



BOARD OF DIRECTORS

Steve Pittson, DC, President
Daniel Robinson, Vice-President
Becky Campo, Secretary
Anne Stokman, RN, Treasurer
Sheree Lustgarten, Member

PO Box 187, Patterson, CA 95363
Phone (209) 892-8781 Fax (209) 892-3755

AGENDA April 29, 2019 6:30 pm

Del Puerto Health Center Conference Room

1700 Keystone Pacific Parkway, Unit B,
Patterson, California

The Del Puerto Health Care District welcomes you to this meeting, which is regularly held the last Monday of each month, and your interest is encouraged and appreciated.

PUBLIC COMMENT PERIOD: Matters under the jurisdiction of the Board, and not on the posted agenda, may be addressed by the general public at the beginning of the regular agenda. If you wish to speak on an item on the agenda, you are welcome to do so during consideration of the agenda item itself. If you wish to speak on a matter that does not appear on the agenda, you may do so during the Public Comment period, however California law prohibits the Board from taking action on any matter which is not on the posted agenda unless it is determined to be an emergency by the Board of Directors. Persons speaking during the Public Comment will be limited to five minutes or, depending on the number of persons wishing to speak, it may be reduced to allow all members of the public the opportunity to address the Board. Public comments must be addressed to the board as a whole through the President. Comments to individuals or staff are not permitted.

CONSENT CALENDAR: These matters include routine financial and administrative actions and are identified with an asterisk (*). All items on the consent calendar will be voted on as a single action at the beginning of the meeting under the section titled "Consent Calendar" without discussion. If you wish to discuss an item on the Consent Calendar, please notify the Clerk of the Board prior to the beginning of the meeting or you may speak about the item during Public Comment Period.

REGULAR CALENDAR: These items will be individually discussed and include all items not on the consent calendar, all public hearings and correspondence.

CLOSED SESSION: Is the portion of the meeting conducted in private without the attendance of the public or press to discuss certain confidential matters specifically permitted by the Brown Act. The public will be provided an opportunity to comment on any matter to be considered in closed session prior to the Board adjourning into closed session.

ANY MEMBER OF THE AUDIENCE DESIRING TO ADDRESS THE BOARD ON A MATTER ON THE AGENDA: Please raise your hand or step to the podium at the time the item is announced by the Board President. In order that interested parties have an opportunity to speak, any person addressing the Board will be limited to a maximum of 5 minutes unless the President of the Board grants a longer period of time.

BOARD AGENDAS AND MINUTES: Board agendas and minutes are typically posted on the Internet on Friday afternoons preceding a Monday meeting at the following website: <https://dphealth.specialdistrict.org/board-meeting-agendas>.

Materials related to an item on this Agenda submitted to the Board after distribution of the agenda packet are available for public inspection in the District office at 875 E Street, Patterson, CA during normal business hours. Such documents are also available online, subject to staff's ability to post the documents before the meeting, at the following website <https://dphealth.specialdistrict.org/board-meeting-agendas>.

NOTICE REGARDING NON-ENGLISH SPEAKERS: Board of Director meetings are conducted in English and translation to other languages is not provided. Please make arrangements for an interpreter if necessary.

REASONABLE ACCOMMODATIONS: In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Clerk of the Board at (209) 892-8781. Notification 72 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to this meeting.

Cell phones must to be silenced or set in a mode that will not disturb District business during the meeting.



BOARD OF DIRECTORS MEETING AGENDA

April 29, 2019 @ 6:30 pm

Del Puerto Health Center Conference Room,
1700 Keystone Pacific Parkway, Unit B, Patterson, CA

1. **Call to Order**
2. **Pledge of Allegiance**
3. **Board of Directors Roll Call**
4. **Reading of the Mission Statement**
"The District's primary mission is to provide the highest quality health care services through Patterson District Ambulance and Del Puerto Health Center, while continuing to expand healthcare availability to the citizens of the Del Puerto Health Care District."
5. **Public Comment Period** *[Members of the public may address the Board on any issues on the Consent Calendar and items not listed on the agenda that are within the purview of the District. Comments on matters that are list on the agenda may be made at the time the Board is considering each item. Each speaker is allowed a maximum of five minutes. Board members may not comment or acting on items not on the agenda.]*
6. **Declarations of Conflict** *[Board members disclose any conflicts of interest with agenda items]*
7. **Approval of Agenda** **Action**
*[*Directors may request any consent calendar item be moved to regular calendar or change the order of the agenda items.]*
8. **Consent Calendar*** *[Routine committee reports, minutes, and non-controversial items]* **Action**
 - A. * Approve Board Minutes for March 25, 2019
 - B. * Accept Finance Committee Minutes for February 18, 2019
 - C. * Accept Financial Report & Warrants for February and March 2019
 - D. * Approve 2019 CAA Stars of Life & Legislative Day Expenditure
9. **Regular Calendar** **Action**
 - * *Any Consent calendar items moved to regular calendar* **Action**
 - A. Update for Fiscal Year 2018-19 Budgeted Expenses **Action**
 - B. FY 2018-19 Capital Expense Requests **Action**
10. **Reports**
 - A. Employee Anniversaries & New Hires

	<u>April</u>	<u>Years</u>
Health Center:	Rosalina Arevalo	2
	Maryanne Barajas	4
	Melanie Quezada	3
	Ivonne Acadia	New
Administration	Alejandra Godinez	New
 - B. District Wide Community Assessment – Director Stokman
 - C. West Side Health Care Task Force - Director Lustgarten
 - D. Ambulance – Paul Willette, Director of Ambulance Operations
 - E. Health Center - Suzie Talamantes, Health Center Manager
 - F. Administration – Karin Hennings, Administrative Director / CEO
11. **Upcoming Regular Board and Standing Committee Meeting Dates**

Finance – Wednesday, May 22 (8:00am)	Board – Monday, May 27 No Meeting (Holiday)
Finance – Wednesday, Jun 19 (8:00am)	Board – Monday, Jun 24
Finance – Wednesday, Jul 24 (8:00am)	Board – Monday, Jul, 29



BOARD OF DIRECTORS MEETING AGENDA

April 29, 2019 @ 6:30 pm

Del Puerto Health Center Conference Room,
1700 Keystone Pacific Parkway, Unit B, Patterson, CA

12. **Closed Session** *[Board of Directors may recess to closed session for discussion of certain matters as legally permitted. Any action taken shall be reported in open session.]*
 - A. Gov't Code section 54956.8 Conference with Real Property Negotiator
Property: APN 0131-024-007
 - B. Gov't Code § 54956.9(b) Conference with Legal Counsel
Anticipated litigation or significant
exposure to litigation: One (1) potential case.
 - C. Gov't Code section 54957.6 Conference with Labor Negotiator
Employee Organization: USW TEMSA Local 12911
Negotiators: David Ritchie, JD, Karin Hennings
 Paul Willette
13. **Reconvene to Open Session – Report of Closed Session**
14. **Adjourn**

BOARD OF DIRECTORS OF DEL PUERTO HEALTH CARE DISTRICT

Board Meeting – 04/29/2019

CONSENT CALENDAR

Page 1 of 1

Department: Chief Executive Office

CEO Concurrence: Yes

Consent Calendar: Yes

4/5 Vote Required: No

These matters include routine financial and administrative actions.

All items on the consent calendar will be voted on as a single action at the beginning of the meeting under the section titled “Consent Calendar” without discussion.

- AGENDA ITEMS 8**
- A. Approve Board Minutes for March 25, 2019
 - B. Accept Finance Committee Minutes for February 18, 2019
 - C. Accept Financial Report & Warrants for February and March 2019
 - D. Approve CAA Stars of Life & Legislative Day Expenditure

RECOMMENDED

MOTION: That the Board of Directors adopt the Consent Calendar...

...as presented [or]

...Items # [cite the numbers remaining on the amended Consent calendar].

BOARD OF DIRECTORS OF DEL PUERTO HEALTH CARE DISTRICT

Board Meeting – [MMM DD, YYYY]

CONSENT CALENDAR

Page 1 of 1

Department: Chief Executive Office

CEO Concurrence: Yes

Consent Calendar: Yes

4/5 Vote Required: No

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RECOMMENDED

MOTION: That the Board of Directors adopt the Consent Calendar...

...as presented [or]

...Items # [cite the numbers remaining on the amended Consent calendar].



BOARD OF DIRECTORS MEETING

March 25, 2019 @ 6:30 pm

Del Puerto Health Center Conference Room,
1700 Keystone Pacific Parkway, Unit B, Patterson

Board of Directors Minutes

1. **Call to Order at 6:30**

2. **Pledge of Allegiance**

3. **Board of Directors Roll Call**

Directors Present: Director, Steve Pittson
Director, Dan Robinson
Director, Anne Stokman
Director, Becky Campo (Arrived at 6:32)
Director, Sheree Lustgarten

Directors Absent: None

Staff Present: Administrative Director/CEO, Karin Hennings
Ambulance Director, Paul Willette
Financial Accounting Manager, Maria Reyes
Clerk of the Board, Cheryle Pickle

District Legal Council: Dave Ritchie, Cole, Huber, LLP

4. **Reading of the Mission Statement**

"The District's primary mission is to provide the highest quality health care services through Patterson District Ambulance and Del Puerto Health Center, while continuing to expand healthcare availability to the citizens of the Del Puerto Health Care District."

5. **Public Comment Period**

There were no public comments.

Present: Chuck Coelho and his wife, Brian Hannameyer, Danae Skinner and three people from Westside Ambulance

6. **Declarations of Conflict:** There were no conflicts declared

7. **Approval of Agenda**

M/S/C To accept the agenda.

Director Stokman/Director
Lustgarten/

Ayes: Directors Pittson, Robinson,
Stokman, Campo, Lustgarten

Nays: None

Abstain: None

8. **Consent Calendar**

- A. * Approve Board Minutes for February 25, 2019
- B. * Approve MVEMSA Contract Extension to December 31, 2019 for Zones 5 & B
- C. * Approve purchase of Fur Replacement Laptops for the Ambulance Department
- D. * Approve Resolution 19-03 Local Agency Investment Fund \$500,000 Deposit.
- E. * Approve Resolution 19-04 TCB Keystone C Loan Principal Paydown of \$55,000.

