	145	135	203
801.070 · CAM Exp offset by CAM Deposits	<b>(2,836)</b>	<b>(1,698)</b>	<b>(2,168)</b>
<b>Total 801.000 · Keystone CAM</b>			
<b>Total 810.000 · Misc Other Expense</b>			
<b>Total Other Expense</b>	<b>933</b>	<b>933</b>	<b>2,362</b>
<b>Net Other Income</b>	<b>140,585</b>	<b>143,267</b>	<b>149,125</b>
<b>Net Income</b>	<b>58,312</b>	<b>36,297</b>	<b>(6,884)</b>

**Del Puerto Health Care District**  
**Total Operations vs Budget by Month & YTD**  
October 2021

	Oct 21	Budget	% of Budget	Jul - Oct 21	YTD Budget	% of Budget	Annual Budget	NOTES
Ordinary Income/Expense								
Income								
401.000 · Gross Patient Service Revenue	1,100,209	960,433	115%	4,228,763	3,841,730	110%	11,525,190	
403.000 · Adjustments	(687,530)	(506,492)	136%	(2,441,481)	(2,025,967)	121%	(6,077,901)	
405.000 · Bad Debt	(49,694)	(65,396)	76%	(380,735)	(261,582)	146%	(784,746)	
407.000 · Other Income	29,081	10,584	275%	81,852	42,335	193%	127,000	
Total Income	392,066	399,129	98%	1,488,399	1,596,516	93%	4,789,543	
Gross Profit	392,066	399,129	98%	1,488,399	1,596,516	93%	4,789,543	HC providers
Expense								
601.000 · Salaries & Wages	212,859	232,103	92%	873,814	928,410	94%	2,785,232	
602.000 · Employee Benefits	55,929	62,033	90%	225,230	248,133	91%	746,484	
603.000 · Professional Fees	56,759	38,929	146%	231,296	159,096	145%	537,029	
604.000 · Purchased Services	37,922	34,480	110%	155,155	137,919	112%	413,758	
605.000 · Supplies	13,630	14,836	92%	61,518	59,343	104%	177,830	
606.000 · Utilities	5,672	5,704	99%	24,081	22,817	106%	68,450	
607.000 · Rental and Lease	542	562	96%	2,230	2,249	99%	6,747	
608.000 · Insurance Coverages	27,680	27,680	100%	110,721	110,720	100%	332,161	
609.000 · Maintenance & Repairs	5,652	7,252	78%	42,992	29,008	148%	87,024	
610.000 · Depreciation and Amortization	20,975	20,961	100%	83,196	83,363	100%	238,383	
611.000 · Other operating expenses	32,656	23,332	140%	122,333	110,412	111%	345,671	
6240 · Bank Service Charges	20			20				
Total Expense	470,296	467,872	101%	1,932,586	1,891,470	102%	5,738,769	On Budget
Net Ordinary Income	(78,230)	(68,743)	114%	(444,187)	(294,954)	151%	(949,226)	
Other Income/Expense								
Other Income								
701.000 · District Tax Revenues	20,019	20,058	100%	80,076	80,233	100%	240,700	
703.000 · Investment Income	70	542	13%	664	2,167	31%	6,500	
704.000 · Interest Expense	(4,783)	(4,785)	100%	(19,545)	(19,550)	100%	(57,700)	
705.000 · Tenant Revenue				600	600	100%	600	
710.000 · Misc Other Income				(36)		100%	5,500	
Total Other Income	15,306	15,815	97%	61,759	63,450	97%	195,600	
Net Other Income	15,306	15,815	97%	61,759	63,450	97%	195,600	
Net Income	(62,924)	(52,928)	119%	(382,428)	(231,504)	165%	(753,626)	HC low # visits



**Del Puerto Health Care District**  
**Administration vs Budget by Month & YTD**  
October 2021

	Oct 21	Budget	% of Budget	Jul - Oct 21	YTD Budget	% of Budget	Annual Budget	NOTES
Ordinary Income/Expense								
Income								
407.000 · Other Income	757	167	453%	757	668	113%	2,000	
<b>Total Income</b>	<b>757</b>	<b>167</b>	<b>453%</b>	<b>757</b>	<b>668</b>	<b>113%</b>	<b>2,000</b>	
Gross Profit	757	167	453%	757	668	113%	2,000	
Expense								
601.000 · Salaries & Wages								
601.010 · Regular Operations	31,497	32,683	96%	131,101	130,730	100%	392,190	
601.050 · Paid Time Off	3,933	4,039	97%	17,684	16,157	109%	48,470	
601.055 · Accrued Leave Payout				2,085				
<b>Total 601.000 · Salaries &amp; Wages</b>	<b>35,430</b>	<b>36,722</b>	<b>96%</b>	<b>150,870</b>	<b>146,887</b>	<b>103%</b>	<b>440,660</b>	
602.000 · Employee Benefits								
602.020 · Health Ins								
602.021 · Life Insurance and AD&D	76	78	97%	302	311	97%	933	
602.022 · Dental Insurance	325	352	92%	1,252	1,407	89%	4,221	
602.023 · Vision Insurance	59	62	95%	237	250	95%	749	
602.024 · Medical Insurance	4,612	5,055	91%	17,674	20,218	87%	60,654	
602.020 · Health Ins - Other	40		100%	54		100%		
<b>Total 602.020 · Health Ins</b>	<b>5,112</b>	<b>5,547</b>	<b>92%</b>	<b>19,519</b>	<b>22,186</b>	<b>88%</b>	<b>66,557</b>	
602.040 · Retirement								
602.041 · 414(h) Retirement Contribution	1,437	1,591	90%	6,036	6,366	95%	19,097	
602.042 · 457(b) Company Match	1,078	1,123	96%	4,527	4,493	101%	13,479	
<b>Total 602.040 · Retirement</b>	<b>2,515</b>	<b>2,714</b>	<b>93%</b>	<b>10,563</b>	<b>10,859</b>	<b>97%</b>	<b>32,576</b>	
602.050 · Payroll Taxes								
602.051 · Social Security	2,178	2,285	95%	9,269	9,139	101%	27,417	
602.052 · Medicare Tax	509	568	90%	2,167	2,274	95%	6,821	
602.053 · CA UI & ETT							1,693	
<b>Total 602.050 · Payroll Taxes</b>	<b>2,687</b>	<b>2,853</b>	<b>94%</b>	<b>11,436</b>	<b>11,413</b>	<b>100%</b>	<b>35,931</b>	
<b>Total 602.000 · Employee Benefits</b>	<b>10,314</b>	<b>11,114</b>	<b>93%</b>	<b>41,518</b>	<b>44,458</b>	<b>93%</b>	<b>135,064</b>	
603.000 · Professional Fees								
603.040 · Legal & Attorney								
603.041 · General Counsel	2,000	1,208	166%	6,089	4,833	126%	14,500	
603.042 · Litigation							35,000	
<b>Total 603.040 · Legal &amp; Attorney</b>	<b>2,000</b>	<b>1,208</b>	<b>166%</b>	<b>6,089</b>	<b>4,833</b>	<b>126%</b>	<b>49,500</b>	
603.050 · Administrative Consultants		2,208		9,308	8,833	105%	26,500	
603.070 · Accountants								
603.051 · Financial Statements							27,000	
<b>Total 603.070 · Accountants</b>							<b>27,000</b>	
<b>Total 603.000 · Professional Fees</b>	<b>2,000</b>	<b>3,416</b>	<b>59%</b>	<b>15,397</b>	<b>13,666</b>	<b>113%</b>	<b>103,000</b>	
604.000 · Purchased Services								
604.070 · Security	251	83	302%	251	333	75%	1,000	
604.080 · Cleaning	175	175	100%	700	700	100%	2,100	
604.100 · IT - Labor	574	555	103%	2,251	2,220	101%	6,660	
604.130 · Records Management	130	133	98%	667	532	125%	1,595	
<b>Total 604.000 · Purchased Services</b>	<b>1,130</b>	<b>946</b>	<b>119%</b>	<b>3,869</b>	<b>3,785</b>	<b>102%</b>	<b>11,355</b>	
605.000 · Supplies								
605.020 · Operating Supplies								
605.021 · Printing & Copiers		231		1,213	923	131%	2,770	
605.022 · Office Supplies	276	165	167%	998	662	151%	1,985	
605.023 · Facility Supplies	15	45	33%	139	180	77%	540	
<b>Total 605.020 · Operating Supplies</b>	<b>291</b>	<b>441</b>	<b>66%</b>	<b>2,350</b>	<b>1,765</b>	<b>133%</b>	<b>5,295</b>	
605.030 · Postage/Shipping	100	55	182%	200	220	91%	660	
605.080 · Small Tools & Minor Equipment		35		85	142	60%	425	
<b>Total 605.000 · Supplies</b>	<b>391</b>	<b>531</b>	<b>74%</b>	<b>2,635</b>	<b>2,127</b>	<b>124%</b>	<b>6,380</b>	
606.000 · Utilities								

**Del Puerto Health Care District**  
**Administration vs Budget by Month & YTD**  
October 2021

	Oct 21	Budget	% of Budget	Jul - Oct 21	YTD Budget	% of Budget	Annual Budget	NOTES
606.010 · Elect/Gas	107	107	100%	482	428	113%	1,285	
606.020 · Phones								
606.021 · Mobile Phones	50	50	100%	150	200	75%	600	
606.020 · Phones - Other	306	310	99%	1,221	1,242	98%	3,725	
Total 606.020 · Phones	356	360	99%	1,371	1,442	95%	4,325	
606.030 · DSL - Digital Subscriber Line	32	33	97%	130	130	100%	390	
606.050 · Water/Garbage	158	154	103%	658	617	107%	1,850	
Total 606.000 · Utilities	653	654	100%	2,641	2,617	101%	7,850	
607.000 · Rental and Lease								
607.010 · Building								
607.011 · Storage	229	229	100%	914	914	100%	2,743	
Total 607.010 · Building	229	229	100%	914	914	100%	2,743	
607.020 · Equipment Leased								
607.021 · Copier Lease	95	95	100%	379	379	100%	1,137	
607.020 · Equipment Leased - Other		20		61	79	77%	237	
Total 607.020 · Equipment Leased	95	115	83%	440	458	96%	1,374	
Total 607.000 · Rental and Lease	324	344	94%	1,354	1,372	99%	4,117	
608.000 · Insurance Coverages								
608.010 · Workers' Compensation	479	479	100%	1,916	1,915	100%	5,745	
608.030 · Property & Equipment	132	132	100%	528	528	100%	1,585	
608.040 · Liability-not medical related								
608.042 · Directors & Officers	2,137	2,137	100%	8,549	8,549	100%	25,648	
608.040 · Liability-not medical related - Other	589	589	100%	2,356	2,356	100%	7,069	
Total 608.040 · Liability-not medical related	2,726	2,726	100%	10,905	10,905	100%	32,717	
Total 608.000 · Insurance Coverages	3,337	3,337	100%	13,349	13,348	100%	40,047	
609.000 · Maintenance & Repairs								
609.010 · Buildings								
609.011 · Other Maint	244	200	122%	1,729	800	216%	2,400	
609.012 · HVAC	103	17	606%	448	67	669%	200	
609.015 · Electric		3			10		30	
Total 609.010 · Buildings	347	220	158%	2,177	877	248%	2,630	
Total 609.000 · Maintenance & Repairs	347	220	158%	2,177	877	248%	2,630	
610.000 · Depreciation and Amortization								
610.010 · Depreciation Expense - District	1,616	1,616	100%	6,412	6,413	100%	11,330	
Total 610.000 · Depreciation and Amortization	1,616	1,616	100%	6,412	6,413	100%	11,330	
611.000 · Other operating expenses								
611.030 · I.T.								
611.040 · IT - Equipment		50			200		600	
611.050 · IT- Software/License								
611.051 · HR mgmt solution	86	86	100%	346	346	100%	1,037	
611.050 · IT- Software/License - Other	1,116	1,069	104%	5,220	4,277	122%	12,831	
Total 611.050 · IT- Software/License	1,202	1,155	104%	5,566	4,623	120%	13,868	
Total 611.030 · I.T.	1,202	1,205	100%	5,566	4,823	115%	14,468	
611.070 · Fees								
611.072 · Bank Service Charge		13		392	50	784%	150	
611.077 · Other Fees		45			180		500	
Total 611.070 · Fees		58		392	230	170%	650	
611.080 · Recruitment costs		19			75		225	
611.090 · Dues / Subscriptions								
611.091 · Associations	1,101	1,108	99%	4,405	4,431	99%	13,293	
611.092 · Information		38		124	152	82%	456	
611.090 · Dues / Subscriptions - Other	35			35				
Total 611.090 · Dues / Subscriptions	1,136	1,146	99%	4,564	4,583	100%	13,749	
611.100 · Training and Education								
611.101 · In-House Training		45			180		500	