BOARD OF DIRECTORS MEETING

March 25, 2019 @ 6:30 pm

Del Puerto Health Center Conference Room,
1700 Keystone Pacific Parkway, Unit B, Patterson**M/S/C To accept and approve the
Consent Calendar**

Director Stokman/Director Lustgarten

Ayes: Directors Pittson, Robinson,
Stokman, Campo, Lustgarten

Nays: None

Abstain: None

9. Regular Calendar**A. Resolutions of Appreciation for Chuck Coelho and Brian Hannameyer.**

Ms. Hennings explained the California Ambulance Association Star Award is in conjunction with the Legislative Days. The awards will be presented at a dinner in Sacramento. She read and presented the Resolutions of Appreciation to Chuck Coelho and Brian Hannameyer.

**M/S/C To adopt Resolutions of
Appreciation for Chuck Coelho and
Brian Hannameyer to commend
nomination to the 2019 California
Ambulance Association Star of Life
Award./Director Stokman/Director Campo
Ayes; Directors Pittson, Robinson,
Stokman, Campo, Lustgarten
Nays: None
Abstain: None**

B. Presentation of FYE 2018 Audited Financial Statements By WIPFLI

A presentation was made by Eric Volk, CPA from WIPFLI. This was done via Skype. The presentation slides are attached.

After the presentation Ms. Hennings explained that the increased charges reflect the auditors request to include the Prospective Payment System (Medi-Cal) and the MediCare, and the GEMT payments for the current year although we have not received them to date. It also includes fiscal year 16 and 17 so it looks artificially high. This will be corrected in next years numbers because we will start to report it the same way. The 2.7 million in charges appears high because it is not yet discounted. It will be discounted to approximately 23%. Then it will be further discounted because of patients that do not pay. After the audit is approved it will be available on the website. Ms. Hennings will also prepare numbers for the ambulance department so that the employees can understand why the charges appear so high.

We will be reassigning our account numbering system so that it matches the County system to make reporting easier.

BOARD OF DIRECTORS MEETING
March 25, 2019 @ 6:30 pm
Del Puerto Health Center Conference Room,
1700 Keystone Pacific Parkway, Unit B, Patterson

Adjourned to Closed Session at 7:40

12. **Closed Session** [Board of Directors may recess to closed session for discussion of certain matters as legally permitted. Any action taken shall be reported in open session.]

- A. Gov't Code section 54956.8 Conference with Real Property Negotiator
Property: APN 0131-024-007
- B. Gov't Code § 54956.9(b) Conference with Legal Counsel – Anticipated litigation or
significant exposure to litigation: One (1) potential case.
- C. Gov't Code section 54957.6 Conference with Labor Negotiator
Employee Organization: USW TEMSA Local 12911
Negotiators: David Ritchie, JD, Karin Hennings
 Paul Willette

13. **Reconvene to Open Session –**

14. **Report of Closed Session at 8:55 pm.**
Completed closed session. Team and staff give direction. No reportable action.

M/S/C To Close the meeting/ Director
Lustgarten/ Director Campo
Ayes: Directors Pittson, Robinson, Stokman,
Campo, Lustgarten

15. **Adjourn at 8:56 pm.**

Respectfully Submitted,

Becky Campo, Secretary, Board of Directors

Date

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**DEL PUERTO HEALTH CARE DISTRICT
875 E Street - Patterson, California 95363
FINANCE MEETING
MINUTES February 18, 2019**

I. Call to order/Attendance

The meeting was called to order by Treasurer, Anne Stokman at 8:11 am

Other Board Members Present: Becky Campo

Other Staff Members Present: Karin Hennings, Administrative Director/CEO; Maria Reyes-Palad, Finance and Accounting Manager; Paul Willette, Ambulance Director; and Danae Skinner, Administrative Staff Accountant. (Suzie Talamantes, Health Center Manager available via phone at Health Center for questions – due to medical equipment calibrations)

II. Announcement Regarding Public Participation

No comments.

III. Acceptance of Agenda

M/S/C Becky Campo/Anne Stokman- to accept the agenda with revisions to New Business to reflect items as Actionable.

IV. Finance Report Review

A. Review for Approval: November 26, 2018 Minutes

M/S/C Anne Stokman/Becky Campo, – to accept the minutes for November 26, 2018 as presented.

B. Review Financial Report for November 2018

Maria Reyes-Palad reviewed the report and Karin Hennings answered all questions regarding the Financial Report.

M/S/C Becky Campo/Anne Stokman to recommend to the Board to accept the Financial Report as presented.

C. Review for Recommendation November 2018 Warrants

Maria Reyes-Palad reviewed the warrants in detail and Karin Hennings answered all questions regarding the warrants.

M/S/C Becky Campo/Anne Stokman to recommend to the Board to approve the warrants as presented

D. Review Financial Report for December 2018

Maria Reyes-Palad reviewed the report and Karin Hennings answered all questions regarding the Financial Report.

M/S/C Anne Stokman/Becky Campo to recommend to the Board to accept the Financial Report as presented.

E. Review for Recommendation December 2018 Warrants

M/S/C Anne Stokman/Becky Campo to recommend to the Board to approve the warrants as presented.

F. Review Financial Report for January 2019

Maria Reyes-Palad reviewed the report and Karin Hennings answered all questions regarding the Financial Report.

M/S/C Anne Stokman/Becky Campo to recommend to the Board to accept the Financial Report as presented.

G. Review for Recommendation January 2019 Warrants

M/S/C Anne Stokman/Becky Campo to recommend to the Board to approve the warrants as presented.

V. Old Business – none

VI New Business

A. Bank and Credit Card Reconciliations (November to January) were presented to Finance Committee Meeting per Auditor’s recommendation.

Anne Stokman stayed after the meeting and reviewed November 2018, December 2018, and January 2019 reconciliations.

The review of Online Transfers by Security Officer and Treasurer was mentioned. It was agreed upon to have them reviewed on a monthly basis, but not necessarily part of the Finance Committee meeting.

B. Local Agency Investment Fund Resolution on Authorized Officers

M/S/C Anne Stokman/Becky Campo to recommend to the Board to approve the Local Agency Investment Fund Resolution for Authorized Officers.

C. Update Banking Signatories Resolution for All Banks and Increasing Daily Transfer Limit to \$125,000

M/S/C Anne Stokman/Becky Campo to recommend to the Board to approve the Update Banking Signatories Resolution for All Banks and Increasing Daily Transfer Limit to \$125,000.

VII. Accounting and Finance Manager Report – none presented

9:58 am - Meeting adjourned.

Respectfully submitted,

Anne Stokman, Treasurer

Del Puerto Health Care District
Balance Sheet
As of February 28, 2019

	Feb 28, 19	Jan 31, 19	Change	Feb 28, 18	Change
ASSETS					
Current Assets					
Total Checking/Savings	2,465,798	2,372,765	4%	2,388,906	3%
Total Accounts Receivable	1,051,170	991,827	6%	678,836	55%
Total Other Current Assets	191,185	80,074	139%	118,852	61%
Total Current Assets	3,708,153	3,444,666	8%	3,186,594	16%
Fixed Assets					
Total 15000 · Capital assets	5,281,770	5,304,094	(0%)	4,938,738	7%
Total Fixed Assets	5,281,770	5,304,094	(0%)	4,938,738	7%
TOTAL ASSETS	8,989,923	8,748,760	3%	8,125,332	11%
LIABILITIES & EQUITY					
Liabilities					
Current Liabilities					
Total Current Liabilities	336,729	261,783	29%	464,646	(28%)
Total Long Term Liabilities	2,829,557	2,837,116	(0%)	2,922,620	(3%)
Total Liabilities	3,166,286	3,098,899	2%	3,387,266	(7%)
Equity					
3900 · Unrestricted	1,694,916	1,694,916		983,946	72%
3901 · Mitigation Fees	119,804	119,804		87,710	37%
3902 · Asset Replacement Fund	400,000	400,000		400,000	
3903 · Net investment capital assets	2,055,580	2,055,580		1,861,535	10%
3905 · Restricted for Debt Service	91,941	91,941		67,611	36%
3906 · Operating Cash Reserve	780,000	780,000		780,000	
Net Income	681,400	507,621	34%	557,269	22%
Total Equity	5,823,641	5,649,862	3%	4,738,071	23%
TOTAL LIABILITIES & EQUITY	8,989,927	8,748,761	3%	8,125,337	11%

Operating Acct	
Month End Cash on Hand	\$ 2,041,826
Due From Mitigation Fund	\$ 119,804
3902 · Asset Replacement Fund	\$ (400,000)
3906 · Operating Cash Reserve	\$ (780,000)
A/P & Payroll Liability	\$ (240,125)
Unencumbered cash	\$ 741,505

Del Puerto Health Care District
Total Operations vs Budget by Month & YTD
February 2019

	Feb 19	Budget	% of Budget	Jul '18 - Feb 19	YTD Budget	% of Budget	Annual Budget	NOTES
Ordinary Income/Expense								
Income								
4000 · Net patient service revenue	429,646	346,256	124%	2,674,306	2,664,901	100%	4,038,690	
44000 · Tenant Income	600	600	100%	4,800	4,800	100%	7,200	
5905 · Other Income	13,908	750	1,854%	332,564	6,000	5,543%	9,000	
Total Income	444,154	347,606	128%	3,011,670	2,675,701	113%	4,054,890	
Gross Profit	444,154	347,606	128%	3,011,670	2,675,701	113%	4,054,890	13% higher than budget
Expense								
6100 · Salaries & Wages	175,375	190,157	92%	1,384,105	1,521,254	91%	2,281,880	
6200 · Employee Benefits	43,028	45,924	94%	306,834	373,290	82%	556,957	
7000 · Professional Fees	77,563	72,730	107%	556,441	606,755	92%	914,245	
7100 · Purchased Services	38,317	38,172	100%	294,102	305,710	96%	458,398	
7200 · Supplies	11,225	16,605	68%	118,892	132,840	90%	199,260	
7600 · Utilities	5,608	5,545	101%	42,969	44,360	97%	66,540	
7800 · Rental and Lease	903	1,145	79%	7,502	9,160	82%	13,740	
8000 · Insurance	37,004	30,394	122%	243,099	243,151	100%	364,727	
8500 · Maintenance & Repairs	6,168	10,724	58%	86,422	84,284	103%	126,137	
9400 · Depreciation and Amortization	19,510	17,837	109%	151,134	142,696	106%	214,044	
9610 · Other operating expenses	17,581	19,676	89%	151,923	157,092	97%	236,530	
Total Expense	432,282	448,909	96%	3,343,423	3,620,592	92%	5,432,458	on budget
Net Ordinary Income	11,872	(101,303)	(12%)	(331,753)	(944,891)	35%	(1,377,568)	
Other Income/Expense								
Other Income								
4300 · District Tax Revenues	121,200	121,200	100%	969,600	969,600	100%	1,454,400	
4400 · Non-Guaranteed Grant Revenue				787		100%		
5920 · Investment Income	1,678	185	907%	3,572	1,480	241%	2,220	
5940 · Loss on Disposal of Asset				(441)				
9615 · Interest Expense	(5,487)	(5,300)	104%	(43,520)	(42,400)	103%	(63,600)	
Total Other Income	117,391	116,085	101%	929,998	928,680	100%	1,393,020	
Other Expense								
4450 · Non-Guaranteed Grant Consultant	517		100%	517		100%		
Total Other Expense	517		100%	517		100%		
Net Other Income	116,874	116,085	101%	929,481	928,680	100%	1,393,020	
Net Income	128,746	14,782	871%	597,728	(16,211)	(3,687%)	15,452	YTD is way ahead of Budget

Del Puerto Health Care District
YTD by Class
July 2018 through February 2019

	Total 01 DPHCD			Total 02 Patterson District Ambulance			Total 03 Del Puerto Health Center			Total 06 Keystone Bldg C			TOTAL		
	Jul '18 - Feb 19	Budget	% of Budget	Jul '18 - Feb 19	Budget	% of Budget	Jul '18 - Feb 19	Budget	% of Budget	Jul '18 - Feb 19	Budget	% of Budget	Jul '18 - Feb 19	Budget	% of Budget
Ordinary Income/Expense															
Income															
4000 · Net patient service revenue				1,131,812	1,180,820	96%	1,542,494	1,484,081	104%				2,674,306	2,664,901	100%
44000 · Tenant Income							4,800	4,800	100%				4,800	4,800	100%
5905 · Other Income	916	1,600	57%	77,963	2,000	3,898%	253,686	2,400	10,570%				332,565	6,000	5,543%
Total Income	916	1,600	57%	1,209,775	1,182,820	102%	1,800,980	1,491,281	121%				3,011,671	2,675,701	113%
Gross Profit	916	1,600	57%	1,209,775	1,182,820	102%	1,800,980	1,491,281	121%				3,011,671	2,675,701	113%
Expense															
6100 · Salaries & Wages	185,401	262,000	71%	601,183	618,720	97%	597,521	640,533	93%				1,384,105	1,521,253	91%
6200 · Employee Benefits	37,900	81,210	47%	134,436	139,456	96%	134,498	152,624	88%				306,834	373,290	82%
7000 · Professional Fees	66,951	88,499	76%	37,864	36,000	105%	451,624	482,256	94%				556,439	606,755	92%
7100 · Purchased Services	13,156	6,680	197%	102,018	114,310	89%	178,928	184,720	97%				294,102	305,710	96%
7200 · Supplies	4,567	6,480	70%	48,742	45,160	108%	65,583	81,200	81%				118,892	132,840	90%
7600 · Utilities	4,488	4,800	94%	9,828	9,920	99%	28,652	29,640	97%				42,968	44,360	97%
7800 · Rental and Lease	2,801	4,640	60%	221			4,480	4,520	99%				7,502	9,160	82%
8000 · Insurance	21,603	20,436	106%	129,239	125,877	103%	92,257	96,838	95%				243,099	243,151	100%
8500 · Maintenance & Repairs	2,372	1,724	138%	70,463	62,920	112%	13,587	19,640	69%				86,422	84,284	103%
9400 · Depreciation and Amortization	20,437	20,720	99%	74,272	63,776	116%	56,424	58,200	97%				151,133	142,696	106%
9610 · Other operating expenses	38,519	36,234	106%	66,656	76,000	88%	46,748	44,858	104%				151,923	157,092	97%
Total Expense	398,195	533,423	75%	1,274,922	1,292,139	99%	1,670,302	1,795,029	93%				3,343,419	3,620,591	92%
Net Ordinary Income	(397,279)	(531,823)	75%	(65,147)	(109,319)	60%	130,678	(303,748)	(43%)				(331,748)	(944,890)	35%
Other Income/Expense															
Other Income															
4300 · District Tax Revenues	812,000	812,000	100%	157,600	157,600	100%							969,600	969,600	100%
4400 · Non-Guaranteed Grant Revenue	787												787		100%
5910 · Impact Mitigation Fees	35,071		100%										35,071		100%
5920 · Investment Income	3,572	1,480	241%										3,572	1,480	241%
5940 · Loss on Disposal of Asset				(441)									(441)		100%
5945 · Keystone Tenant Income										121,327	44,000	276%	121,327	44,000	276%
9615 · Interest Expense							(43,520)	(42,400)	103%				(43,520)	(42,400)	103%
Total Other Income	851,430	813,480	105%	157,159	157,600	100%	(43,520)	(42,400)	103%	121,327	44,000	276%	1,086,396	972,680	112%
Other Expense															
4450 · Non-Guaranteed Grant Consultant	298						219						517		100%
CAM EXP · Common Area Maintenance										72,729			72,729		100%
KEY EXP · Keystone District Expense															
Total Other Expense	298						219			72,729			73,246		100%
Net Other Income	851,132	813,480	105%	157,159	157,600	100%	(43,739)	(42,400)	103%	48,598	44,000	110%	1,013,150	972,680	104%
Net Income	453,853	281,657	161%	92,012	48,281	191%	86,939	(346,148)	(25%)	48,598	44,000	110%	681,402	27,790	2,452%

Del Puerto Health Care District
Warrants by Bank Account
February 2019

Type	Date	Num	Name	Credit
1000a - Cash and cash equivalents				
1000 - Tri Counties Bank				
1001 - TCB-Operating Checking 1739				
Check	02/17/2019	eft	USDA Rural Development Loan-EFT	11,066.00
Bill Pmt -Check	02/12/2019	EFT	City Of Patterson-H2O, sewer, garbag	202.79
Bill Pmt -Check	02/12/2019	EFT	TSYS Health Services - CC processin	156.81
Bill Pmt -Check	02/25/2019	EFT	U.S. Bank Equipment Finance - EFT	126.26
Check	02/02/2019	wd	Lease Finance - CC Machine	45.72
Check	02/02/2019	wd	Lease Finance - CC Machine	45.72
Check	02/01/2019	27869	U.S. Bank Corporate Payment Center	4,679.91
Bill Pmt -Check	02/04/2019	27870	Ray-Datta, Ishani (MD)	3,500.00
Bill Pmt -Check	02/12/2019	27871	Airgas USA, LLC	137.12
Bill Pmt -Check	02/12/2019	27872	AMR-American Medical Response	3,982.00
Bill Pmt -Check	02/12/2019	27873	Availability Professional Staffing	1,764.68
Bill Pmt -Check	02/12/2019	27874	BICSEC Security, Inc	25.00
Bill Pmt -Check	02/12/2019	27875	Campo, Becky	103.24
Bill Pmt -Check	02/12/2019	27876	City Of Patterson-H2O, sewer, garbag	395.44
Bill Pmt -Check	02/12/2019	27877	Cole Huber (Cota Cole)	4,914.57
Bill Pmt -Check	02/12/2019	27878	Comcast - E Street	69.66
Bill Pmt -Check	02/12/2019	27879	Crescent Work & Outdoor #1	194.10
Bill Pmt -Check	02/12/2019	27880	Data Path, Inc	4,605.00
Bill Pmt -Check	02/12/2019	27881	J.B. Anderson Land Use Planning	577.50
Bill Pmt -Check	02/12/2019	27882	Language Line	100.00
Bill Pmt -Check	02/12/2019	27883	Life-Assist	548.44
Bill Pmt -Check	02/12/2019	27884	Lustgarten, Sheree	103.24
Bill Pmt -Check	02/12/2019	27885	M & M Computer Services	181.00
Bill Pmt -Check	02/12/2019	27886	Malm Fagundes LLP	783.78
Bill Pmt -Check	02/12/2019	27887	McAuley Ford	3,673.05
Bill Pmt -Check	02/12/2019	27888	McKesson Medical Surgical Inc.	1,938.29
Bill Pmt -Check	02/12/2019	27889	MedTech Billing Services, Inc	11,763.85
Bill Pmt -Check	02/12/2019	27890	Mid Valley IT	360.00
Bill Pmt -Check	02/12/2019	27891	Mission Linen Supply	455.58
Bill Pmt -Check	02/12/2019	27892	Mr. Rooter Plumbing	439.98
Bill Pmt -Check	02/12/2019	27893	Pacific Records Management	170.37
Bill Pmt -Check	02/12/2019	27894	Patterson Irrigator	30.00
Bill Pmt -Check	02/12/2019	27895	Paul Oil Co., Inc.	1,488.73
Bill Pmt -Check	02/12/2019	27896	Physicians Service Bureau	246.50
Bill Pmt -Check	02/12/2019	27897	Protection 1 / ADT	217.24
Bill Pmt -Check	02/12/2019	27898	Ray-Datta, Ishani (MD)	30.57
Bill Pmt -Check	02/12/2019	27899	Robinson, Dan	103.24
Bill Pmt -Check	02/12/2019	27900	Staples Advantage	564.16
Bill Pmt -Check	02/12/2019	27901	Streamline/Digital Deployment	200.00
Bill Pmt -Check	02/12/2019	27902	TID Turlock Irrigation District +06	1,273.38
Bill Pmt -Check	02/12/2019	27903	Westside Landscape & Concrete	292.50
Bill Pmt -Check	02/12/2019	27904	Workbench True Value Hdwe.	76.14
Check	02/25/2019	27905	Sutter Physician Services -Refunds	412.41
Check	02/25/2019	27906	Brascisco, Marilyn - Refund	200.00
Check	02/25/2019	27907	Dixon, Donovan - Refund	343.72
Check	02/25/2019	27908	United Healthcare - Refund	420.86