**Del Puerto Health Care District**  
**Administration vs Budget by Month & YTD**  
October 2021

	Oct 21	Budget	% of Budget	Jul - Oct 21	YTD Budget	% of Budget	Annual Budget	NOTES
611.102 · Conference Fees		408		(35)	1,633	(2%)	4,900	
611.103 · Airfare		267			1,067		3,200	
611.104 · Hotel & Meal		533		(30)	2,133	(1%)	6,400	
<b>Total 611.100 · Training and Education</b>		<b>1,253</b>		<b>(65)</b>	<b>5,013</b>	<b>(1%)</b>	<b>15,000</b>	
611.110 · Business Travel & Mileage	101	83	122%	817	333	245%	1,000	
611.120 · Marketing/PR								
611.124 · Ads		83		297	333	89%	1,000	
611.125 · Other Marketing Exp	225	50	450%	225	200	113%	600	
611.126 · Events				30		100%		
<b>Total 611.120 · Marketing/PR</b>	<b>225</b>	<b>133</b>	<b>169%</b>	<b>552</b>	<b>533</b>	<b>104%</b>	<b>1,600</b>	
611.140 · Meals and Recognition								
611.141 · Meals	100		100%	146		100%		
611.142 · Recognition		45		97	180	54%	500	
<b>Total 611.140 · Meals and Recognition</b>	<b>100</b>	<b>45</b>	<b>222%</b>	<b>243</b>	<b>180</b>	<b>135%</b>	<b>500</b>	
611.150 · Miscellaneous				200				
<b>Total 611.000 · Other operating expenses</b>	<b>2,764</b>	<b>3,942</b>	<b>70%</b>	<b>12,269</b>	<b>15,770</b>	<b>78%</b>	<b>47,192</b>	
<b>Total Expense</b>	<b>58,306</b>	<b>62,842</b>	<b>93%</b>	<b>252,491</b>	<b>251,320</b>	<b>100%</b>	<b>809,625</b>	
<b>Net Ordinary Income</b>	<b>(57,549)</b>	<b>(62,675)</b>	<b>92%</b>	<b>(251,734)</b>	<b>(250,652)</b>	<b>100%</b>	<b>(807,625)</b>	
<b>Other Income/Expense</b>								
<b>Other Income</b>								
703.000 · Investment Income	70	542	13%	664	2,167	31%	6,500	
<b>Total Other Income</b>	<b>70</b>	<b>542</b>	<b>13%</b>	<b>664</b>	<b>2,167</b>	<b>31%</b>	<b>6,500</b>	
<b>Net Other Income</b>	<b>70</b>	<b>542</b>	<b>13%</b>	<b>664</b>	<b>2,167</b>	<b>31%</b>	<b>6,500</b>	
<b>Net Income</b>	<b>(57,479)</b>	<b>(62,133)</b>	<b>93%</b>	<b>(251,070)</b>	<b>(248,485)</b>	<b>101%</b>	<b>(801,125)</b>	<b>On Budget</b>

**Del Puerto Health Care District**  
**Administration vs Previous**  
**October 2021**

	<b>Oct 21</b>	<b>Sep 21</b>	<b>Oct 20</b>
Ordinary Income/Expense			
Income			
407.000 · Other Income	757		
Total Income	757		
Gross Profit	757		
Expense			
601.000 · Salaries & Wages			
601.010 · Regular Operations	31,497	31,525	33,585
601.050 · Paid Time Off	3,933	4,107	4,195
601.055 · Accrued Leave Payout		2,085	
Total 601.000 · Salaries & Wages	35,430	37,717	37,780
602.000 · Employee Benefits			
602.020 · Health Ins			
602.021 · Life Insurance and AD&D	76	76	45
602.022 · Dental Insurance	325	326	224
602.023 · Vision Insurance	59	59	52
602.024 · Medical Insurance	4,612	3,802	4,188
602.020 · Health Ins - Other	40		40
Total 602.020 · Health Ins	5,112	4,263	4,549
602.040 · Retirement			
602.041 · 414(h) Retirement Contribution	1,437	1,592	1,662
602.042 · 457(b) Company Match	1,078	1,194	873
Total 602.040 · Retirement	2,515	2,786	2,535
602.050 · Payroll Taxes			
602.051 · Social Security	2,178	2,503	2,280
602.052 · Medicare Tax	509	586	533
602.053 · CA UI & ETT			107
Total 602.050 · Payroll Taxes	2,687	3,089	2,920
Total 602.000 · Employee Benefits	10,314	10,138	10,004
603.000 · Professional Fees			
603.040 · Legal & Attorney			
603.041 · General Counsel	2,000	774	1,742
Total 603.040 · Legal & Attorney	2,000	774	1,742
603.050 · Administrative Consultants		6,750	
603.070 · Accountants			
603.051 · Financial Statements			20,000
Total 603.070 · Accountants			20,000
Total 603.000 · Professional Fees	2,000	7,524	21,742
604.000 · Purchased Services			
604.070 · Security	251		230
604.080 · Cleaning	175	175	168
604.100 · IT - Labor	574	559	559
604.130 · Records Management	130	285	192
Total 604.000 · Purchased Services	1,130	1,019	1,149
605.000 · Supplies			
605.020 · Operating Supplies			

**Del Puerto Health Care District**  
**Administration vs Previous**  
**October 2021**

	<b>Oct 21</b>	<b>Sep 21</b>	<b>Oct 20</b>
605.021 · Printing & Copiers		41	
605.022 · Office Supplies	276	64	117
605.023 · Facility Supplies	15	9	39
Total 605.020 · Operating Supplies	291	114	156
605.030 · Postage/Shipping	100		101
605.080 · Small Tools & Minor Equipment		85	19
Total 605.000 · Supplies	391	199	276
606.000 · Utilities			
606.010 · Elect/Gas	107	123	112
606.020 · Phones			
606.021 · Mobile Phones	50		
606.020 · Phones - Other	306	305	299
Total 606.020 · Phones	356	305	299
606.030 · DSL - Digital Subscriber Line	32	32	32
606.050 · Water/Garbage	158	177	193
Total 606.000 · Utilities	653	637	636
607.000 · Rental and Lease			
607.010 · Building			
607.011 · Storage	229	229	229
Total 607.010 · Building	229	229	229
607.020 · Equipment Leased			
607.021 · Copier Lease	95	95	95
607.020 · Equipment Leased - Other		61	
Total 607.020 · Equipment Leased	95	156	95
Total 607.000 · Rental and Lease	324	385	324
608.000 · Insurance Coverages			
608.010 · Workers' Compensation			
608.011 · Previous Year WC Balance			716
608.010 · Workers' Compensation - Other	479	479	384
Total 608.010 · Workers' Compensation	479	479	1,100
608.030 · Property & Equipment	132	132	210
608.040 · Liability-not medical related			
608.042 · Directors & Officers	2,137	2,137	1,979
608.040 · Liability-not medical related - Other	589	589	206
Total 608.040 · Liability-not medical related	2,726	2,726	2,185
Total 608.000 · Insurance Coverages	3,337	3,337	3,495
609.000 · Maintenance & Repairs			
609.010 · Buildings			
609.011 · Other Maint	244	536	207
609.012 · HVAC	103		45
Total 609.010 · Buildings	347	536	252
609.030 · Equipment M&R			31
Total 609.000 · Maintenance & Repairs	347	536	283
610.000 · Depreciation and Amortization			
610.010 · Depreciation Expense - District	1,616	1,564	853
Total 610.000 · Depreciation and Amortization	1,616	1,564	853

**Del Puerto Health Care District**  
**Administration vs Previous**  
**October 2021**

	<b>Oct 21</b>	<b>Sep 21</b>	<b>Oct 20</b>
611.000 · Other operating expenses			
611.030 · I.T.			
611.050 · IT- Software/License			
611.051 · HR mgmt solution	86	86	43
611.050 · IT- Software/License - Other	1,116	1,115	1,017
Total 611.050 · IT- Software/License	<u>1,202</u>	<u>1,201</u>	<u>1,060</u>
Total 611.030 · I.T.	1,202	1,201	1,060
611.070 · Fees			
611.072 · Bank Service Charge		392	
Total 611.070 · Fees		<u>392</u>	
611.090 · Dues / Subscriptions			
611.091 · Associations	1,101	1,101	1,027
611.092 · Information		41	41
611.090 · Dues / Subscriptions - Other	35		
Total 611.090 · Dues / Subscriptions	<u>1,136</u>	<u>1,142</u>	<u>1,068</u>
611.100 · Training and Education			
611.101 · In-House Training			70
611.102 · Conference Fees		(975)	
611.104 · Hotel & Meal		(566)	
Total 611.100 · Training and Education		<u>(1,541)</u>	<u>70</u>
611.110 · Business Travel & Mileage	101	337	71
611.120 · Marketing/PR			
611.125 · Other Marketing Exp	225		
Total 611.120 · Marketing/PR	<u>225</u>		
611.140 · Meals and Recognition			
611.141 · Meals	100		
611.142 · Recognition			106
Total 611.140 · Meals and Recognition	<u>100</u>		<u>106</u>
611.150 · Miscellaneous		200	
Total 611.000 · Other operating expenses	<u>2,764</u>	<u>1,731</u>	<u>2,375</u>
Total Expense	<u>58,306</u>	<u>64,787</u>	<u>78,917</u>
Net Ordinary Income	<u>(57,549)</u>	<u>(64,787)</u>	<u>(78,917)</u>
Other Income/Expense			
Other Income			
703.000 · Investment Income	70	80	1,166
Total Other Income	<u>70</u>	<u>80</u>	<u>1,166</u>
Net Other Income	<u>70</u>	<u>80</u>	<u>1,166</u>
Net Income	<u><u>(57,479)</u></u>	<u><u>(64,707)</u></u>	<u><u>(77,751)</u></u>

**Del Puerto Health Care District**  
**Ambulance vs Budget by Month & YTD**  
October 2021

	Oct 21	Budget	% of Budget	Jul - Oct 21	YTD Budget	% of Budget	Annual Budget	NOTES
Ordinary Income/Expense								
Income								
401.000 · Gross Patient Service Revenue								
401.010 · AMB Ambulance Services								
401.010 · AMB Ambulance Services - Other								
Total 401.010 · AMB Ambulance Services	937,611	741,033	127%	3,574,846	2,964,130	121%	8,892,390	
Total 401.000 · Gross Patient Service Revenue	937,611	741,033	127%	3,574,846	2,964,130	121%	8,892,390	207 transports
403.000 · Adjustments								
403.100 · Contractual Adjustments								
403.015 · AMB Contractual Allowances								
403.011 · AMB Revenue Adjustments	(485)		100%	(7,448)		100%		
403.012 · AMB GEMT QAF Add-on Pymt	949		100%	3,275		100%		
403.015 · AMB Contractual Allowances - Other	(687,995)	(496,492)	139%	(2,436,751)	(1,985,967)	123%	(5,957,901)	
Total 403.015 · AMB Contractual Allowances	(687,531)	(496,492)	138%	(2,440,924)	(1,985,967)	123%	(5,957,901)	
Total 403.100 · Contractual Adjustments	(687,531)	(496,492)	138%	(2,440,924)	(1,985,967)	123%	(5,957,901)	
Total 403.000 · Adjustments	(687,531)	(496,492)	138%	(2,440,924)	(1,985,967)	123%	(5,957,901)	
405.000 · Bad Debt								
405.010 · AMB Write-offs								
405.011 · AMB Allowance for Doubtful	24,681		100%	(47,862)		100%		
405.012 · AMB Rcvd from Written Off Accts	6,829		100%	31,529		100%		
405.013 · AMB Bad Debt	(73,952)	(63,729)	116%	(338,640)	(254,915)	133%	(764,746)	
Total 405.010 · AMB Write-offs	(42,442)	(63,729)	67%	(354,973)	(254,915)	139%	(764,746)	
Total 405.000 · Bad Debt	(42,442)	(63,729)	67%	(354,973)	(254,915)	139%	(764,746)	
407.000 · Other Income								
407.050 · Special Event Standby				26,724		100%		
Total 407.000 · Other Income - Other	11,176	167	6,692%	11,343	667	1,701%	2,000	BETA
Total 407.000 · Other Income	11,176	167	6,692%	38,067	667	5,707%	2,000	
Total Income	218,814	180,979	121%	817,016	723,915	113%	2,171,743	
Gross Profit	218,814	180,979	121%	817,016	723,915	113%	2,171,743	
Expense								
601.000 · Salaries & Wages								
601.010 · Regular Operations								
601.051 · COVID-Mandated time	388			15,237				
601.010 · Regular Operations - Other	94,108	91,380	103%	389,384	365,519	107%	1,096,558	
Total 601.010 · Regular Operations	94,496	91,380	103%	404,621	365,519	111%	1,096,558	
601.020 · Community Service	1,190		100%	3,553		100%		
601.030 · Continuing Education - Employee	94		100%	3,636		100%		
601.050 · Paid Time Off	10,639	11,773	90%	46,689	47,091	99%	141,274	
601.055 · Accrued Leave Payout				709		100%		
Total 601.000 · Salaries & Wages	106,419	103,153	103%	459,208	412,610	111%	1,237,832	
602.000 · Employee Benefits								
602.020 · Health Ins								
602.021 · Life Insurance and AD&D	196	227	86%	808	906	89%	2,719	
602.022 · Dental Insurance	717	706	102%	3,041	2,822	108%	8,466	
602.023 · Vision Insurance	124	130	95%	522	521	100%	1,564	
602.024 · Medical Insurance	9,386	8,155	115%	41,959	32,619	129%	97,857	
602.020 · Health Ins - Other				2,131		100%		
Total 602.020 · Health Ins	10,423	9,218	113%	48,461	36,868	131%	110,606	
602.040 · Retirement								
602.041 · 414(h) Retirement Contribution	3,731	3,760	99%	17,910	15,040	119%	45,119	
602.042 · 457(b) Company Match	1,899	2,178	87%	8,452	8,712	97%	26,135	
Total 602.040 · Retirement	5,630	5,938	95%	26,362	23,752	111%	71,254	
602.050 · Payroll Taxes								
602.051 · Social Security	6,395	6,310	101%	27,146	25,241	108%	75,723	
602.052 · Medicare Tax	1,497	1,476	101%	6,350	5,903	108%	17,708	
602.053 · CA UI & ETT	170	482	35%	681	1,930	35%	5,789	
Total 602.050 · Payroll Taxes	8,062	8,268	98%	34,177	33,074	103%	99,220	
Total 602.000 · Employee Benefits	24,115	23,424	103%	109,000	93,694	116%	281,080	
603.000 · Professional Fees								
603.010 · Medical								
603.025 · Medical Directorship	530	530	100%	2,120	2,120	100%	6,360	
Total 603.020 · Physician Services	530	530	100%	2,120	2,120	100%	6,360	
Total 603.010 · Medical	530	530	100%	2,120	2,120	100%	6,360	
603.040 · Legal & Attorney								
603.042 · Litigation				1,795				
603.043 · Labor-Management		65			260		780	

**Del Puerto Health Care District**  
**Ambulance vs Budget by Month & YTD**  
October 2021

	Oct 21	Budget	% of Budget	Jul - Oct 21	YTD Budget	% of Budget	Annual Budget	NOTES
Total 603.040 · Legal & Attorney		65		1,795	260	690%	780	
603.070 · Accountants								
603.052 · CMS / PPS / GEMT prep							3,500	
Total 603.000 · Professional Fees	530	595	89%	3,915	2,380	164%	10,640	
604.000 · Purchased Services								
604.030 · Health Screenings		250		3,525	1,000	353%	3,000	
604.050 · Billing								
604.050 · Billing - Other	12,011	8,418	143%	42,352	33,672	126%	101,016	
Total 604.050 · Billing	12,011	8,418	143%	42,352	33,672	126%	101,016	
604.060 · Linen	750	978	77%	3,326	3,912	85%	11,735	
604.070 · Security				251				
604.100 · IT - Labor	(1,922)	710	(271%)	209	2,841	7%	8,522	MidValley IT refund
604.120 · Medical Waste Disposal	165	158	104%	692	630	110%	1,890	
604.130 · Records Management	12	17	71%	48	67	72%	200	
604.140 · Ambulance Dispatch Services	8,737	6,250	140%	33,711	25,000	135%	75,000	
Total 604.000 · Purchased Services	19,753	16,781	118%	84,114	67,122	125%	201,363	
605.000 · Supplies								
605.020 · Operating Supplies								
605.021 · Printing & Copiers		75		284	300	95%	900	
605.022 · Office Supplies		33		172	133	129%	400	
605.023 · Facility Supplies	75	292	26%	672	1,167	58%	3,500	
Total 605.020 · Operating Supplies	75	400	19%	1,128	1,600	71%	4,800	
605.030 · Postage/Shipping	194	42	462%	357	167	214%	500	
605.040 · Medical Consumable								
605.042 · Oxygen	431	417	103%	1,779	1,667	107%	5,000	
605.043 · Medical Supplies								
605.044 · Medical Supplies - COVID		492		3,992	1,967	203%	5,900	
605.045 · IV Therapy	650	819	79%	5,671	3,275	173%	9,825	
605.046 · Diagnostic	862	819	105%	3,332	3,275	102%	9,825	
605.047 · Infection Control	9	83	11%	9	333	3%	1,000	
605.048 · Patient Transport	1,062	738	144%	3,633	2,950	123%	8,850	
605.043 · Medical Supplies - Other	1,032	1,967	52%	3,585	7,867	46%	23,600	
Total 605.043 · Medical Supplies	3,615	4,918	74%	20,222	19,667	103%	59,000	
Total 605.040 · Medical Consumable	4,046	5,335	76%	22,001	21,334	103%	64,000	
605.050 · Pharmaceutical								
605.050 · Pharmaceutical - Other	987	850	116%	4,390	3,400	129%	10,000	
Total 605.050 · Pharmaceutical	987	850	116%	4,390	3,400	129%	10,000	
605.080 · Small Tools & Minor Equipment								
605.081 · Minor Medical Equipment		417		156	1,667	9%	5,000	
605.080 · Small Tools & Minor Equipment - Other		417		113	1,667	7%	5,000	
Total 605.080 · Small Tools & Minor Equipment		834		269	3,334	8%	10,000	
Total 605.000 · Supplies	5,302	7,461	71%	28,145	29,835	94%	89,300	
606.000 · Utilities								
606.010 · Elect/Gas	321	375	86%	1,446	1,500	96%	4,500	
606.020 · Phones								
606.021 · Mobile Phones	445	250	178%	1,817	1,000	182%	3,000	
606.020 · Phones - Other	444	417	106%	1,764	1,667	106%	5,000	
Total 606.020 · Phones	889	667	133%	3,581	2,667	134%	8,000	
606.030 · DSL - Digital Subscriber Line	97	100	97%	390	400	98%	1,200	
606.050 · Water/Garbage	381	375	102%	1,667	1,500	111%	4,500	
Total 606.000 · Utilities	1,688	1,517	111%	7,084	6,067	117%	18,200	
607.000 · Rental and Lease								
607.020 · Equipment Leased								
607.021 · Copier Lease	32	32	100%	126	127	99%	380	
Total 607.020 · Equipment Leased	32	32	100%	126	127	99%	380	
Total 607.000 · Rental and Lease	32	32	100%	126	127	99%	380	
608.000 · Insurance Coverages								
608.010 · Workers' Compensation								
608.010 · Workers' Compensation - Other	4,398	4,398	100%	17,592	17,592	100%	52,776	
Total 608.010 · Workers' Compensation	4,398	4,398	100%	17,592	17,592	100%	52,776	
608.020 · Auto Liability & Physical Damage	1,774	1,774	100%	7,096	7,096	100%	21,287	
608.030 · Property & Equipment	396	396	100%	1,585	1,585	100%	4,754	
608.040 · Liability-not medical related								
608.040 · Liability-not medical related - Other	560	560	100%	2,240	2,240	100%	6,719	
Total 608.040 · Liability-not medical related	560	560	100%	2,240	2,240	100%	6,719	
608.050 · Health Entity Liability	7,770	7,770	100%	31,082	31,082	100%	93,245	
Total 608.000 · Insurance Coverages	14,898	14,898	100%	59,595	59,595	100%	178,781	



**Del Puerto Health Care District**  
**Ambulance vs Budget by Month & YTD**  
October 2021

	Oct 21	Budget	% of Budget	Jul - Oct 21	YTD Budget	% of Budget	Annual Budget	NOTES
609.000 · Maintenance & Repairs								
609.010 · Buildings								
609.011 · Other Maint	428	292	147%	867	1,167	74%	3,500	
609.012 · HVAC	103	42	245%	103	167	62%	500	
609.015 · Electric		42		33	167	20%	500	
Total 609.010 · Buildings	531	376	141%	1,003	1,501	67%	4,500	
609.030 · Equipment M&R	595	1,000	60%	4,315	4,000	108%	12,000	
609.040 · Vehicle M&R								
609.041 · Tires & Wheels	718	417	172%	1,843	1,667	111%	5,000	
609.042 · Engine & Drive Train		167		5,115	667	767%	2,000	
609.043 · Body Work		167			667		2,000	
609.044 · Vehicle AC		333		6,554	1,333	492%	4,000	
609.045 · General Vehicle M&R	18	1,667	1%	8,642	6,667	130%	20,000	
Total 609.040 · Vehicle M&R	736	2,751	27%	22,154	11,001	201%	33,000	
609.050 · Uniforms	354	833	42%	1,552	3,333	47%	10,000	
Total 609.000 · Maintenance & Repairs	2,216	4,960	45%	29,024	19,835	146%	59,500	
610.000 · Depreciation and Amortization								
610.020 · Depreciation Expense - Amb	12,710	12,695	100%	50,416	50,400	100%	147,899	
Total 610.000 · Depreciation and Amortization	12,710	12,695	100%	50,416	50,400	100%	147,899	
611.000 · Other operating expenses								
611.030 · I.T.								
611.040 · IT - Equipment		108		253	433	58%	1,300	
611.050 · IT- Software/License								
611.051 · HR mgmt solution	190	264	72%	761	1,056	72%	3,168	
611.050 · IT- Software/License - Other	1,654	1,150	144%	5,939	4,600	129%	13,800	
Total 611.050 · IT- Software/License	1,844	1,414	130%	6,700	5,656	118%	16,968	
Total 611.030 · I.T.	1,844	1,522	121%	6,953	6,089	114%	18,268	
611.060 · Fuel Auto	7,071	3,750	189%	27,068	15,000	180%	45,000	
611.070 · Fees								
611.072 · Bank Service Charge	39			69				
611.073 · Credit Card Transaction Fees	327	267	122%	948	1,067	89%	3,200	
611.074 · Agency Provided Services		1,417		250	5,667	4%	17,000	
611.075 · GEMT-Quality Assurance Fee					16,000		64,000	
611.076 · Collections Commission	816	1,500	54%	6,085	6,000	101%	18,000	
611.077 · Other Fees	35	54	65%	35	217	16%	650	
Total 611.070 · Fees	1,217	3,238	38%	7,387	28,951	26%	102,850	
611.080 · Recruitment costs		83		464	333	139%	1,000	
611.090 · Dues / Subscriptions								
611.091 · Associations	144	190	76%	575	758	76%	2,275	
Total 611.090 · Dues / Subscriptions	144	190	76%	575	758	76%	2,275	
611.100 · Training and Education								
611.101 · In-House Training		208		486	833	58%	2,500	
611.102 · Conference Fees		133		505	533	95%	1,600	
611.103 · Airfare		67			267		800	
611.104 · Hotel & Meal	1,210	133	910%	1,210	533	227%	1,600	CAA conference
Total 611.100 · Training and Education	1,210	541	224%	2,201	2,166	102%	6,500	
611.110 · Business Travel & Mileage	371		100%	371		100%		
611.120 · Marketing/PR								
611.124 · Ads		21			83		250	
611.126 · Events		21		30	83	36%	250	
Total 611.120 · Marketing/PR		42		30	166	18%	500	
611.140 · Meals and Recognition								
611.141 · Meals	199	125	159%	199	500	40%	1,500	
611.142 · Recognition		42			167		500	
Total 611.140 · Meals and Recognition	199	167	119%	199	667	30%	2,000	
611.160 · Community Education								
611.161 · Community CPR Classes		83			333		1,000	
Total 611.000 · Other operating expenses	12,056	9,616	125%	45,248	54,463	83%	179,393	
Total Expense	199,719	195,132	102%	875,875	796,128	110%	2,404,368	
Net Ordinary Income	19,095	(14,153)	(135%)	(58,859)	(72,213)	82%	(232,625)	
Other Income/Expense								
701.000 · District Tax Revenues								
701.020 · Direct Assessment-Amb Svcs Fund	20,019	20,058	100%	80,076	80,233	100%	240,700	
Total 701.000 · District Tax Revenues	20,019	20,058	100%	80,076	80,233	100%	240,700	
Net Other Income	20,019	20,058	100%	80,076	80,233	100%	240,700	
Net Income	39,114	5,905	662%	21,217	8,020	265%	8,075	GREAT both month & YTD.