Del Puerto Health Care District
Warrants by Bank Account
February 2019

Type	Date	Num	Name	Credit
Bill Pmt -Check	02/25/2019	27909	A West Side Self Storage	214.20
Bill Pmt -Check	02/25/2019	27910	Airgas USA, LLC	72.45
Bill Pmt -Check	02/25/2019	27911	Availability Professional Staffing	1,917.42
Bill Pmt -Check	02/25/2019	27912	Beta Healthcare - Workers Comp	8,551.00
Bill Pmt -Check	02/25/2019	27913	Beta Healthcare Group	18,605.34
Bill Pmt -Check	02/25/2019	27914	Bound Tree Medical LLC	720.29
Bill Pmt -Check	02/25/2019	27915	City of Patterson-Business Licenses	110.04
Bill Pmt -Check	02/25/2019	27916	CLIA Clinical Lab Imprvmnt Amendme	180.00
Bill Pmt -Check	02/25/2019	27917	Comcast - E Street	181.76
Bill Pmt -Check	02/25/2019	27918	Comcast Business Voice Edge	1,859.18
Bill Pmt -Check	02/25/2019	27919	Frontier-3755	202.00
Bill Pmt -Check	02/25/2019	27920	Frontier - HC 8639	170.09
Bill Pmt -Check	02/25/2019	27921	McAuley Ford	10.94
Bill Pmt -Check	02/25/2019	27922	McKesson Medical Surgical Inc.	676.01
Bill Pmt -Check	02/25/2019	27923	MedTech Billing Services, Inc	790.05
Bill Pmt -Check	02/25/2019	27924	Mission Linen Supply	460.18
Bill Pmt -Check	02/25/2019	27925	MO-CAL Office Solutions	514.57
Bill Pmt -Check	02/25/2019	27926	Morales Affordable Handy Services	350.00
Bill Pmt -Check	02/25/2019	27927	Paul Oil Co., Inc.	1,202.72
Bill Pmt -Check	02/25/2019	27928	Pfizer Inc.	1,764.62
Bill Pmt -Check	02/25/2019	27929	PG&E	71.38
Bill Pmt -Check	02/25/2019	27930	ReadyRefresh by Nestle	245.71
Bill Pmt -Check	02/25/2019	27931	Sanofi Pasteur, Inc	1,236.16
Bill Pmt -Check	02/25/2019	27932	Shred-it US JV LLC	219.01
Bill Pmt -Check	02/25/2019	27933	Solix, Inc.	516.91
Bill Pmt -Check	02/25/2019	27934	Staples Advantage	195.81
Bill Pmt -Check	02/25/2019	27935	Thompson Chevrolet Buick GMC Inc.	1,670.89
Bill Pmt -Check	02/25/2019	27936	West Interactive Services Corporation	350.02
Bill Pmt -Check	02/25/2019	27937	West Side Storage Baldwin	180.90
Bill Pmt -Check	02/25/2019	27938	WIPFLi LLP	5,418.00
Bill Pmt -Check	02/25/2019	27939	Zoll	650.00
Total 1001 - TCB-Operating Checking 1739				112,316.20
1002 - TCB-Payroll Account 2999				
Liability Check	02/06/2019		QuickBooks Payroll Service	47,686.33
Liability Check	02/20/2019		QuickBooks Payroll Service	49,242.19
Liability Check	02/05/2019	EFT	California State Disbursement Unit	1,329.80
Liability Check	02/05/2019	EFT	Monterey County Dept. of Child Suppc	46.61
Liability Check	02/21/2019	EFT	California State Disbursement Unit	1,072.80
Liability Check	02/21/2019	EFT	Monterey County Dept. of Child Suppc	46.61
Liability Check	02/21/2019	EFT	Metlife - Group Benefits	524.59
Liability Check	02/01/2019	E-pay	EDD State of California	3,248.25
Liability Check	02/05/2019	E-pay	Internal Revenue Service	19,751.44
Liability Check	02/05/2019	E-pay	EDD State of California	3,320.03
Liability Check	02/05/2019	E-pay	EDD State of California	1,885.34
Liability Check	02/21/2019	E-pay	EDD State of California	3,691.38
Liability Check	02/21/2019	E-pay	Internal Revenue Service	21,035.52
Paycheck	02/07/2019	24191	Employee Payroll	1,469.24
Paycheck	02/07/2019	24192	Employee Payroll	1,022.45
Paycheck	02/07/2019	24193	Employee Payroll	4,365.91

Del Puerto Health Care District
Warrants by Bank Account
 February 2019

Type	Date	Num	Name	Credit
Liability Check	02/05/2019	24194	Franchise Tax Board	345.55
Liability Check	02/05/2019	24195	United Steelworkers	313.02
Liability Check	02/05/2019	24196	VALIC	7,930.20
Paycheck	02/07/2019	24197	Employee Payroll	257.00
Paycheck	02/21/2019	24198	Employee Payroll	1,536.88
Paycheck	02/21/2019	24199	Employee Payroll	933.40
Paycheck	02/21/2019	24200	Employee Payroll	4,286.08
Liability Check	02/21/2019	24201	Franchise Tax Board	313.49
Liability Check	02/21/2019	24202	United Steelworkers	306.84
Liability Check	02/21/2019	24203	VALIC	8,386.82
Liability Check	02/21/2019	24204	CA Choice	22,793.51
Liability Check	02/21/2019	24205	Delta Dental	2,855.64
Liability Check	02/21/2019	24206	MES Vision	447.33
Liability Check	02/26/2019	24207	AFLAC	2,122.92
Total 1002 · TCB-Payroll Account 2999				<u>212,567.17</u>
1007 · TCB - Keystone C 8641				
Check	02/02/2019			15.00
Bill Pmt -Check	02/12/2019	EFT	Tri Counties Bank-EFT	7,442.07
Bill Pmt -Check	02/12/2019	10122	City Of Patterson-H2O, sewer, garbag	153.62
Bill Pmt -Check	02/12/2019	10123	DeHart Plumbing Heating & Air Inc	198.00
Bill Pmt -Check	02/12/2019	10124	Gilberto Arroyo-06	390.00
Bill Pmt -Check	02/12/2019	10125	TID Turlock Irrigation District +06	414.31
Total 1007 · TCB - Keystone C 8641				<u>8,613.00</u>
Total 1000 · Tri Counties Bank				<u>333,496.37</u>
Total 1000a · Cash and cash equivalents				<u>333,496.37</u>
1003 · Restricted Funds				
1003a · TCB-USDA Debt Reserve 7237				
Check	02/17/2019	eft	USDA Rural Development Loan-EFT	10,060.00
Total 1003a · TCB-USDA Debt Reserve 7237				<u>10,060.00</u>
Total 1003 · Restricted Funds				<u>10,060.00</u>
TOTAL				<u><u>343,556.37</u></u>

Del Puerto Health Care District
Balance Sheet
As of March 31, 2019

	Mar 31, 19	Feb 28, 19	% Change	Mar 31, 18	% Change
ASSETS					
Current Assets					
Total Checking/Savings	2,406,044	2,465,768	(2%)	2,272,239	6%
Total Accounts Receivable	997,919	1,051,170	(5%)	761,551	31%
Total Other Current Assets	306,105	191,185	60%	218,082	40%
Total Current Assets	3,710,068	3,708,123	0%	3,251,872	14%
Fixed Assets					
Total 15000 · Capital assets	5,259,317	5,281,770	(0%)	4,917,758	7%
Total Fixed Assets	5,259,317	5,281,770	(0%)	4,917,758	7%
TOTAL ASSETS	8,969,385	8,989,893	(0%)	8,169,630	10%
LIABILITIES & EQUITY					
Liabilities					
Total Current Liabilities	383,564	338,300	13%	439,318	(13%)
Total Long Term Liabilities	2,766,556	2,829,557	(2%)	2,914,669	(5%)
Total Liabilities	3,150,120	3,167,857	(1%)	3,353,987	(6%)
Equity					
3900 · Unrestricted	1,694,916	1,694,916		983,946	72%
3901 · Mitigation Fees	119,804	119,804		87,710	37%
3902 · Asset Replacement Fund	400,000	400,000		400,000	
3903 · Net investment capital assets	2,055,580	2,055,580		1,861,535	10%
3905 · Restricted for Debt Service	91,941	91,941		67,611	36%
3906 · Operating Cash Reserve	780,000	780,000		780,000	
Net Income	677,021	679,798	(0%)	634,841	7%
Total Equity	5,819,262	5,822,039	(0%)	4,815,643	21%
TOTAL LIABILITIES & EQUITY	8,969,382	8,989,896	(0%)	8,169,630	10%

Operating Acct

Month End Cash on Hand	\$ 1,981,029
Due From Mitigation Fund	\$ 119,804
3902 · Asset Replacement Fund	\$ (400,000)
3906 · Operating Cash Reserve	\$ (780,000)
A/P & Payroll Liability	\$ (288,584)
Unencumbered cash	\$ 632,249

Del Puerto Health Care District
Total Operations vs Budget by Month & YTD
March 2019

	Mar 19	Budget	% of Budget	Jul '18 - Mar 19	YTD Budget	% of Budget	Annual Budget	NOTES
Ordinary Income/Expense								
Income								
4000 · Net patient service revenue	315,093	355,690	89%	2,989,400	3,020,590	99%	4,038,690	
44000 · Tenant Income	600	600	100%	5,400	5,400	100%	7,200	
5905 · Other Income	18,300	750	2,440%	350,865	6,750	5,198%	9,000	BETA credit reclass
Total Income	333,993	357,040	94%	3,345,665	3,032,740	110%	4,054,890	
Gross Profit	333,993	357,040	94%	3,345,665	3,032,740	110%	4,054,890	300K+ from Reimbursements & Incentives
Expense								
6100 · Salaries & Wages	175,712	190,157	92%	1,559,817	1,711,410	91%	2,281,880	
6200 · Employee Benefits	42,448	47,483	89%	351,051	423,807	83%	566,230	
7000 · Professional Fees	89,611	71,950	125%	646,052	683,429	95%	919,341	
7100 · Purchased Services	42,048	39,702	106%	336,150	357,572	94%	476,678	
7200 · Supplies	10,757	17,270	62%	129,465	155,430	83%	207,240	
7600 · Utilities	5,215	5,770	90%	48,184	51,930	93%	69,240	
7800 · Rental and Lease	1,123	1,180	95%	8,625	10,620	81%	14,160	
8000 · Insurance	40,384	30,805	131%	283,482	275,188	103%	367,601	due to BETA credit reclass
8500 · Maintenance & Repairs	17,169	10,955	157%	103,591	98,595	105%	131,460	Ambulance & Health Center
9400 · Depreciation and Amortization	20,341	21,430	95%	171,475	178,494	96%	244,980	
9610 · Other operating expenses	14,318	20,455	70%	166,230	188,029	88%	250,261	
Total Expense	459,126	457,157	100%	3,804,122	4,134,504	92%	5,529,071	300K+ underspent
Net Ordinary Income	(125,133)	(100,117)	125%	(458,457)	(1,101,764)	42%	(1,474,181)	
Other Income/Expense								
Other Income								
4300 · District Tax Revenues	121,200	121,200	100%	1,090,800	1,090,800	100%	1,454,400	
4400 · Non-Guaranteed Grant Revenue				787		100%		
5920 · Investment Income	198	185	107%	3,770	1,665	226%	2,220	
5940 · Loss on Disposal of Asset				(441)				
9615 · Interest Expense	(5,487)	(5,400)	102%	(49,007)	(48,800)	100%	(65,000)	
Total Other Income	115,911	115,985	100%	1,045,909	1,043,665	100%	1,391,620	
Other Expense								
4450 · Non-Guaranteed Grant Consultant				517		100%		
Total Other Expense				517		100%		
Net Other Income	115,911	115,985	100%	1,045,392	1,043,665	100%	1,391,620	
Net Income	(9,222)	15,868	(58%)	586,935	(58,099)	(1,010%)	(82,561)	YTD is black!!!