**Del Puerto Health Care District**  
**Ambulance vs Previous**  
October 2021

	<b>Oct 21</b>	<b>Sep 21</b>	<b>Oct 20</b>
Ordinary Income/Expense			
Income			
401.000 · Gross Patient Service Revenue			
401.010 · AMB Ambulance Services			
401.011 · GEMT Federal Reimbursement			23
401.010 · AMB Ambulance Services - Other	937,611	866,961	702,141
Total 401.010 · AMB Ambulance Services	<u>937,611</u>	<u>866,961</u>	<u>702,164</u>
Total 401.000 · Gross Patient Service Revenue	937,611	866,961	702,164
403.000 · Adjustments			
403.100 · Contractual Adjustments			
403.015 · AMB Contractual Allowances			
403.011 · AMB Revenue Adjustments	(485)	(6,910)	(350)
403.012 · AMB GEMT QAF Add-on Pymt	949		3,628
403.015 · AMB Contractual Allowances - Other	(687,995)	(567,170)	(522,835)
Total 403.015 · AMB Contractual Allowances	<u>(687,531)</u>	<u>(574,080)</u>	<u>(519,557)</u>
Total 403.100 · Contractual Adjustments	<u>(687,531)</u>	<u>(574,080)</u>	<u>(519,557)</u>
Total 403.000 · Adjustments	(687,531)	(574,080)	(519,557)
405.000 · Bad Debt			
405.010 · AMB Write-offs			
405.011 · AMB Allowance for Doubtful	24,681	(26,055)	37,894
405.012 · AMB Rcvd from Written Off Accts	6,829	10,161	7,129
405.013 · AMB Bad Debt	(73,952)	(79,404)	(60,413)
Total 405.010 · AMB Write-offs	<u>(42,442)</u>	<u>(95,298)</u>	<u>(15,390)</u>
Total 405.000 · Bad Debt	<u>(42,442)</u>	<u>(95,298)</u>	<u>(15,390)</u>
407.000 · Other Income			
407.050 · Special Event Standby		25,514	
407.000 · Other Income - Other	11,176	60	30
Total 407.000 · Other Income	<u>11,176</u>	<u>25,574</u>	<u>30</u>
Total Income	<u>218,814</u>	<u>223,157</u>	<u>167,247</u>
Gross Profit	218,814	223,157	167,247
Expense			
601.000 · Salaries & Wages			
601.010 · Regular Operations			
601.051 · COVID-Mandated time	388	11,298	
601.010 · Regular Operations - Other	94,108	88,999	78,694
Total 601.010 · Regular Operations	<u>94,496</u>	<u>100,297</u>	<u>78,694</u>
601.020 · Community Service	1,190	3,203	665
601.030 · Continuing Education - Employee	94	3,159	
601.050 · Paid Time Off	10,639	16,779	14,237
601.055 · Accrued Leave Payout			3,928
Total 601.000 · Salaries & Wages	<u>106,419</u>	<u>123,438</u>	<u>97,524</u>
602.000 · Employee Benefits			
602.020 · Health Ins			
602.021 · Life Insurance and AD&D	196	211	227
602.022 · Dental Insurance	717	805	870
602.023 · Vision Insurance	124	137	133
602.024 · Medical Insurance	9,386	11,074	9,409

**Del Puerto Health Care District**  
**Ambulance vs Previous**  
October 2021

	<b>Oct 21</b>	<b>Sep 21</b>	<b>Oct 20</b>
Total 602.020 · Health Ins	10,423	12,227	10,639
602.040 · Retirement			
602.041 · 414(h) Retirement Contribution	3,731	1,675	4,792
602.042 · 457(b) Company Match	1,899	2,492	1,582
Total 602.040 · Retirement	5,630	4,167	6,374
602.050 · Payroll Taxes			
602.051 · Social Security	6,395	7,177	6,654
602.052 · Medicare Tax	1,497	1,678	1,557
602.053 · CA UI & ETT	170	248	137
Total 602.050 · Payroll Taxes	8,062	9,103	8,348
Total 602.000 · Employee Benefits	24,115	25,497	25,361
603.000 · Professional Fees			
603.010 · Medical			
603.020 · Physician Services			
603.025 · Medical Directorship	530	530	530
Total 603.020 · Physician Services	530	530	530
Total 603.010 · Medical	530	530	530
603.040 · Legal & Attorney			
603.042 · Litigation		86	
Total 603.040 · Legal & Attorney		86	
Total 603.000 · Professional Fees	530	616	530
604.000 · Purchased Services			
604.030 · Health Screenings		3,525	
604.050 · Billing	12,011	10,109	7,949
604.060 · Linen	750	927	1,134
604.100 · IT - Labor	(1,922)	710	710
604.120 · Medical Waste Disposal	165	165	158
604.130 · Records Management	12	12	11
604.140 · Ambulance Dispatch Services	8,737	8,413	5,342
Total 604.000 · Purchased Services	19,753	23,861	15,304
605.000 · Supplies			
605.020 · Operating Supplies			
605.023 · Facility Supplies	75	184	431
Total 605.020 · Operating Supplies	75	184	431
605.030 · Postage/Shipping	194	17	154
605.040 · Medical Consumable			
605.042 · Oxygen	431	541	105
605.043 · Medical Supplies			
605.044 · Medical Supplies - COVID		1,982	863
605.045 · IV Therapy	650	1,559	1,881
605.046 · Diagnostic	862	644	909
605.047 · Infection Control	9		
605.048 · Patient Transport	1,062	882	938
605.043 · Medical Supplies - Other	1,032	1,119	1,135
Total 605.043 · Medical Supplies	3,615	6,186	5,726
Total 605.040 · Medical Consumable	4,046	6,727	5,831
605.050 · Pharmaceutical	987	1,262	1,149

**Del Puerto Health Care District**  
**Ambulance vs Previous**  
October 2021

	<b>Oct 21</b>	<b>Sep 21</b>	<b>Oct 20</b>
605.080 · Small Tools & Minor Equipment		104	429
Total 605.000 · Supplies	5,302	8,294	7,994
606.000 · Utilities			
606.010 · Elect/Gas	321	368	335
606.020 · Phones			
606.021 · Mobile Phones	445	445	258
606.020 · Phones - Other	444	439	424
Total 606.020 · Phones	889	884	682
606.030 · DSL - Digital Subscriber Line	97	97	97
606.050 · Water/Garbage	381	438	487
Total 606.000 · Utilities	1,688	1,787	1,601
607.000 · Rental and Lease			
607.020 · Equipment Leased			
607.021 · Copier Lease	32	32	32
Total 607.020 · Equipment Leased	32	32	32
Total 607.000 · Rental and Lease	32	32	32
608.000 · Insurance Coverages			
608.010 · Workers' Compensation			
608.011 · Previous Year WC Balance			(1,717)
608.010 · Workers' Compensation - Other	4,398	4,398	3,839
Total 608.010 · Workers' Compensation	4,398	4,398	2,122
608.020 · Auto Liability & PhysicalDamage	1,774	1,774	1,689
608.030 · Property & Equipment	396	396	210
608.040 · Liability-not medical related	560	560	177
608.050 · Health Entity Liability	7,770	7,770	8,813
Total 608.000 · Insurance Coverages	14,898	14,898	13,011
609.000 · Maintenance & Repairs			
609.010 · Buildings			
609.011 · Other Maint	428	146	207
609.012 · HVAC	103		134
609.015 · Electric		33	
Total 609.010 · Buildings	531	179	341
609.030 · Equipment M&R	595	2,443	6,902
609.040 · Vehicle M&R			
609.041 · Tires & Wheels	718	1,086	561
609.045 · General Vehicle M&R	18	475	786
609.040 · Vehicle M&R - Other			544
Total 609.040 · Vehicle M&R	736	1,561	1,891
609.050 · Uniforms	354	812	2,454
Total 609.000 · Maintenance & Repairs	2,216	4,995	11,588
610.000 · Depreciation and Amortization			
610.020 · Depreciation Expense - Amb	12,710	12,285	13,130
Total 610.000 · Depreciation and Amortization	12,710	12,285	13,130
611.000 · Other operating expenses			
611.030 · I.T.			
611.040 · IT - Equipment		81	277
611.050 · IT- Software/License			

**Del Puerto Health Care District**  
**Ambulance vs Previous**  
October 2021

	<b>Oct 21</b>	<b>Sep 21</b>	<b>Oct 20</b>
611.051 · HR mgmt solution	190	190	264
611.050 · IT- Software/License - Other	1,654	1,402	787
Total 611.050 · IT- Software/License	<u>1,844</u>	<u>1,592</u>	<u>1,051</u>
Total 611.030 · I.T.	1,844	1,673	1,328
611.060 · Fuel Auto	7,071	6,851	3,180
611.070 · Fees			
611.072 · Bank Service Charge	39	26	(10)
611.073 · Credit Card Transaction Fees	327	111	287
611.074 · Agency Provided Services		83	702
611.076 · Collections Commission	816	700	3,114
611.077 · Other Fees	35		
Total 611.070 · Fees	<u>1,217</u>	<u>920</u>	<u>4,093</u>
611.080 · Recruitment costs			124
611.090 · Dues / Subscriptions			
611.091 · Associations	144	144	144
Total 611.090 · Dues / Subscriptions	<u>144</u>	<u>144</u>	<u>144</u>
611.100 · Training and Education			
611.101 · In-House Training		399	1,188
611.102 · Conference Fees		405	
611.104 · Hotel & Meal	1,210		
Total 611.100 · Training and Education	<u>1,210</u>	<u>804</u>	<u>1,188</u>
611.110 · Business Travel & Mileage	371		
611.140 · Meals and Recognition			
611.141 · Meals	199	(192)	
Total 611.140 · Meals and Recognition	<u>199</u>	<u>(192)</u>	
611.160 · Community Education			
611.161 · Community CPR Classes			280
Total 611.160 · Community Education			<u>280</u>
Total 611.000 · Other operating expenses	<u>12,056</u>	<u>10,200</u>	<u>10,337</u>
Total Expense	<u>199,719</u>	<u>225,903</u>	<u>196,412</u>
Net Ordinary Income	19,095	(2,746)	(29,165)
Other Income/Expense			
Other Income			
701.000 · District Tax Revenues			
701.020 · Direct Assessment-Amb Svcs Fund	20,019	20,019	20,250
Total 701.000 · District Tax Revenues	<u>20,019</u>	<u>20,019</u>	<u>20,250</u>
703.000 · Investment Income	0	0	0
710.000 · Misc Other Income			
710.030 · Gain(Loss) on Disposal of Asset			6,800
Total 710.000 · Misc Other Income			<u>6,800</u>
Total Other Income	<u>20,019</u>	<u>20,019</u>	<u>27,050</u>
Net Other Income	<u>20,019</u>	<u>20,019</u>	<u>27,050</u>
Net Income	<u><u>39,114</u></u>	<u><u>17,273</u></u>	<u><u>(2,115)</u></u>

**Del Puerto Health Care District**  
**Health Center vs Budget by Month & YTD**  
October 2021

	Oct 21	Budget	% of Budget	Jul - Oct 21	YTD Budget	% of Budget	Annual Budget	NOTES
Ordinary Income/Expense								
Income								
401.000 · Gross Patient Service Revenue								
401.020 · Health Center Services								
401.040 · HC Capitation Income								
401.041 · HC Capitation Payments	25,118	20,833	121%	89,526	83,333	107%	250,000	
401.042 · Hospitalist Charges				(4,429)				
Total 401.040 · HC Capitation Income	25,118	20,833	121%	85,097	83,333	102%	250,000	
401.020 · Health Center Services - Other	137,480	198,567	69%	568,820	794,267	72%	2,382,800	
Total 401.020 · Health Center Services	162,598	219,400	74%	653,917	877,600	75%	2,632,800	
Total 401.000 · Gross Patient Service Revenue	162,598	219,400	74%	653,917	877,600	75%	2,632,800	providers' lesser days worked
403.000 · Adjustments								
403.100 · Contractual Adjustments		(10,000)		(558)	(40,000)	1%	(120,000)	
Total 403.000 · Adjustments		(10,000)		(558)	(40,000)	1%	(120,000)	
405.000 · Bad Debt								
405.020 · HC Write-offs								
405.021 · HC Allowance for Doubtful	(6,961)		100%	(25,642)		100%		
405.022 · HC Bad Debt Health Center		(1,667)			(6,667)		(20,000)	
405.023 · HC Rcvd from Written Off Accts	(292)		100%	(119)		100%		
Total 405.020 · HC Write-offs	(7,253)	(1,667)	435%	(25,761)	(6,667)	386%	(20,000)	
Total 405.000 · Bad Debt	(7,253)	(1,667)	435%	(25,761)	(6,667)	386%	(20,000)	
407.000 · Other Income								
407.030 · Payer Incentives Received	609		100%	1,918		100%		
407.082 · Grant Income	10,889	8,583	127%	35,054	34,333	102%	103,000	Foundation-LCSW grant
407.000 · Other Income - Other	5,651	1,667	339%	6,056	6,667	91%	20,000	Beta
Total 407.000 · Other Income	17,149	10,250	167%	43,028	41,000	105%	123,000	
Total Income	172,494	217,983	79%	670,626	871,933	77%	2,615,800	
Gross Profit								
	172,494	217,983	79%	670,626	871,933	77%	2,615,800	
Expense								
601.000 · Salaries & Wages								
601.010 · Regular Operations								
601.051 · COVID-Mandated time				2,142				
601.010 · Regular Operations - Other	62,719	84,918	74%	225,303	339,673	66%	1,019,020	
Total 601.010 · Regular Operations	62,719	84,918	74%	227,445	339,673	67%	1,019,020	
601.030 · Continuing Education - Employee				798		100%		
601.050 · Paid Time Off	8,291	7,310	113%	31,629	29,240	108%	87,720	
601.055 · Accrued Leave Payout				1,612		100%		
601.070 · Incentive				2,253		100%		
Total 601.000 · Salaries & Wages	71,010	92,228	77%	263,737	368,913	71%	1,106,740	
602.000 · Employee Benefits								
602.020 · Health Ins								
602.021 · Life Insurance and AD&D	211	281	75%	596	1,125	53%	3,376	
602.022 · Dental Insurance	1,382	1,491	93%	4,461	5,963	75%	17,888	
602.023 · Vision Insurance	219	258	85%	719	1,033	70%	3,098	
602.024 · Medical Insurance	12,411	14,458	86%	42,216	57,832	73%	173,503	
602.020 · Health Ins - Other				(3,348)		100%		
Total 602.020 · Health Ins	14,223	16,488	86%	44,644	65,953	68%	197,865	
602.040 · Retirement								
602.041 · 414(h) Retirement Contribution	1,849	3,322	56%	8,078	13,288	61%	39,863	
602.042 · 457(b) Company Match	507	1,024	50%	2,175	4,096	53%	12,287	
Total 602.040 · Retirement	2,356	4,346	54%	10,253	17,384	59%	52,150	
602.050 · Payroll Taxes								
602.051 · Social Security	3,812	5,076	75%	15,246	20,303	75%	60,908	
602.052 · Medicare Tax	891	1,217	73%	3,565	4,869	73%	14,607	
602.053 · CA UI & ETT	217	369	59%	1,004	1,475	68%	4,810	
Total 602.050 · Payroll Taxes	4,920	6,662	74%	19,815	26,647	74%	80,325	
Total 602.000 · Employee Benefits	21,499	27,496	78%	74,712	109,984	68%	330,340	
603.000 · Professional Fees								
603.010 · Medical								
603.020 · Physician Services								

**Del Puerto Health Care District**  
**Health Center vs Budget by Month & YTD**  
October 2021

	Oct 21	Budget	% of Budget	Jul - Oct 21	YTD Budget	% of Budget	Annual Budget	NOTES
603.021 · MD Locums Rate	14,000		100%	65,250		100%		
603.022 · MD Locums Travel	517			2,425				
603.025 · Medical Directorship	8,303	8,303	100%	33,213	33,213	100%	99,640	
603.020 · Physician Services - Other	26,500	26,614	100%	106,000	106,456	100%	319,369	
<b>Total 603.020 · Physician Services</b>	<b>49,320</b>	<b>34,917</b>	<b>141%</b>	<b>206,888</b>	<b>139,669</b>	<b>148%</b>	<b>419,009</b>	
603.030 · Non Physician Providers								
603.037 · NPP Continuing Medical Educatio	1,901		100%	1,901	3,380	56%	3,380	
<b>Total 603.030 · Non Physician Providers</b>	<b>1,901</b>		<b>100%</b>	<b>1,901</b>	<b>3,380</b>	<b>56%</b>	<b>3,380</b>	
<b>Total 603.010 · Medical</b>	<b>51,221</b>	<b>34,917</b>	<b>147%</b>	<b>208,789</b>	<b>143,049</b>	<b>146%</b>	<b>422,389</b>	
603.040 · Legal & Attorney								
603.041 · General Counsel	3,008			3,008				
<b>Total 603.040 · Legal &amp; Attorney</b>	<b>3,008</b>			<b>3,008</b>				
603.050 · Administrative Consultants				188		100%		
603.070 · Accountants								
603.052 · CMS / PPS / GEMT prep							1,000	
<b>Total 603.070 · Accountants</b>							<b>1,000</b>	
<b>Total 603.000 · Professional Fees</b>	<b>54,229</b>	<b>34,917</b>	<b>155%</b>	<b>211,985</b>	<b>143,049</b>	<b>148%</b>	<b>423,389</b>	
604.000 · Purchased Services								
604.030 · Health Screenings				346		100%		
604.050 · Billing	7,650	7,525	102%	29,513	30,100	98%	90,300	
604.060 · Linen	206	225	92%	889	900	99%	2,700	
604.070 · Security	25	25	100%	100	100	100%	300	
604.080 · Cleaning	3,970	3,970	100%	15,880	15,880	100%	47,640	
604.100 · IT - Labor	3,640	3,500	104%	14,247	14,000	102%	42,000	
604.110 · Communication for Patients	578	500	116%	2,336	2,000	117%	6,000	
604.120 · Medical Waste Disposal	551	525	105%	2,205	2,100	105%	6,300	
604.130 · Records Management	416	483	86%	1,658	1,933	86%	5,800	
<b>Total 604.000 · Purchased Services</b>	<b>17,036</b>	<b>16,753</b>	<b>102%</b>	<b>67,174</b>	<b>67,013</b>	<b>100%</b>	<b>201,040</b>	
605.000 · Supplies								
605.020 · Operating Supplies								
605.021 · Printing & Copiers		133		442	533	83%	1,600	
605.022 · Office Supplies	204	183	111%	655	733	89%	2,200	
605.023 · Facility Supplies	353	117	302%	1,309	467	280%	1,400	
<b>Total 605.020 · Operating Supplies</b>	<b>557</b>	<b>433</b>	<b>129%</b>	<b>2,406</b>	<b>1,733</b>	<b>139%</b>	<b>5,200</b>	
605.030 · Postage/Shipping	100	33	303%	217	133	163%	400	
605.040 · Medical Consumable								
605.043 · Medical Supplies								
605.044 · Medical Supplies - COVID	769	800	96%	3,299	3,200	103%	9,600	
605.046 · Diagnostic	179	800	22%	1,971	3,200	62%	9,600	
605.047 · Infection Control				139				
605.043 · Medical Supplies - Other	704	1,650	43%	2,492	6,600	38%	19,800	
<b>Total 605.043 · Medical Supplies</b>	<b>1,652</b>	<b>3,250</b>	<b>51%</b>	<b>7,901</b>	<b>13,000</b>	<b>61%</b>	<b>39,000</b>	
<b>Total 605.040 · Medical Consumable</b>	<b>1,652</b>	<b>3,250</b>	<b>51%</b>	<b>7,901</b>	<b>13,000</b>	<b>61%</b>	<b>39,000</b>	
605.050 · Pharmaceutical								
605.060 · Vaccines								
605.061 · HPV	2,252	463	486%	4,504	1,850	243%	5,550	
605.062 · Pneumonia Vaccines		500		2,056	2,000	103%	6,000	
605.063 · Pediarix		83			333		1,000	
605.064 · Flu Vaccines	1,526	1,000	153%	4,958	4,000	124%	12,000	
605.065 · MMR		83		762	333	229%	1,000	
605.066 · Varivax		125		1,314	500	263%	1,500	
605.067 · Menactra		167		1,593	667	239%	2,000	
605.060 · Vaccines - Other	236	458	52%	1,454	1,833	79%	5,500	
<b>Total 605.060 · Vaccines</b>	<b>4,014</b>	<b>2,879</b>	<b>139%</b>	<b>16,641</b>	<b>11,516</b>	<b>145%</b>	<b>34,550</b>	
605.050 · Pharmaceutical - Other	62	167	37%	396	667	59%	2,000	
<b>Total 605.050 · Pharmaceutical</b>	<b>4,076</b>	<b>3,046</b>	<b>134%</b>	<b>17,037</b>	<b>12,183</b>	<b>140%</b>	<b>36,550</b>	
605.080 · Small Tools & Minor Equipment								
605.081 · Minor Medical Equipment	551	67	822%	551	267	206%	800	
605.080 · Small Tools & Minor Equipment - Other	999	17	5,876%	2,630	67	3,925%	200	
<b>Total 605.080 · Small Tools &amp; Minor Equipment</b>	<b>1,550</b>	<b>84</b>	<b>1,845%</b>	<b>3,181</b>	<b>334</b>	<b>952%</b>	<b>1,000</b>	

**Del Puerto Health Care District**  
**Health Center vs Budget by Month & YTD**  
October 2021

	Oct 21	Budget	% of Budget	Jul - Oct 21	YTD Budget	% of Budget	Annual Budget	NOTES
Total 605.000 · Supplies	7,935	6,846	116%	30,742	27,383	112%	82,150	
606.000 · Utilities								
606.010 · Elect/Gas	875	1,125	78%	4,521	4,500	100%	13,500	
606.020 · Phones								
606.021 · Mobile Phones	100	100	100%	400	400	100%	1,200	
606.020 · Phones - Other	1,498	1,375	109%	5,968	5,500	109%	16,500	
Total 606.020 · Phones	1,598	1,475	108%	6,368	5,900	108%	17,700	
606.030 · DSL - Digital Subscriber Line	290	292	99%	1,159	1,167	99%	3,500	
606.040 · Cable TV	99	100	99%	401	400	100%	1,200	
606.050 · Water/Garbage	468	542	86%	1,907	2,167	88%	6,500	
Total 606.000 · Utilities	3,330	3,534	94%	14,356	14,134	102%	42,400	
607.000 · Rental and Lease								
607.010 · Building								
607.011 · Storage	187	188	99%	749	750	100%	2,250	
Total 607.010 · Building	187	188	99%	749	750	100%	2,250	
Total 607.000 · Rental and Lease	187	188	99%	749	750	100%	2,250	
608.000 · Insurance Coverages								
608.010 · Workers' Compensation	953	953	100%	3,812	3,812	100%	11,437	
608.030 · Property & Equipment	466	466	100%	1,863	1,863	100%	5,589	
608.040 · Liability-not medical related	560	560	100%	2,240	2,240	100%	6,719	
608.050 · Health Entity Liability	7,466	7,466	100%	29,863	29,863	100%	89,588	
Total 608.000 · Insurance Coverages	9,445	9,445	100%	37,778	37,778	100%	113,333	
609.000 · Maintenance & Repairs								
609.010 · Buildings								
609.011 · Other Maint	63	60	105%	3,264	240	1,360%	720	
609.012 · HVAC	632	167	378%	632	667	95%	2,000	
609.013 · Plumbing		25			100		300	
609.014 · Structure & Roof		13			50		150	
Total 609.010 · Buildings	695	265	262%	3,896	1,057	369%	3,170	
609.020 · Business Park Assoc Fees	1,432	1,435	100%	5,748	5,741	100%	17,224	
609.030 · Equipment M&R	962	375	257%	2,145	1,500	143%	4,500	
Total 609.000 · Maintenance & Repairs	3,089	2,075	149%	11,789	8,298	142%	24,894	
610.000 · Depreciation and Amortization								
610.030 · Depreciation Expense - HC	6,648	6,650	100%	26,369	26,550	99%	79,154	
Total 610.000 · Depreciation and Amortization	6,648	6,650	100%	26,369	26,550	99%	79,154	
611.000 · Other operating expenses								
611.020 · Provider Licensing & Privileges				1,084	1,085	100%	1,800	
611.030 · I.T.								
611.040 · IT - Equipment		85		725	340	213%	1,000	
611.050 · IT- Software/License								
611.051 · HR mgmt solution	156	208	75%	622	833	75%	2,500	
611.052 · Software min charge (Athena)				9,661				
611.050 · IT- Software/License - Other	16,657	7,100	235%	30,721	28,400	108%	85,200	
Total 611.050 · IT- Software/License	16,813	7,308	230%	41,004	29,233	140%	87,700	
Total 611.030 · I.T.	16,813	7,393	227%	41,729	29,573	141%	88,700	
611.070 · Fees								
611.072 · Bank Service Charge		10			40		120	
611.073 · Credit Card Transaction Fees	61	175	35%	668	700	95%	2,100	
611.074 · Agency Provided Services		67		118	267	44%	800	
611.076 · Collections Commission	17	92	18%	52	367	14%	1,100	
611.077 · Other Fees				365		100%		
Total 611.070 · Fees	78	344	23%	1,203	1,374	88%	4,120	
611.080 · Recruitment costs	108	42	257%	16,832	167	10,079%	500	
611.090 · Dues / Subscriptions								
611.091 · Associations	267	317	84%	1,119	1,267	88%	3,800	
Total 611.090 · Dues / Subscriptions	267	317	84%	1,119	1,267	88%	3,800	
611.100 · Training and Education								
611.101 · In-House Training		167			667		2,000	
611.102 · Conference Fees		125		500	500	100%	1,500	
611.103 · Airfare		33			133		400	