Del Puerto Health Care District
YTD by Class
July 2018 through March 2019

	Total 01 DPHCD			Total 02 Patterson District Ambulance			Total 03 Del Puerto Health Center			Total 06 Keystone Bldg C			TOTAL		
	Jul '18 - Mar 19	Budget	% of Budget	Jul '18 - Mar 19	Budget	% of Budget	Jul '18 - Mar 19	Budget	% of Budget	Jul '18 - Mar 19	Budget	% of Budget	Jul '18 - Mar 19	Budget	% of Budget
Ordinary Income/Expense															
Income															
4000 · Net patient service revenue				1,269,214	1,328,423	96%	1,720,186	1,692,168	102%				2,989,400	3,020,591	99%
44000 · Tenant Income							5,400	5,400	100%				5,400	5,400	100%
5905 · Other Income	1,063	1,800	59%	88,967	2,250	3,954%	260,835	2,700	9,661%				350,865	6,750	5,198%
Total Income	1,063	1,800	59%	1,358,181	1,330,673	102%	1,986,421	1,700,268	117%				3,345,665	3,032,741	110%
Gross Profit	1,063	1,800	59%	1,358,181	1,330,673	102%	1,986,421	1,700,268	117%				3,345,665	3,032,741	110%
Expense															
6100 · Salaries & Wages	214,599	294,750	73%	670,983	696,060	96%	674,234	720,600	94%				1,559,816	1,711,410	91%
6200 · Employee Benefits	46,414	90,708	51%	152,121	159,994	95%	152,517	173,105	88%				351,052	423,807	83%
7000 · Professional Fees	83,682	94,449	89%	54,815	40,500	135%	507,554	548,480	93%				646,051	683,429	95%
7100 · Purchased Services	13,943	13,780	101%	113,970	129,367	88%	208,236	214,425	97%				336,149	357,572	94%
7200 · Supplies	4,890	7,290	67%	55,468	56,790	98%	69,106	91,350	76%				129,464	155,430	83%
7600 · Utilities	5,001	5,400	93%	11,093	11,700	95%	32,090	34,830	92%				48,184	51,930	93%
7800 · Rental and Lease	3,330	5,220	64%	253	315	80%	5,043	5,085	99%				8,626	10,620	81%
8000 · Insurance	24,396	22,990	106%	148,382	143,254	104%	110,704	108,944	102%				283,482	275,188	103%
8500 · Maintenance & Repairs	2,575	2,790	92%	81,120	72,585	112%	19,897	23,220	86%				103,592	98,595	105%
9400 · Depreciation and Amortization	23,016	23,310	99%	85,175	89,709	95%	63,284	65,475	97%				171,475	178,494	96%
9610 · Other operating expenses	41,812	45,282	92%	73,243	90,000	81%	51,176	52,747	97%				166,231	188,029	88%
Total Expense	463,658	605,969	77%	1,446,623	1,490,274	97%	1,893,841	2,038,261	93%				3,804,122	4,134,504	92%
Net Ordinary Income	(462,595)	(604,169)	77%	(88,442)	(159,601)	55%	92,580	(337,993)	(27%)				(458,457)	(1,101,763)	42%
Other Income/Expense															
Other Income															
4300 · District Tax Revenues	913,500	913,500	100%	177,300	177,300	100%							1,090,800	1,090,800	100%
4400 · Non-Guaranteed Grant Revenue	787												787		100%
5910 · Impact Mitigation Fees	35,071		100%										35,071		100%
5920 · Investment Income	3,770	1,665	226%										3,770	1,665	226%
5940 · Loss on Disposal of Asset				(441)									(441)		100%
5945 · Keystone Tenant Income										136,598	49,500	276%	136,598	49,500	276%
9615 · Interest Expense							(49,007)	(48,800)	100%				(49,007)	(48,800)	100%
Total Other Income	953,128	915,165	104%	176,859	177,300	100%	(49,007)	(48,800)	100%	136,598	49,500	276%	1,217,578	1,093,165	111%
Other Expense															
4450 · Non-Guaranteed Grant Consultant	298						219						517		100%
CAM EXP · Common Area Maintenance										81,583			81,583		100%
KEY EXP · Keystone District Expense															
Total Other Expense	298						219			81,583			82,100		100%
Net Other Income	952,830	915,165	104%	176,859	177,300	100%	(49,226)	(48,800)	101%	55,015	49,500	111%	1,135,478	1,093,165	104%
Net Income	490,235	310,996	158%	88,417	17,699	500%	43,354	(386,793)	(11%)	55,015	49,500	111%	677,021	(8,598)	(7,874%)

Del Puerto Health Care District
Warrants by Bank Account
March 2019

Type	Date	Num	Name	Credit
1000a · Cash and cash equivalents				
1000 · Tri Counties Bank				
1001 · TCB-Operating Checking 1739				
Check	03/15/2019	eft	USDA Rural Development Loan-EFT	11,066.00
Bill Pmt -Check	03/04/2019	EFT	U.S. Bank Equipment Finance - EFT	149.95
Bill Pmt -Check	03/04/2019	EFT	U.S. Bank Equipment Finance - EFT	140.24
Bill Pmt -Check	03/12/2019	EFT	City Of Patterson-H2O, sewer, garbag	202.79
Bill Pmt -Check	03/12/2019	EFT	TSYS Health Services - CC processin	82.11
Check	03/02/2019	wd	Lease Finance - CC Machine	45.72
Check	03/02/2019	wd	Lease Finance - CC Machine	45.72
Bill Pmt -Check	03/04/2019	27940	Airgas USA, LLC	124.78
Bill Pmt -Check	03/04/2019	27941	AMR-American Medical Response	3,828.00
Bill Pmt -Check	03/04/2019	27942	Availability Professional Staffing	975.46
Bill Pmt -Check	03/04/2019	27943	Data Path, Inc	4,605.00
Bill Pmt -Check	03/04/2019	27944	GreenWorks Janitorial Services	3,751.00
Bill Pmt -Check	03/04/2019	27945	Life-Assist	3,922.52
Bill Pmt -Check	03/04/2019	27946	McAuley Ford	781.93
Bill Pmt -Check	03/04/2019	27947	McKesson Medical Surgical Inc.	29.41
Bill Pmt -Check	03/04/2019	27948	Mission Linen Supply	182.73
Bill Pmt -Check	03/04/2019	27949	PG&E	674.73
Bill Pmt -Check	03/04/2019	27950	Physicians Service Bureau	257.48
Bill Pmt -Check	03/04/2019	27951	Ray-Datta, Ishani (MD)	21,602.58
Bill Pmt -Check	03/04/2019	27952	Rodriguez, Jose (MD)	33,333.33
Bill Pmt -Check	03/04/2019	27953	SEMSA Sierra Medical Services Allian	7,627.33
Bill Pmt -Check	03/04/2019	27954	Staples Advantage	743.62
Bill Pmt -Check	03/04/2019	27955	Stericycle	650.00
Bill Pmt -Check	03/04/2019	27956	TID Turlock Irrigation District +06	1,274.37
Bill Pmt -Check	03/04/2019	27957	Verizon Wireless	217.47
Check	03/12/2019	27958	U.S. Bank Corporate Payment Center	3,918.46
Check	03/12/2019	27959	Acclaim Collections	321.31
Bill Pmt -Check	03/12/2019	27960	Airgas USA, LLC	175.91
Bill Pmt -Check	03/12/2019	27961	Availability Professional Staffing	966.40
Bill Pmt -Check	03/12/2019	27962	BICSEC Security, Inc	25.00
Bill Pmt -Check	03/12/2019	27963	City Of Patterson-H2O, sewer, garbag	439.17
Bill Pmt -Check	03/12/2019	27964	Comcast - E Street	255.77
Bill Pmt -Check	03/12/2019	27965	Frontier - HC 8639	177.75
Bill Pmt -Check	03/12/2019	27966	Graphic Print Stop	44.46
Bill Pmt -Check	03/12/2019	27967	J.B. Anderson Land Use Planning	350.00
Bill Pmt -Check	03/12/2019	27968	Language Line	100.00
Bill Pmt -Check	03/12/2019	27969	Life-Assist	1,037.26
Bill Pmt -Check	03/12/2019	27970	M & M Computer Services	181.00
Bill Pmt -Check	03/12/2019	27971	MedTech Billing Services, Inc	13,391.45
Bill Pmt -Check	03/12/2019	27972	Mission Linen Supply	260.98
Bill Pmt -Check	03/12/2019	27973	Mr. Rooter Plumbing	252.62
Bill Pmt -Check	03/12/2019	27974	Pacific Records Management	170.31
Bill Pmt -Check	03/12/2019	27975	Patterson Irrigator	222.00
Bill Pmt -Check	03/12/2019	27976	Paul Oil Co., Inc.	959.92
Bill Pmt -Check	03/12/2019	27977	Sanofi Pasteur, Inc	692.66
Bill Pmt -Check	03/12/2019	27978	SkillPath/NST	398.00

Del Puerto Health Care District
Warrants by Bank Account
March 2019

Type	Date	Num	Name	Credit
Bill Pmt -Check	03/12/2019	27979	Solutions Group	124.59
Bill Pmt -Check	03/12/2019	27980	Stanislaus Co. Tax Collector	2,369.54
Bill Pmt -Check	03/12/2019	27981	Staples Advantage	61.67
Bill Pmt -Check	03/12/2019	27982	Streamline/Digital Deployment	200.00
Bill Pmt -Check	03/12/2019	27983	Westside Landscape & Concrete	292.50
Bill Pmt -Check	03/12/2019	27984	Workbench True Value Hdwe.	23.64
Bill Pmt -Check	03/12/2019	27985	Zoll	650.00
Check	03/21/2019	27986	Spartan Race, Inc:2019-03-16 thru 17	1,450.00
Check	03/21/2019	27987	Anthem Blue Cross - Refund	634.50
Bill Pmt -Check	03/25/2019	27988	A West Side Self Storage	214.20
Bill Pmt -Check	03/25/2019	27989	Airgas USA, LLC	152.88
Bill Pmt -Check	03/25/2019	27990	Arrow International, Inc.	1,807.45
Bill Pmt -Check	03/25/2019	27991	Availability Professional Staffing	1,941.86
Bill Pmt -Check	03/25/2019	27992	Beta Healthcare - Workers Comp	8,551.00
Bill Pmt -Check	03/25/2019	27993	Beta Healthcare Group	18,605.34
Bill Pmt -Check	03/25/2019	27994	Bound Tree Medical LLC	859.19
Bill Pmt -Check	03/25/2019	27995	Cole Huber (Cota Cole)	16,858.93
Bill Pmt -Check	03/25/2019	27996	Comcast Business Voice Edge	1,859.18
Bill Pmt -Check	03/25/2019	27997	DeHart Plumbing Heating & Air Inc	853.00
Bill Pmt -Check	03/25/2019	27998	Frontier-3755	211.28
Bill Pmt -Check	03/25/2019	27999	Graphic Print Stop	17.65
Bill Pmt -Check	03/25/2019	28000	Hospital Biomedical Services	4,680.38
Bill Pmt -Check	03/25/2019	28001	Life-Assist	1,293.31
Bill Pmt -Check	03/25/2019	28002	Malm Fagundes LLP	643.95
Bill Pmt -Check	03/25/2019	28003	McKesson Medical Surgical Inc.	1,078.59
Bill Pmt -Check	03/25/2019	28004	Mid Valley IT	360.00
Bill Pmt -Check	03/25/2019	28005	Mission Linen Supply	394.61
Bill Pmt -Check	03/25/2019	28006	MO-CAL Office Solutions	182.67
Bill Pmt -Check	03/25/2019	28007	Patterson Tire	1,073.23
Bill Pmt -Check	03/25/2019	28008	Physio-Control, Inc.	777.06
Bill Pmt -Check	03/25/2019	28009	ReadyRefresh by Nestle	28.04
Bill Pmt -Check	03/25/2019	28010	Riggs Ambulance Service, Inc.	984.40
Bill Pmt -Check	03/25/2019	28011	Shred-it US JV LLC	217.99
Bill Pmt -Check	03/25/2019	28012	Staples Advantage	205.41
Bill Pmt -Check	03/25/2019	28013	West Interactive Services Corporation	346.58
Bill Pmt -Check	03/25/2019	28014	West Side Storage Baldwin	180.90
Total 1001 - TCB-Operating Checking 1739				190,840.22
1002 - TCB-Payroll Account 2999				
Liability Check	03/06/2019		QuickBooks Payroll Service	51,076.34
Liability Check	03/20/2019		QuickBooks Payroll Service	49,195.42
Liability Check	03/06/2019	EFT	California State Disbursement Unit	1,329.80
Liability Check	03/05/2019	EFT	Monterey County Dept. of Child Suppc	46.61
Liability Check	03/21/2019	EFT	California State Disbursement Unit	1,329.80
Liability Check	03/21/2019	EFT	Monterey County Dept. of Child Suppc	46.61
Liability Check	03/07/2019	E-pay	EDD State of California	3,902.55
Liability Check	03/07/2019	E-pay	Internal Revenue Service	22,198.12
Liability Check	03/21/2019	E-pay	EDD State of California	3,427.50
Liability Check	03/21/2019	E-pay	Internal Revenue Service	20,454.08
General Journal	03/31/2019	JE 03-02		117.30

Del Puerto Health Care District
Warrants by Bank Account
 March 2019

Type	Date	Num	Name	Credit
Paycheck	03/07/2019	24208	Employee Payroll	1,971.58
Paycheck	03/07/2019	24209	Employee Payroll	986.23
Paycheck	03/07/2019	24210	Employee Payroll	4,630.06
Liability Check	03/06/2019	24211	Franchise Tax Board	314.89
Liability Check	03/06/2019	24212	United Steelworkers	331.30
Liability Check	03/06/2019	24213	VALIC	8,748.67
Paycheck	03/21/2019	24214	Employee Payroll	1,670.07
Paycheck	03/21/2019	24215	Employee Payroll	951.01
Paycheck	03/21/2019	24216	Employee Payroll	4,107.12
Liability Check	03/21/2019	24217	Franchise Tax Board	241.19
Liability Check	03/21/2019	24218	United Steelworkers	333.48
Liability Check	03/21/2019	24219	VALIC	8,307.66
Liability Check	03/25/2019	24220	Metlife - Group Benefits	510.79
Liability Check	03/25/2019	24221	CA Choice	22,793.51
Liability Check	03/25/2019	24222	Delta Dental	2,705.64
Liability Check	03/25/2019	24223	MES Vision	424.16
Liability Check	03/25/2019	24224	AFLAC	2,122.92
Total 1002 · TCB-Payroll Account 2999				214,274.41
1007 · TCB - Keystone C 8641				
Check	03/02/2019			15.00
Bill Pmt -Check	03/12/2019	EFT	Tri Counties Bank-EFT	7,442.07
Bill Pmt -Check	03/04/2019	10126	TID Turlock Irrigation District +06	546.79
Bill Pmt -Check	03/12/2019	10127	City Of Patterson-H2O, sewer, garbag	129.34
Bill Pmt -Check	03/12/2019	10128	Gilberto Arroyo-06	360.00
Bill Pmt -Check	03/12/2019	10129	Stanislaus Co. Tax Collector	2,700.23
Bill Pmt -Check	03/27/2019	10130	Tri Counties Bank-EFT	55,000.00
Total 1007 · TCB - Keystone C 8641				66,193.43
Total 1000 · Tri Counties Bank				471,308.06
Total 1000a · Cash and cash equivalents				471,308.06
1003 · Restricted Funds				
1003a · TCB-USDA Debt Reserve 7237				
Check	03/15/2019	eft	USDA Rural Development Loan-EFT	10,060.00
Check	03/15/2019	eft	USDA Rural Development Loan-EFT	
Total 1003a · TCB-USDA Debt Reserve 7237				10,060.00
Total 1003 · Restricted Funds				10,060.00
TOTAL				481,368.06

BOARD OF DIRECTORS OF DEL PUERTO HEALTH CARE DISTRICT

Board Meeting – April 29, 2019

8.D CAA Stars of Life and Legislative Day Expenditure

Page 1 of 1

Dept: Ambulance	Consent Calendar:	Yes
CEO Concurrence: Yes	4/5 Vote Required:	No

SUBJECT: **Delegation to California Ambulance Association Stars of Life Recognition and Legislative Day: April 22-23, 2019**

STAFF RECOMMENDATION: Board approve the expenditure of \$3,000 to send a delegation to the California Ambulance Association Stars of Life Celebration and Legislative Day: April 22-23, 2019. The day will include the opportunity to meet with the District’s State Representative Adam Gray and State Senator Anna Caballero. The delegation includes the two ambulance employees recently recognized by the Board for their superior service to the District, the Director of Ambulance Operations, and the Administrative Director / CEO.

BUDGET IMPACT: None. Paid for from Spartan special event net proceeds.

*For the past three years PDA has provided special event services with two ambulance units, plus a third unit from a subcontractor.

Gross Income		\$20,375
Expenses		
Supplies and equipment	-\$1,738	
PDA staffing	-\$4,978	
subcontracted ambulance	-\$5,650	
<u>Total Expenses</u>		<u>-\$12,365</u>
Net Income		*\$8,010

*Unbudgeted additional income.

DISTRICT PRIORITIES: Participation in this CAA event meets the following District priorities: recognition of employees for superior District service, participation in the California Legislative process by the District, participation in ambulance industry leadership; professional and state government networking,

CONTACT PERSON: Paul Willette

RECOMMENDED ACTION:

ROLL CALL REQUIRED: YES – if removed from consent calendar

RECOMMENDED MOTION: ...the Board of Directors approves the expenditure of \$3,000 of the \$8,010 net income from the 2019 Spartan Event to send a delegation to the CAA Stars of Life and Legislative Day.

BOARD OF DIRECTORS OF DEL PUERTO HEALTH CARE DISTRICT

Board Meeting – April 29, 2019

9.A FY 2018-19 Expense Budget Update

Page 1 of 1

Department: Chief Executive Office
CEO Concurrence: Yes

Consent Calendar: No
4/5 Vote Required: No

SUBJECT: FY 2018-19 Expense Budget Update

STAFF RECOMMENDATION: That the Board formally update the expense budget for the current fiscal year to correctly categorize pre-approved expenses and recognize additional expenses that have received Board approval in the fiscal year to date.

POLICY ISSUE: Accuracy and transparency in District finances

FISCAL IMPACT: Total Expense Budget for FY 2018-19 will increase \$9,975

STAFFING IMPACT: None

CONTACT PERSON: Karin Hennings

ATTACHMENT(S): Budget Revision FY2018-19 by Class Summary

RECOMMENDED BOARD ACTION:

ROLL CALL REQUIRED: YES

RECOMMENDED MOTION: ...the Board of Directors approve the updated Budgeted Expenses for Fiscal Year 2018-19.