**Del Puerto Health Care District**  
**Health Center vs Budget by Month & YTD**  
October 2021

	Oct 21	Budget	% of Budget	Jul - Oct 21	YTD Budget	% of Budget	Annual Budget	NOTES
611.104 · Hotel & Meal		67		318	267	119%	800	
Total 611.100 · Training and Education		392		818	1,567	52%	4,700	
611.110 · Business Travel & Mileage		689			2,757		8,270	
611.120 · Marketing/PR								
611.121 · Brochures		25			100		300	
611.124 · Ads	30	30	100%	120	120	100%	360	
611.125 · Other Marketing Exp		63			252		756	
611.126 · Events				30		100%	30	
Total 611.120 · Marketing/PR	30	118	25%	150	472	32%	1,446	
611.130 · Property Taxes Paid	381	367	104%	1,543	1,467	105%	4,400	
611.140 · Meals and Recognition								
611.141 · Meals		58		99	233	42%	700	
611.142 · Recognition	159	54	294%	239	217	110%	650	
Total 611.140 · Meals and Recognition	159	112	142%	338	450	75%	1,350	
Total 611.000 · Other operating expenses	17,836	9,774	182%	64,816	40,179	161%	119,086	
6240 · Bank Service Charges	20			20				
Total Expense	212,264	209,906	101%	804,227	844,031	95%	2,524,776	
Net Ordinary Income	(39,770)	8,077	(492%)	(133,601)	27,902	(479%)	91,024	
Other Income/Expense								
Other Income								
703.000 · Investment Income	0		0%	0		0%		
704.000 · Interest Expense								
704.010 · Interest Expense - HC	(4,783)	(4,785)	100%	(19,545)	(19,550)	100%	(57,700)	
Total 704.000 · Interest Expense	(4,783)	(4,785)	100%	(19,545)	(19,550)	100%	(57,700)	
705.000 · Tenant Revenue				600	600	100%	600	
710.000 · Misc Other Income				(36)		100%	5,500	
Total Other Income	(4,783)	(4,785)	100%	(18,981)	(18,950)	100%	(51,600)	
Net Other Income	(4,783)	(4,785)	100%	(18,981)	(18,950)	100%	(51,600)	
Net Income	(44,553)	3,292	(1,353%)	(152,582)	8,952	(1,704%)	39,424	lesser visits

**Del Puerto Health Care District**  
**Health Center vs Previous**  
October 2021

	<u>Oct 21</u>	<u>Sep 21</u>	<u>Oct 20</u>
Ordinary Income/Expense			
Income			
401.000 · Gross Patient Service Revenue			
401.020 · Health Center Services			
401.041 · HC Capitation Payments	25,118	15,916	21,878
Total 401.040 · HC Capitation Income	<u>25,118</u>	<u>15,916</u>	<u>21,878</u>
401.020 · Health Center Services - Other	137,480	141,820	153,560
Total 401.020 · Health Center Services	<u>162,598</u>	<u>157,736</u>	<u>175,438</u>
Total 401.000 · Gross Patient Service Revenue	<u>162,598</u>	<u>157,736</u>	<u>175,438</u>
403.000 · Adjustments			
403.100 · Contractual Adjustments			
403.030 · Gross Adjustments HC			
403.022 · HC Reverse Credit Card Adj			185
403.023 · Reverse Capitated Adj			(21,878)
403.024 · HC Reverse Bad Debt Adj			732
403.025 · HCReverse Refund of Overpayment		(319)	(468)
403.030 · Gross Adjustments HC - Other			26,852
Total 403.030 · Gross Adjustments HC		<u>(319)</u>	<u>5,423</u>
Total 403.100 · Contractual Adjustments		<u>(319)</u>	<u>5,423</u>
Total 403.000 · Adjustments		<u>(319)</u>	<u>5,423</u>
405.000 · Bad Debt			
405.020 · HC Write-offs			
405.021 · HC Allowance for Doubtful	(6,961)	2,498	2,573
405.022 · HC Bad Debt Health Center			(732)
405.023 · HC Rcvd from Written Off Accts	(292)		209
Total 405.020 · HC Write-offs	<u>(7,253)</u>	<u>2,498</u>	<u>2,050</u>
Total 405.000 · Bad Debt	<u>(7,253)</u>	<u>2,498</u>	<u>2,050</u>
407.000 · Other Income			
407.030 · Payer Incentives Received	609		
407.080 · Telehealth Grant Income			7,097
407.082 · Grant Income	10,889	24,165	
407.000 · Other Income - Other	5,651	280	160
Total 407.000 · Other Income	<u>17,149</u>	<u>24,445</u>	<u>7,257</u>
Total Income	<u>172,494</u>	<u>184,360</u>	<u>190,168</u>
Gross Profit	<u>172,494</u>	<u>184,360</u>	<u>190,168</u>
Expense			
601.000 · Salaries & Wages			
601.010 · Regular Operations			
601.051 · COVID-Mandated time		1,424	2,587
601.010 · Regular Operations - Other	62,719	54,640	67,660
Total 601.010 · Regular Operations	<u>62,719</u>	<u>56,064</u>	<u>70,247</u>
601.030 · Continuing Education - Employee		609	
601.050 · Paid Time Off	8,291	11,103	10,611
601.055 · Accrued Leave Payout		247	353
601.070 · Incentive		2,253	
Total 601.000 · Salaries & Wages	<u>71,010</u>	<u>70,276</u>	<u>81,211</u>
602.000 · Employee Benefits			
602.020 · Health Ins			
602.021 · Life Insurance and AD&D	211	166	262
602.022 · Dental Insurance	1,382	1,122	1,649
602.023 · Vision Insurance	219	183	241
602.024 · Medical Insurance	12,411	9,491	12,360

**Del Puerto Health Care District**  
**Health Center vs Previous**  
 October 2021

	Oct 21	Sep 21	Oct 20
Total 602.020 · Health Ins	14,223	10,962	14,512
602.040 · Retirement			
602.041 · 414(h) Retirement Contribution	1,849	2,466	4,645
602.042 · 457(b) Company Match	507	634	(674)
Total 602.040 · Retirement	2,356	3,100	3,971
602.050 · Payroll Taxes			
602.051 · Social Security	3,812	4,403	4,917
602.052 · Medicare Tax	891	1,029	1,151
602.053 · CA UI & ETT	217	497	
Total 602.050 · Payroll Taxes	4,920	5,929	6,068
Total 602.000 · Employee Benefits	21,499	19,991	24,551
603.000 · Professional Fees			
603.010 · Medical			
603.020 · Physician Services			
603.021 · MD Locums Rate	14,000	19,063	
603.022 · MD Locums Travel	517	716	
603.023 · MD Retirement Contribution			868
603.024 · MD Medical Ins Contribution			1,000
603.025 · Medical Directorship	8,303	8,303	8,303
603.020 · Physician Services - Other	26,500	26,500	48,583
Total 603.020 · Physician Services	49,320	54,582	58,754
603.030 · Non Physician Providers			
603.037 · NPP Continuing Medical Educatio	1,901		
Total 603.030 · Non Physician Providers	1,901		
Total 603.010 · Medical	51,221	54,582	58,754
603.040 · Legal & Attorney			
603.041 · General Counsel	3,008		
Total 603.040 · Legal & Attorney	3,008		
Total 603.000 · Professional Fees	54,229	54,582	58,754
604.000 · Purchased Services			
604.030 · Health Screenings		346	200
604.050 · Billing	7,650	7,350	16,296
604.060 · Linen	206	246	227
604.070 · Security	25	25	25
604.080 · Cleaning	3,970	3,970	3,709
604.100 · IT - Labor	3,640	3,535	3,535
604.110 · Communication for Patients	578	490	370
604.120 · Medical Waste Disposal	551	551	525
604.130 · Records Management	416	411	671
Total 604.000 · Purchased Services	17,036	16,924	25,558
605.000 · Supplies			
605.020 · Operating Supplies			
605.021 · Printing & Copiers		205	198
605.022 · Office Supplies	204	10	215
605.023 · Facility Supplies	353	234	269
Total 605.020 · Operating Supplies	557	449	682
605.030 · Postage/Shipping	100		101
605.040 · Medical Consumable			
605.043 · Medical Supplies			
605.044 · Medical Supplies - COVID	769	944	631
605.046 · Diagnostic	179	714	860
605.047 · Infection Control			480
605.043 · Medical Supplies - Other	704	437	1,074

**Del Puerto Health Care District**  
**Health Center vs Previous**  
October 2021

	Oct 21	Sep 21	Oct 20
Total 605.043 · Medical Supplies	1,652	2,095	3,045
Total 605.040 · Medical Consumable	1,652	2,095	3,045
605.050 · Pharmaceutical			
605.060 · Vaccines			
605.061 · HPV	2,252		
605.062 · Pneumonia Vaccines			1,980
605.064 · Flu Vaccines	1,526	3,432	2,848
605.065 · MMR		762	727
605.066 · Varivax		1,314	
605.067 · Menactra		531	
605.060 · Vaccines - Other	236	406	1,857
Total 605.060 · Vaccines	4,014	6,445	7,412
605.050 · Pharmaceutical - Other	62	268	146
Total 605.050 · Pharmaceutical	4,076	6,713	7,558
605.080 · Small Tools & Minor Equipment			
605.081 · Minor Medical Equipment	551		
605.080 · Small Tools & Minor Equipment - Other	999	927	
Total 605.080 · Small Tools & Minor Equipment	1,550	927	
Total 605.000 · Supplies	7,935	10,184	11,386
606.000 · Utilities			
606.010 · Elect/Gas	875	1,155	1,020
606.020 · Phones			
606.021 · Mobile Phones	100	100	100
606.020 · Phones - Other	1,498	1,484	1,329
Total 606.020 · Phones	1,598	1,584	1,429
606.030 · DSL - Digital Subscriber Line	290	290	290
606.040 · Cable TV	99	100	70
606.050 · Water/Garbage	468	481	530
Total 606.000 · Utilities	3,330	3,610	3,339
607.000 · Rental and Lease			
607.010 · Building			
607.011 · Storage	187	187	187
Total 607.010 · Building	187	187	187
607.020 · Equipment Leased			
607.021 · Copier Lease			290
Total 607.020 · Equipment Leased			290
Total 607.000 · Rental and Lease	187	187	477
608.000 · Insurance Coverages			
608.010 · Workers' Compensation			
608.011 · Previous Year WC Balance			2,164
608.010 · Workers' Compensation - Other	953	953	896
Total 608.010 · Workers' Compensation	953	953	3,060
608.030 · Property & Equipment	466	466	210
608.040 · Liability-not medical related	560	560	177
608.050 · Health Entity Liability	7,466	7,466	8,467
Total 608.000 · Insurance Coverages	9,445	9,445	11,914
609.000 · Maintenance & Repairs			
609.010 · Buildings			
609.011 · Other Maint	63	1,022	60
609.012 · HVAC	632		611
609.013 · Plumbing			220
Total 609.010 · Buildings	695	1,022	891