Del Puerto Health Care District
Budget Revision FY2018-19 by Class Summary

Green Indicates Savings	Red Indicates Increased Expense	Original Budget				Proposed Adjustments				Revised Budget				NOTES	
		Total 01 DPHCD	Total 02 Patterson District Ambulance	Total 03 Del Puerto Health Center	TOTAL	Total 01 DPHCD	Total 02 Patterson District Ambulance	Total 03 Del Puerto Health Center	TOTAL	Total 01 DPHCD	Total 02 Patterson District Ambulance	Total 03 Del Puerto Health Center	TOTAL		
FY 2018-19 Budgeted Income		2,400	1,774,230	2,278,259	4,054,889	-	-	-	-	2,400	1,774,230	2,278,259	4,054,889	No adjustment to planned income <i>(no changes to Keystone C)</i>	
FY 2018-19 Budgeted Expenses						-	-	-	-						
	Total 6100 · Salaries & Wages	393,000	928,080	960,800	2,281,880	(61,800)	-	-	(61,800)	331,200	928,080	960,800	2,220,080	decrease ADM (2 positions were under Temp Agency)	
	Total 6200 · Employee Benefits	119,173	209,184	228,600	556,957	(29,237)	7,150	2,123	(19,964)	89,936	216,334	230,723	536,993	Did not hire until later in year; mid-year additional employee	
	Total 6150 · Medical Providers		6,000	712,584	718,584	-	-	5,096	5,096		6,000	717,680	723,680	locum fees for provider vacation coverage	
	Total 7100 · Purchased Services	10,020	171,298	277,080	458,398	8,380	1,080	8,820	18,280	18,400	172,378	285,900	476,678	temp agency fees; patient appointment reminder increased costs	
	Total 7200 · Supplies	9,720	67,740	121,800	199,260	-	7,980	-	7,980	9,720	75,720	121,800	207,240	misc phone vehicle and supply cost	
	Total 7600 · Utilities	7,200	14,880	44,460	66,540	-	720	1,980	2,700	7,200	15,600	46,440	69,240	change to phone rates	
	Total 7800 · Rental and Lease	6,960		6,780	13,740	-	420	-	420	6,960	420	6,780	14,160	copier lease adjustment	
	Total 8000 · Insurance	30,654	188,816	145,258	364,728	-	2,874	-	2,874	30,654	191,690	145,258	367,602	Coverage for new AMB vehicles	
	Total 8500 · Maintenance & Repairs	2,297	94,380	29,460	126,137	1,423	2,400	1,500	5,323	3,720	96,780	30,960	131,460	increased Ambulance and HC maintenance costs	
	9400 · Depreciation and Amortization	31,080	95,664	87,300	214,044	-	30,936	-	30,936	31,080	126,600	87,300	244,980	added depreciation for new ambulance & QRV	
	Total 9610 · Other operating expense	54,801	114,000	67,732	236,533	5,186	9,000	2,544	16,730	59,987	123,000	70,276	253,263	credit card fees, software, fee due to increased collection of bad debt, public labor association	
	9615 · Interest Expense			(63,600)	(63,600)	-	-	1,400	1,400			(65,000)	(65,000)	adjusted it to estimated annual USDA loan interest per amortization schedule	
Sum of All Proposed Expense Adjustments						(76,048)	62,560	23,463	9,975						
Net Income		420,854	72,588	(477,995)	81,447	Original Budget Net Income				496,902	10,028	(501,458)	71,472	Adjusted Budget Net Income	

BOARD OF DIRECTORS OF DEL PUERTO HEALTH CARE DISTRICT

Board Meeting

9.B Capital Expense Requests by Department

Page 1 of 1

Department: Chief Executive Office Consent Calendar: No
 CEO Concurrence: Yes 4/5 Vote Required: No

SUBJECT: Requests for Capital Expenditures by Department

STAFF RECOMMENDATION: The Board consider approving the attached capital expense requests.

CONSIDERATIONS:

1. TECHNOLOGY: Replace five desktop PCs, add one desktop PC, and add one laptop. Add four document scanners in the health Center to better utilize our electronic health record system.
2. FACILITIES: Install a crew alerting system, replace and improve capacity of crew lockers and effect safety repairs to crew quarter bathrooms.

POLICY ISSUE: Board approval required for unbudgeted expenditures over \$2,500.

FISCAL IMPACT:	Ambulance	\$35,000
	Health Center	\$8,160
	<u>Administration Capital Exp Request</u>	<u>\$3,363</u>
	Capital Expense Request	\$48,700

DISTRICT PRIORITY: Provide the correct tools so staff can perform their jobs better and more efficiently. Repairs and Maintenance for safety in crew quarters

STAFFING IMPACT: Project management of facility repairs; technology deployment by Data Path.

CONTACT PERSON: Department Heads

ATTACHMENT(S): FY 2018-2019 Ambulance Capital Expenditure Request
 FY 2018-2019 Health Center Capital Expenditure Request
 FY 2018-2019 Administration Capital Expenditure Request

RECOMMENDED BOARD ACTION:

ROLL CALL REQUIRED: YES

RECOMMENDED MOTION: ...the Board of Directors approves the Ambulance, Health Center, and Administration Capital Expenditure requests as presented.

DEL PUERTO HEALTH CARE DISTRICT

FY 2019 Ambulance Capital Budget Request

TECHNOLOGY

Replace four ePCR Laptops for use on Ambulances (APPROVED 3/25) \$15,435

Each Ambulance is equipped with a laptop to document the patient care record (PCR). The laptops to be replaced are 4 years old and fully depreciated. This equipment receives a lot of rugged use in the field so durable exteriors and solid-state drives are required. Our current manufacturer is GETAC. While the Dell laptop is slightly less expensive, it does not offer a rear camera which is used to capture document and other images in the field to the PCR. Our experience has shown that GETAC equipment quality and warranty service is exceptional and well worth the Board's investment.

Laptop Computer - Director of Ambulance Operations (purchased 4/2019) \$2,145

Director of Ambulance Operations has been using his own laptop since 2014 for PDA/DPHCD work. The District has deployed all other laptops. This is a necessary tool and will be configured for remote access as this position often works over the weekend or needs access to information at night.

FY 2019 TECHNOLOGY REQUEST \$17,580

CREW QUARTERS

Install Alerting System \$ 7,500

The crew quarters had an alerting system (radio, amplifier, and speaker system that alerted crews when they had an emergency call) that has not functioned in years. The radio is obsolete, the amplifier is gone (BP – Before Paul), the antenna for the radio is an improperly installed car antenna. Additional value of an alerting system is that lights can be turned on during the night. There are existing speakers that can be reused, all other equipment must be replaced. The current system did not have the capability to turn on station lights. (I have an estimate for \$6,300 for radio equipment with installation, excludes lighting work)

Replace Crew Lockers \$ 7,500

Current lockers need to be replaced to accommodate additional locker space. Currently there are not enough lockers for full time ambulance staff. Existing lockers will be reused as storage in apparatus bay along the wall and in the front storage room. Quote for metal lockers was in excess of \$15,000. I believe we can have cabinets built for approximately half that cost, estimates pending locker design plan.

Crew Quarters Bathroom Repairs \$20,000

Originally built in 1996, the Crew Quarter bathroom are in great need of repair and renovation

- Replace tile floors (dry rot will need to be repaired), non-slip \$12,000
- Add plumbed vanities with counter tops and storage for supplies \$3,500
- Replace shower fixtures, improve ventilation, energy efficient lighting \$1,000
- Add commercial bench seating and wall hooks for clothing \$1,500
- Possibly reconfigure front bathroom for toilet privacy \$2,000

FY 2019 FACILITIES REQUEST \$35,000

DEL PUERTO HEALTH CARE DISTRICT

Crew Quarters Back Bathroom



DEL PUERTO HEALTH CARE DISTRICT

Crew Quarters Front Bathroom



DEL PUERTO HEALTH CARE DISTRICT**FY 2019 Administration Capital Budget Request**

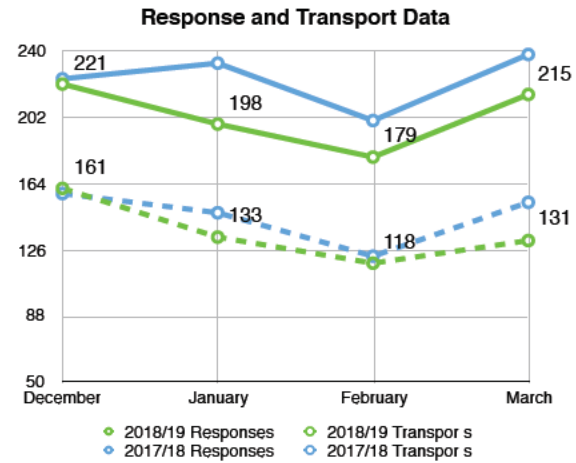
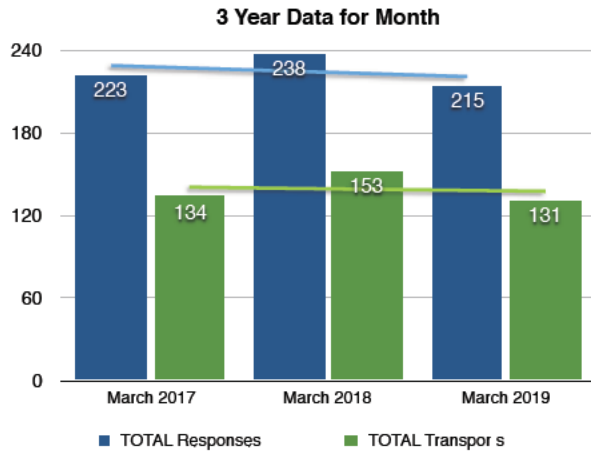
REPLACE Two (2) Dell Desktop PC's (including monitor and keyboard) total cost \$3,363

Desktop PC's have a five-year life expectancy. Human Resources PC was purchased in 2012 and is now well past life expectancy. Two desktop PCs for the front office were replaced in FY 2018. With adding a second person to our HR staff we also need to set up a new work station. We required two replacement pc's, with keyboards and monitors at \$1,580 each. See attached estimate (monitors purchased at greater savings through Amazon rather than Data Path).