**Del Puerto Health Care District**  
**Health Center vs Previous**  
October 2021

	Oct 21	Sep 21	Oct 20
609.020 · Business Park Assoc Fees	1,432	1,439	1,203
609.030 · Equipment M&R	962	374	
Total 609.000 · Maintenance & Repairs	3,089	2,835	2,094
610.000 · Depreciation and Amortization			
610.030 · Depreciation Expense - HC	6,648	6,434	6,002
Total 610.000 · Depreciation and Amortization	6,648	6,434	6,002
611.000 · Other operating expenses			
611.030 · I.T.			
611.050 · IT- Software/License			
611.051 · HR mgmt solution	156	156	205
611.052 · Software min charge (Athena)		2,401	
611.050 · IT- Software/License - Other	16,657	5,550	2,865
Total 611.050 · IT- Software/License	16,813	8,107	3,070
Total 611.030 · I.T.	16,813	8,107	3,070
611.070 · Fees			
611.073 · Credit Card Transaction Fees	61	65	217
611.074 · Agency Provided Services			55
611.076 · Collections Commission	17		50
Total 611.070 · Fees	78	65	322
611.080 · Recruitment costs	108	15,750	
611.090 · Dues / Subscriptions			
611.091 · Associations	267	267	340
Total 611.090 · Dues / Subscriptions	267	267	340
611.100 · Training and Education			
611.102 · Conference Fees		500	
611.104 · Hotel & Meal		318	
Total 611.100 · Training and Education		818	
611.120 · Marketing/PR			
611.124 · Ads	30	30	4,530
Total 611.120 · Marketing/PR	30	30	4,530
611.130 · Property Taxes Paid	381	381	381
611.140 · Meals and Recognition			
611.141 · Meals			132
611.142 · Recognition	159		
Total 611.140 · Meals and Recognition	159		132
Total 611.000 · Other operating expenses	17,836	25,418	8,775
6240 · Bank Service Charges	20		
Total Expense	212,264	219,886	234,061
Net Ordinary Income	(39,770)	(35,526)	(43,893)
Other Income/Expense			
Other Income			
704.010 · Interest Expense - HC	(4,783)	(4,958)	(4,971)
Total 704.000 · Interest Expense	(4,783)	(4,958)	(4,971)
705.000 · Tenant Revenue			
705.020 · HC Tenant Income		600	600
Total 705.000 · Tenant Revenue		600	600
710.000 · Misc Other Income			
710.020 · Non-Guaranteed Grant Revenue			1,470
Total 710.000 · Misc Other Income			1,470
Total Other Income	(4,783)	(4,358)	(2,901)
Net Other Income	(4,783)	(4,358)	(2,901)
Net Income	(44,553)	(39,884)	(46,794)

**Del Puerto Health Care District**  
**Keystone vs Budget by Month & YTD**  
 October 2021

	Oct 21	Budget	% of Budget	Jul - Oct 21	YTD Budget	% of Budget	Annual Budget
Ordinary Income/Expense							
Expense							
610.000 · Depreciation and Amortization	4,042	3,966	102%	16,040	15,866	101%	47,597
Total Expense	4,042	3,966	102%	16,040	15,866	101%	47,597
Net Ordinary Income	(4,042)	(3,966)	102%	(16,040)	(15,866)	101%	(47,597)
Other Income/Expense							
Other Income							
704.000 · Interest Expense	(2,429)	(2,428)	100%	(9,983)	(9,818)	102%	(28,596)
705.000 · Tenant Revenue	11,051	10,892	101%	44,174	43,568	101%	130,704
Total Other Income	8,622	8,464	102%	34,191	33,750	101%	102,108
Other Expense							
802.000 · Keystone District Expense							
802.020 · Keystone Prop & Equip Ins	170	171	99%	682	682	100%	2,046
802.030 · Keystone Liability Insurance	331	331	100%	1,325	1,325	100%	3,975
802.040 · Keystone Property Taxes Paid	432	432	100%	1,747	1,728	101%	5,184
Total 802.000 · Keystone District Expense	933	934	100%	3,754	3,735	101%	11,205
810.000 · Misc Other Expense							
801.000 · Keystone CAM							
Total 810.000 · Misc Other Expense							
Total Other Expense	933	934	100%	3,754	3,735	101%	11,205
Net Other Income	7,689	7,530	102%	30,437	30,015	101%	90,903
Net Income	<b>3,647</b>	<b>3,564</b>	<b>102%</b>	<b>14,397</b>	<b>14,149</b>	<b>102%</b>	<b>43,306</b>

**Del Puerto Health Care District**  
**Operating Fiscal Year End Forecast\***  
July 2021 through June 2022

													<b>TOTAL</b>		
	Jul 21	Aug 21	Sep 21	Oct 21	Nov 21	Dec 21	Jan 22	Feb 22	Mar 22	Apr 22	May 22	Jun 22	Forecast Jul '21 - Jun 22	Budget	% of Budget
Ordinary Income/Expense															
Income															
401.000 · Gross Patient Service Revenue	1,035,637	1,068,220	1,024,697	1,100,209	960,433	960,433	960,433	960,433	960,433	960,433	960,433	960,433	11,912,227	11,525,196	103%
403.000 · Adjustments	(624,177)	(555,375)	(574,399)	(687,530)	(506,492)	(506,492)	(506,492)	(506,492)	(506,492)	(506,492)	(506,492)	(506,492)	(6,493,417)	(6,077,904)	107%
405.000 · Bad Debt	(84,907)	(153,332)	(92,801)	(49,694)	(65,396)	(65,396)	(65,396)	(65,396)	(65,396)	(65,396)	(65,396)	(65,396)	(903,902)	(784,752)	115%
407.000 · Other Income	525	2,227	50,019	29,081	10,584	10,584	10,584	10,584	10,583	10,583	10,583	10,583	166,520	127,004	131%
<b>Total Income</b>	<b>327,078</b>	<b>361,740</b>	<b>407,516</b>	<b>392,066</b>	<b>399,129</b>	<b>399,129</b>	<b>399,129</b>	<b>399,129</b>	<b>399,128</b>	<b>399,128</b>	<b>399,128</b>	<b>399,128</b>	<b>4,681,428</b>	<b>4,789,544</b>	<b>98%</b>
Gross Profit	327,078	361,740	407,516	392,066	399,129	399,129	399,129	399,129	399,128	399,128	399,128	399,128	4,681,428	4,789,544	98%
Expense															
601.000 · Salaries & Wages	213,008	216,518	231,429	212,859	232,103	232,103	232,103	232,103	232,103	232,103	232,103	232,103	2,730,638	2,785,235	98%
602.000 · Employee Benefits	52,535	61,140	55,626	55,929	62,033	62,033	63,433	62,433	62,310	62,033	62,033	62,041	723,579	746,481	97%
603.000 · Professional Fees	58,671	53,145	62,722	56,759	59,929	39,929	74,929	38,929	39,929	45,929	39,429	38,929	609,229	537,028	113%
604.000 · Purchased Services	37,159	38,272	41,803	37,922	34,480	34,480	34,480	34,480	34,480	34,480	34,480	34,480	430,996	413,760	104%
605.000 · Supplies	11,531	17,680	18,677	13,630	14,836	14,836	14,836	14,836	14,786	14,786	14,786	14,786	180,006	177,832	101%
606.000 · Utilities	6,159	6,217	6,034	5,672	5,704	5,704	5,704	5,704	5,704	5,704	5,704	5,704	69,714	68,448	102%
607.000 · Rental and Lease	542	542	603	542	562	562	562	562	562	562	562	562	6,725	6,744	100%
608.000 · Insurance Coverages	27,680	27,680	27,680	27,680	27,680	27,680	27,680	27,680	27,680	27,680	27,680	27,680	332,160	332,160	100%
609.000 · Maintenance & Repairs	15,570	13,403	8,366	5,652	7,252	7,252	7,252	7,252	7,252	7,252	7,252	7,252	101,007	87,024	116%
610.000 · Depreciation and Amortization	20,965	20,975	20,282	20,975	20,340	20,965	20,964	17,645	19,289	18,681	19,191	17,945	238,217	238,383	100%
611.000 · Other operating expenses	25,390	26,939	37,348	32,676	39,317	24,032	23,317	39,317	23,312	23,312	39,342	23,312	357,614	345,674	103%
<b>Total Expense</b>	<b>469,210</b>	<b>482,511</b>	<b>510,570</b>	<b>470,296</b>	<b>504,236</b>	<b>469,576</b>	<b>505,260</b>	<b>480,941</b>	<b>467,407</b>	<b>472,522</b>	<b>482,562</b>	<b>464,794</b>	<b>5,779,885</b>	<b>5,738,769</b>	<b>101%</b>
Net Ordinary Income	(142,132)	(120,771)	(103,054)	(78,230)	(105,107)	(70,447)	(106,131)	(81,812)	(68,279)	(73,394)	(83,434)	(65,666)	(1,098,457)	(949,225)	116%
Other Income/Expense															
Other Income															
701.000 · District Tax Revenues	20,019	20,019	20,019	20,019	20,058	20,058	20,058	20,058	20,058	20,058	20,058	20,058	240,540	240,696	100%
703.000 · Investment Income	507	7	80	70	542	542	542	542	542	542	542	542	5,000	6,504	77%
704.000 · Interest Expense	(4,830)	(4,974)	(4,958)	(4,783)	(4,925)	(4,750)	(4,893)	(4,875)	(4,389)	(4,841)	(4,670)	(4,807)	(57,695)	(57,700)	100%
705.000 · Tenant Revenue			600										600	600	100%
710.000 · Misc Other Income		(36)					3,000					2,500	5,464	5,500	99%
<b>Total Other Income</b>	<b>15,696</b>	<b>15,016</b>	<b>15,741</b>	<b>15,306</b>	<b>15,675</b>	<b>15,850</b>	<b>18,707</b>	<b>15,725</b>	<b>16,211</b>	<b>15,759</b>	<b>15,930</b>	<b>18,293</b>	<b>193,909</b>	<b>195,600</b>	<b>99%</b>
Net Other Income	15,696	15,016	15,741	15,306	15,675	15,850	18,707	15,725	16,211	15,759	15,930	18,293	193,909	195,600	99%
<b>Net Income</b>	<b>(126,436)</b>	<b>(105,755)</b>	<b>(87,313)</b>	<b>(62,924)</b>	<b>(89,432)</b>	<b>(54,597)</b>	<b>(87,424)</b>	<b>(66,087)</b>	<b>(52,068)</b>	<b>(57,635)</b>	<b>(67,504)</b>	<b>(47,373)</b>	<b>(904,548)</b>	<b>(753,625)</b>	<b>120%</b>

**ADM, AMB & HC Only  
w/o Taxes & Keystone C**

## Del Puerto Health Care District Warrants by Bank Account

October 2021

Type	Date	Num	Name	Credit	Notes
<b>101.000 - Cash and cash equivalents</b>					
<b>101.010 - Tri Counties Bank</b>					
<b>101.011 - TCB-Operating Checking 1739</b>					
Check	10/15/2021	eft	USDA Rural Development Loan-EFT	10,060.00	
Bill Pmt -Check	10/01/2021	EFT	U.S. Bank Equipment Finance - EFT	126.27	
Bill Pmt -Check	10/12/2021	EFT	Umpqua Bank	2,176.45	
Bill Pmt -Check	10/21/2021	EFT	Athena Health, Inc.	15,794.97	
Bill Pmt -Check	10/22/2021	EFT	City Of Patterson-H2O, sewer, garbage	583.73	
Bill Pmt -Check	10/13/2021	EFT	FP Mailing Solutions	300.00	
Bill Pmt -Check	10/25/2021	WIRE	Life Line	191,980.00	<i>New Ambulance</i>
Bill Pmt -Check	10/25/2021	Wire Fee	Tri Counties Bank-EFT	30.00	
Bill Pmt -Check	10/01/2021	30494	Airgas USA, LLC	413.23	
Bill Pmt -Check	10/01/2021	30495	Amazon	252.38	
Bill Pmt -Check	10/01/2021	30496	Bound Tree Medical LLC	2,251.04	
Bill Pmt -Check	10/01/2021	30497	Cole Huber (Cota Cole)	1,720.00	
Bill Pmt -Check	10/01/2021	30498	DHCS GEMT-QAF	32,250.30	<i>2021 Qtr 1 &amp; 2</i>
Bill Pmt -Check	10/01/2021	30499	FP Mailing Solutions	61.33	
Bill Pmt -Check	10/01/2021	30500	Life-Assist	1,348.42	
Bill Pmt -Check	10/01/2021	30501	Life Line	217.24	
Bill Pmt -Check	10/01/2021	30502	MD - Rodriguez, Jose	35,333.33	
Bill Pmt -Check	10/01/2021	30503	Mission Linen Supply	470.56	
Bill Pmt -Check	10/01/2021	30504	Motorola Solutions, Inc.	8,148.77	<i>New Ambulance</i>
Bill Pmt -Check	10/01/2021	30505	Patterson Police Services	200.00	
Bill Pmt -Check	10/01/2021	30506	PG&E	63.72	
Bill Pmt -Check	10/01/2021	30507	Sanofi Pasteur, Inc	1,698.63	
Bill Pmt -Check	10/01/2021	30508	Stericycle	716.63	
Bill Pmt -Check	10/01/2021	30509	Stryker Sales Corporation	766.45	
Bill Pmt -Check	10/01/2021	30510	TSI Transworld Systems Inc	36.00	
Bill Pmt -Check	10/01/2021	30511	Verizon Wireless	444.65	
Bill Pmt -Check	10/04/2021	30512	David's Mobile Notary	35.00	
Bill Pmt -Check	10/12/2021	30513	Airgas USA, LLC	127.83	
Bill Pmt -Check	10/12/2021	30514	AMR-American Medical Response	8,412.55	
Bill Pmt -Check	10/12/2021	30515	AMS Software Inc.	181.00	
Bill Pmt -Check	10/12/2021	30516	Beta Healthcare - Workers Comp	4,504.00	
Bill Pmt -Check	10/12/2021	30517	BICSEC Security, Inc	25.00	
Bill Pmt -Check	10/12/2021	30518	Bound Tree Medical LLC	616.10	
Bill Pmt -Check	10/12/2021	30519	CA Occupational Physicians	3,871.00	
Bill Pmt -Check	10/12/2021	30520	Comcast - Other	99.37	
Bill Pmt -Check	10/12/2021	30521	Crescent Work & Outdoor #1	749.71	
Bill Pmt -Check	10/12/2021	30522	Data Path, Inc	4,906.31	
Bill Pmt -Check	10/12/2021	30523	Frontier-3755	214.37	
Bill Pmt -Check	10/12/2021	30524	Frontier - HC 8639	214.99	
Bill Pmt -Check	10/12/2021	30525	Graphic Print Stop	146.17	
Bill Pmt -Check	10/12/2021	30526	GreenWorks Janitorial Services	4,145.00	
Bill Pmt -Check	10/12/2021	30527	Language Line	100.00	
Bill Pmt -Check	10/12/2021	30528	Life-Assist	1,309.26	
Bill Pmt -Check	10/12/2021	30529	McAuley Ford	1,491.67	
Bill Pmt -Check	10/12/2021	30530	McKesson Medical Surgical Inc.	1,183.65	
Bill Pmt -Check	10/12/2021	30531	MedStatix, Inc	120.00	
Bill Pmt -Check	10/12/2021	30532	MedTech Billing Services, Inc	7,350.00	
Bill Pmt -Check	10/12/2021	30533	Mission Linen Supply	478.40	
Bill Pmt -Check	10/12/2021	30534	O'Reilly Auto Parts	68.99	