FY 2019 TOTAL REQUEST	\$3,363
------------------------------	----------------

Patterson District Ambulance Response Report March 1, 2019 - March 31, 2019 Monthly Response Summary

	P91	P92	P93	P1	WS	AMR	PDA TOTALS	Other TOTALS	GRAND TOTALS
Responses	111	86	8	8	15	1	205	16	221
Transports	64	60	2		11	0	126	11	137
Transport %	57.66%	69.77%	25.00%		73.33%	0.00%	61.46%	68.75%	61.99%
Cancelled Response	16	14	2						
Adjusted Transport %	67.37%	83.33%	33.33%						



Mutual Aid Responses

	Westside		AMR	
	Responses	Transports	Responses	Transports
INTO District	15	11	1	0
OUT of District	9	5	9	4

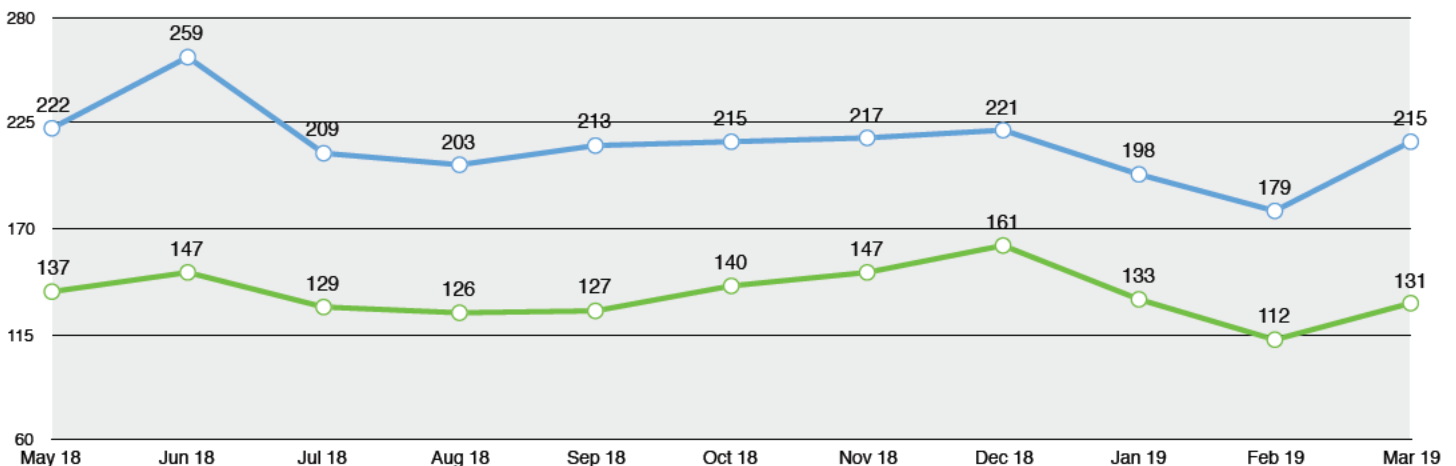
PDA In District Response %

Last Month %	This Month %	NET Change %
94.21%	92.76%	-1.45%

Rolling Compliance Periods - Snapshot on April 26, 2019

Urban		Suburban		Rural	
Code 3	Code 2	Code 3	Code 2	Code 3	Code 2
95.83%	97.55%	94.23%	100%	98.25%	98.31%

Rolling 12 Months - Responses / Transports



Executive Summary Snapshot



Revenue Cycle Performance

03/31/19 02/28/19 16 Month Avg

03/31/19 02/28/19 16 Month Avg

Gross Charges

\$617,141.00 \$507,869.00 \$651,438.94

Month Ending

03/31/19

Charges by Class

Payor Class	Current Month	Previous Month	16 Month Avg
Medicare	\$240,106.00	\$255,404.00	\$254,486.44
Medicaid	\$172,365.00	\$114,215.00	\$192,235.31
Insurance	\$158,140.00	\$106,350.00	\$121,192.19
Self Pay	\$46,530.00	\$31,900.00	\$83,525.00
Facility		\$0.00	

Transports

138 122 151

03/31/19 02/28/19 16 Month Avg

Collections by Class

Payor Class	Current Month	Previous Month	16 Month Avg
Medicare	\$29,241.00	\$34,570.00	\$32,652.53
Medicaid	\$8,595.00	\$10,196.00	\$10,312.39
Insurance	\$82,332.00	\$86,171.00	\$90,077.98
Self Pay	\$10,695.00	\$8,561.00	\$9,193.54
Facility			

Collections

\$130,863.00 \$139,498.00 \$142,236.43

Collection % Gross

21.2% 27.5% 21.8%

Transports by Class

Payor Class	Current Month	Previous Month	16 Month Avg
Medicare	51	57	56
Medicaid	41	31	45
Insurance	33	24	27
Self Pay	13	10	23
Facility			

Contractual Adjustments

\$465,713.00 \$459,166.00 \$489,925.85

Accounted for Funds

96.7% 119.2% 93.3%

Write Offs

\$42,109.00 \$60,168.00 \$66,203.86

Aging by Range

Payor Class	Current Month	Previous Month	16 Month Avg
0 - 30	\$173,641.00	\$175,391.00	\$233,557.16
31 - 60	\$82,706.00	\$113,344.00	\$165,247.21
61 - 90	\$73,153.00	\$98,183.00	\$108,954.62
91 - 120	\$41,046.00	\$16,577.00	\$52,676.19
120+	\$149,067.00	\$190,119.00	\$192,815.33

Average Daily Revenue

\$20,571.37 \$16,382.87 \$21,714.63

Pay Mix Transports

Payor Class	Current Month	Previous Month	16 Month Avg
Medicare	37.0%	46.7%	37.2%
Medicaid	29.7%	25.4%	29.6%
Insurance	23.9%	19.7%	17.9%
Self Pay	9.4%	8.2%	15.3%
Facility	0.0%	0.0%	0.0%

Revenue Per Transport

\$4,472.04 \$4,162.86 \$4,328.50

Aging Payor Class

Payor Class	Current Month	Previous Month	16 Month Avg
Medicare	\$27,659.00	\$31,103.00	\$53,348.74
Medicaid	\$22,354.00	\$24,745.00	\$34,555.17
Insurance	\$278,493.00	\$277,399.00	\$334,765.95
Self Pay	\$191,108.00	\$260,367.00	\$328,084.76
Facility	\$0.00	\$0.00	\$2,495.90

Collections Per Transport

\$948.28 \$1,143.43 \$945.09

Pay Mix Aging

Payor Class	Current Month	Previous Month	16 Month Avg
Medicare	5.3%	5.2%	7.1%
Medicaid	4.3%	4.2%	4.6%
Insurance	53.6%	46.7%	44.4%
Self Pay	36.8%	43.9%	43.6%
Facility	0.0%	0.0%	0.3%

Contractual Allowance Per Transport

\$3,374.73 \$3,763.66 \$3,255.32

Days Sales Outstanding

25 29 37

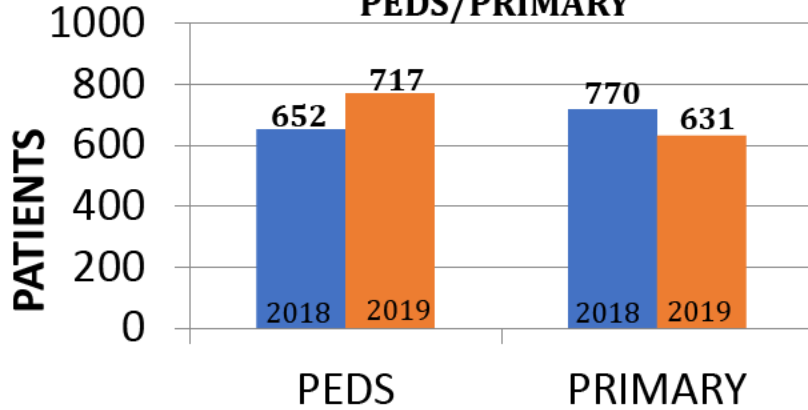
DEL PUERTO HEALTH CENTER

March 2018/2019

2018= 1,369
2019= 1,401

+ 2.34 %

PATIENT VOLUME PEDS/PRIMARY



PRIMARY CARE

2018 RODRIGUEZ/ CHRISTINE / LENNARD
2019 RODRIGUEZ/ CHRISTINE/ LENNARD

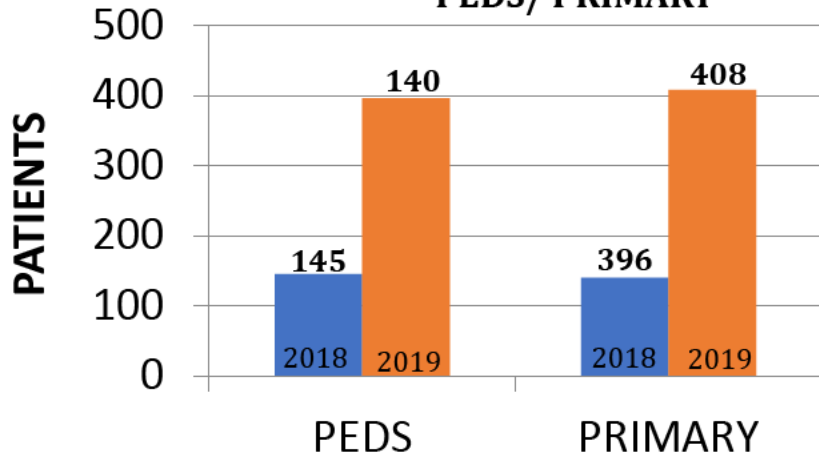
PEDIATRICS

2018 CHRISTINE/RODRIGUEZ/LENNARD/LOCUM
2019 CHRISTINE/ RODRIGUEZ/ LENNARD /RAY-DATTA

2018= 541
2019= 548

+ 1.29 %

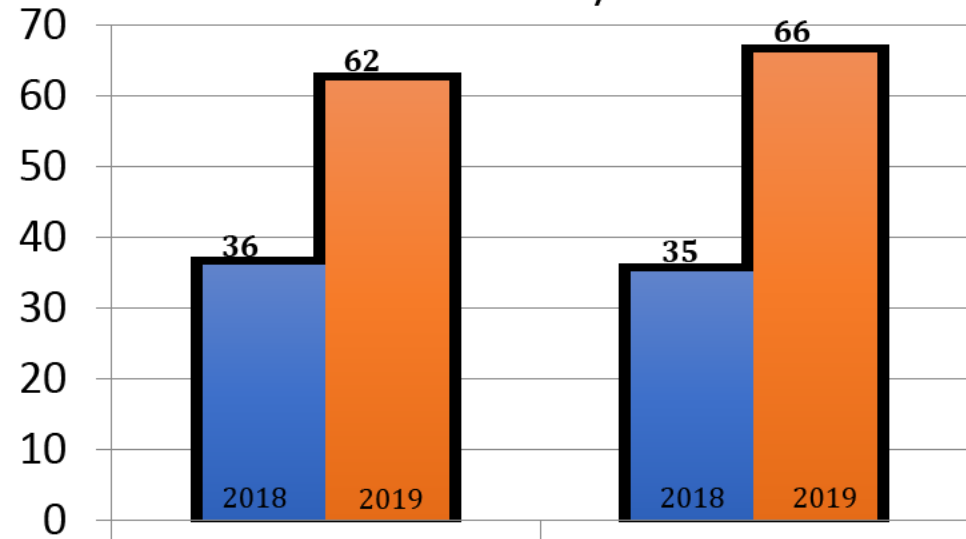
SAME DAY APPOINTMENTS PEDS/ PRIMARY



2018 = 98
2019 = 101

+ 3.06 %

NEW PATIENT VOLUME PEDS / PRIMARY



2018

36

35

2019

62

66

Productivity per Provider

MARCH 2017-2019