**Del Puerto Health Care District  
 Warrants by Bank Account**

October 2021

Type	Date	Num	Name	Credit	Notes
Bill Pmt -Check	10/12/2021	30535	Pacific Records Management	366.99	
Bill Pmt -Check	10/12/2021	30536	Patterson Irrigator	30.00	
Bill Pmt -Check	10/12/2021	30537	Paul Oil Co., Inc.	2,867.24	
Bill Pmt -Check	10/12/2021	30538	Physicians Service Bureau	269.92	
Bill Pmt -Check	10/12/2021	30539	Sanofi Pasteur, Inc	1,313.53	
Bill Pmt -Check	10/12/2021	30540	Solutions Group	112.01	
Bill Pmt -Check	10/12/2021	30541	Staples Advantage	257.52	
Bill Pmt -Check	10/12/2021	30542	Streamline/Digital Deployment	260.00	
Bill Pmt -Check	10/12/2021	30543	Terminix	63.00	
Bill Pmt -Check	10/12/2021	30544	TID Turlock Irrigation District +06	1,582.28	
Bill Pmt -Check	10/12/2021	30545	Westside Landscape & Concrete	682.50	
Bill Pmt -Check	10/12/2021	30546	Workbench True Value Hdwe.	21.23	
Bill Pmt -Check	10/13/2021	30547	MD - Okpara, Susan	4,221.54	
Bill Pmt -Check	10/13/2021	30548	MD - Okpara, Susan	5,059.04	
Check	10/18/2021	30549	REFUNDS - Health Center/Athena:HC	210.74	
Check	10/18/2021	30550	REFUNDS - Health Center/Athena:HC	90.00	
Check	10/18/2021	30551	REFUNDS - Health Center/Athena:HC	7.55	
Check	10/18/2021	30552	REFUNDS - Health Center/Athena:HC	1.00	
Check	10/18/2021	30553	REFUNDS - Health Center/Athena:HC	11.00	
Check	10/18/2021	30554	REFUND - Ambulance:REFUND - Nori	200.25	
Check	10/18/2021	30555	REFUND - Ambulance:REFUND - Antf	VOID	
Check	10/18/2021	30556	REFUND - Ambulance:REFUND - Antf	VOID	
Check	10/21/2021	30557	Wakefield	68.08	
Bill Pmt -Check	10/22/2021	30558	A West Side Self Storage	228.60	
Bill Pmt -Check	10/22/2021	30559	Airgas USA, LLC	217.61	
Bill Pmt -Check	10/22/2021	30560	AMS Software Inc.	VOID	
Bill Pmt -Check	10/22/2021	30561	Beta Healthcare Group	16,560.91	
Bill Pmt -Check	10/22/2021	30562	Bound Tree Medical LLC	596.78	
Bill Pmt -Check	10/22/2021	30563	City Of Patterson-H2O, sewer, garbage	480.50	
Bill Pmt -Check	10/22/2021	30564	Comcast - Other	192.41	
Bill Pmt -Check	10/22/2021	30565	Comcast Business Voice Edge	2,046.57	
Bill Pmt -Check	10/22/2021	30566	DeHart Plumbing Heating & Air Inc	838.00	
Bill Pmt -Check	10/22/2021	30567	HansonBridgett	2,500.00	
Bill Pmt -Check	10/22/2021	30568	Jorgensen & Co.	246.49	
Bill Pmt -Check	10/22/2021	30569	Life-Assist	33.62	
Bill Pmt -Check	10/22/2021	30570	McKesson Medical Surgical Inc.	2,519.55	
Bill Pmt -Check	10/22/2021	30571	MD - Okpara, Susan	4,309.04	
Bill Pmt -Check	10/22/2021	30572	Mission Linen Supply	478.40	
Bill Pmt -Check	10/22/2021	30573	Patterson Tire	717.54	
Bill Pmt -Check	10/22/2021	30574	Paul Oil Co., Inc.	3,630.10	
Bill Pmt -Check	10/22/2021	30575	Stan Med Soc / CA Medical	610.00	
Bill Pmt -Check	10/22/2021	30576	Staples Advantage	41.22	
Bill Pmt -Check	10/22/2021	30577	Welch Allyn	588.00	
Bill Pmt -Check	10/22/2021	30578	West Side Index	35.00	
Bill Pmt -Check	10/22/2021	30579	West Side Storage Baldwin	187.20	
Bill Pmt -Check	10/22/2021	30580	Zoll	1,058.70	
Bill Pmt -Check	10/22/2021	30581	Beta Healthcare - Workers Comp	5,830.00	
Bill Pmt -Check	10/25/2021	30582	Life Line	21,331.00	New Ambulance
<b>Total 101.011 - TCB-Operating Checking 1739</b>				<b>430,767.13</b>	
<b>101.012 - TCB-Payroll Account 2999</b>					
Liability Check	10/13/2021		Payroll Direct Deposit	59,115.66	
Liability Check	10/27/2021		Payroll Direct Deposit	62,645.16	

**Del Puerto Health Care District  
 Warrants by Bank Account**

October 2021

Type	Date	Num	Name	Credit	Notes
Liability Check	10/14/2021	EFT	AIG (VALIC)	9,839.27	
Liability Check	10/28/2021	EFT	AIG (VALIC)	9,942.52	
Liability Check	10/29/2021	EFT	Metlife - Group Benefits	745.35	
Liability Check	10/14/2021	E-pay	EDD State of California	4,680.76	
Liability Check	10/14/2021	E-pay	Internal Revenue Service	23,804.56	
Liability Check	10/28/2021	E-pay	EDD State of California	4,604.63	
Liability Check	10/28/2021	E-pay	Internal Revenue Service	24,004.64	
Paycheck	10/14/2021	24991	Employee Payroll	1,589.80	
Paycheck	10/14/2021	24992	Employee Payroll	489.21	
Paycheck	10/14/2021	24993	Employee Payroll	2,183.97	
Paycheck	10/14/2021	24994	Employee Payroll	867.65	
Liability Check	10/14/2021	24995	United Steelworkers	367.36	
Liability Check	10/14/2021	24996	AFLAC	1,537.12	
Paycheck	10/28/2021	24997	Employee Payroll	1,057.26	
Paycheck	10/28/2021	24998	Employee Payroll	2,072.61	
Paycheck	10/28/2021	24999	Employee Payroll	854.27	
Liability Check	10/28/2021	25000	United Steelworkers	401.44	
Liability Check	10/29/2021	25001	CA Choice	34,994.05	
Liability Check	10/29/2021	25002	Delta Dental	3,153.61	
Liability Check	10/29/2021	25003	LegalShield	263.20	
Liability Check	10/29/2021	25004	MES Vision	541.79	
<b>Total 101.012 - TCB-Payroll Account 2999</b>				<b>249,755.89</b>	
<b>101.015 - TCB - Keystone C 8641</b>					
Bill Pmt -Check	10/12/2021	EFT	Tri Counties Bank-EFT	7,442.07	
Bill Pmt -Check	10/12/2021	10256	Gilberto Arroyo-06	355.00	
Bill Pmt -Check	10/12/2021	10257	TID Turlock Irrigation District +06	431.59	
Bill Pmt -Check	10/21/2021	10258	City Of Patterson-H2O, sewer, garbage	135.16	
Bill Pmt -Check	10/21/2021	10259	DeHart Plumbing Heating & Air Inc	660.00	
<b>Total 101.015 - TCB - Keystone C 8641</b>				<b>9,023.82</b>	
<b>Total 101.010 - Tri Counties Bank</b>				<b>689,546.84</b>	
<b>Total 101.000 - Cash and cash equivalents</b>				<b>689,546.84</b>	
<b>103.000 - Restricted Funds</b>					
<b>103.100 - TCB-USDA Debt Reserve 7237</b>					
Check	10/15/2021	eft	USDA Rural Development Loan-EFT	10,060.00	
<b>Total 103.100 - TCB-USDA Debt Reserve 7237</b>				<b>10,060.00</b>	
<b>Total 103.000 - Restricted Funds</b>				<b>10,060.00</b>	
<b>TOTAL</b>				<b>699,606.84</b>	
Less: Irregular Items					
New Ambulance				221,459.77	
GEMT QAF (2 Qtrs)				32,250.30	
				<b>253,710.07</b>	
<b>NET October Warrants Issued</b>				<b>445,896.77</b>	

**Del Puerto Health Care District**  
**COVID19 Summary**  
 March 2020 through September 2021

	<b>Mar20- Apr21</b>	<b>May 21</b>	<b>Jun 21</b>	<b>Jul 21</b>	<b>Aug 21</b>	<b>Sep 21</b>	<b>Oct 21</b>	<b>TOTAL</b>
Ordinary Income/Expense								
Income								
407.000 · Other Income COVID19 Supplemental I	347,414							347,414
Expense								
601.000 · Salaries & Wages	48,913	1,007	3,039	718	3,552	13,878	388	71,495
602.000 · Employee Benefits	3,663	68	228	52	271	1,129	30	5,441
604.000 · Purchased Services	-							-
604.030 · Health Screenings	200							200
605.000 · Supplies	-		1,486	802	2,321	2,926	371	7,906
605.020 · Operating Supplies	231							231
605.040 · Medical Consumable	38,791	199						38,990
605.080 · Small Tools & Minor Equipment	1,071	32						1,103
609.000 · Maintenance & Repairs	-							-
609.050 · Uniforms	916							916
611.000 · Other operating expenses	-		200					200
611.120 · Marketing/PR	1,000							1,000
611.140 · Meals and Recognition	726							726
Total Expense	95,513	1,306	4,953	1,572	6,143	17,933	789	128,809
Net Ordinary Income	251,901	(1,306)	(4,953)	(1,572)	(6,143)	(17,933)	(789)	219,205
Net Income	251,901	<b>(1,306)</b>	<b>(4,953)</b>	<b>(1,572)</b>	<b>(6,143)</b>	<b>(17,933)</b>	<b>(789)</b>	<b>219,205</b>

**Lost Health Center Income over Prior Year**

<i>Jan-Mar 2020</i>	<b>(94,010)</b>
<i>Apr-Jun 2020</i>	<b>(54,390)</b>
<i>Jul-Sep 2020</i>	<b>(156,852)</b>
<i>Oct-Dec 2020</i>	<b>(4,830)</b>
<i>Jan- Mar 2021</i>	<b>(146,371)</b>
<i>Apr-Jun 2021</i>	<b>59,180</b>
<i>Jul-Sep 2021</i>	<b>43,168</b>
<b>TOTAL LOST PATIENT SERVICE INCOME</b>	<b>(354,105)</b>

**NET COVID IMPACT** **(134,900)**