BOARD OF DIRECTORS

Steve Pittson, DC, President Daniel Robinson, Vice-President Becky Campo, Secretary Anne Stokman, RN, Treasurer Gallo Mac Masters, Member

PO Box 187, Patterson, CA 95363 Phone (209) 892-8781 Fax (209) 892-3755

BOARD OF DIRECTORS MEETING February 24, 2020 6:30 pm Del Puerto Health Center Conference Room

1700 Keystone Pacific Parkway, Unit B Patterson, California

The Del Puerto Health Care District welcomes you to this meeting, which is regularly held the last Monday of each month, and your interest is encouraged and appreciated.

PUBLIC COMMENT PERIOD: Matters under the jurisdiction of the Board, and not on the posted agenda, may be addressed by the general public at the beginning of the regular agenda. If you wish to speak on an item on the agenda, you are welcome to do so during consideration of the agenda item itself. If you wish to speak on a matter that does not appear on the agenda, you may do so during the Public Comment period, however California law prohibits the Board from taking action on any matter which is not on the posted agenda unless it is determined to be an emergency by the Board of Directors. Persons speaking during the Public Comment will be limited to five minutes or, depending on the number of persons wishing to speak, it may be reduced to allow all members of the public the opportunity to address the Board. Public comments must be addressed to the board as a whole through the President. Comments to individuals or staff are not permitted.

CONSENT CALENDAR: These matters include routine financial and administrative actions and are identified with an asterisk (*). All items on the consent calendar will be voted on as a single action at the beginning of the meeting under the section titled "Consent Calendar" without discussion. If you wish to discuss an item on the Consent Calendar, please notify the Clerk of the Board prior to the beginning of the meeting or you may speak about the item during Public Comment Period.

REGULAR CALENDAR: These items will be individually discussed and include all items not on the consent calendar, all public hearings and correspondence.

CLOSED SESSION: Is the portion of the meeting conducted in private without the attendance of the public or press to discuss certain confidential matters specifically permitted by the Brown Act. The public will be provided an opportunity to comment on any matter to be considered in closed session prior to the Board adjourning into closed session.

ANY MEMBER OF THE AUDIENCE DESIRING TO ADDRESS THE BOARD ON A MATTER ON THE AGENDA: Please raise your hand or step to the podium at the time the item is announced by the Board President. In order that interested parties have an opportunity to speak, any person addressing the Board will be limited to a maximum of 5 minutes unless the President of the Board grants a longer period of time.

BOARD AGENDAS AND MINUTES: Board agendas and minutes are typically posted on the Internet on Friday afternoons preceding a Monday meeting at the following website: <u>https://dphealth.specialdistrict.org/board-meeting-agendas</u>.

Materials related to an item on this Agenda submitted to the Board after distribution of the agenda packet are available for public inspection in the District office at 875 E Street, Patterson, CA during normal business hours. Such documents are also available online, subject to staff's ability to post the documents before the meeting, at the following website https://dphealth.specialdistrict.org/board-meeting-agendas.

NOTICE REGARDING NON-ENGLISH SPEAKERS: Board of Director meetings are conducted in English and translation to other languages is not provided. Please make arrangements for an interpreter if necessary.

REASONABLE ACCOMMODATIONS: In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Clerk of the Board at (209) 892-8781. Notification 72 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to this meeting.

Cell phones must to be silenced or set in a mode that will not disturb District business during the meeting.



Del Puerto Health Care District Board of Directors **Regular Board Meeting Agenda** February 24, 2020

Page 2 of 2

- **Call to Order** 1.
- 2. **Pledge of Allegiance**
- 3. Board of Directors Roll Call
- 4. **Reading of the Mission Statement**

"The District's primary mission is to provide the highest quality health care services through Patterson District Ambulance and Del Puerto Health Center, while continuing to expand healthcare availability to the citizens of the Del Puerto Health Care District."

- Board Education (Presentation) Data Path IT Solutions: Best Practices in Information Security 5.
- 6. Public Comment Period [Members of the public may address the Board on any issues on the Consent Calendar and items not listed on the agenda that are within the purview of the District. Commends on matters that are list on the agenda may be made at the time the Board is considering each item. Each speaker is allowed a maximum of five minutes. Board members may not comment or acting on items not on the agenda.]
- Declarations of Conflict [Board members disclose any conflicts of interest with agenda items] 7.

8. Approval of Agenda

[*Directors may request any consent calendar item be moved to regular calendar or change the order of the agenda items.]

Consent Calendar* [Routine committee reports, minutes, and non-controversial items] 9.

- *Approve Regular Board Minutes for January 27, 2020 Α.
- Β. *Finance Committee Meeting Minutes for Approval for January 22, 2020
- C. *Month End Financials for Acceptance - January 2020
- *Monthly Warrants for Recommendation January 2020 D.

10. **Regular Calendar**

C.	Adopt Fiscal Year End 2019 Fund Allocations	Action
D.	Resolution for Additional Principal Payment on Keystone C Loan	Action
E.	Adopt FY 2019-20 Mid-Year Budget Update	Action
А.	Adopt CEO Annual Performance Evaluation Policies & Procedures	Action
В.	Adopt Retirement and Deferred Compensation Plan Amendments	Action

11.	Reports
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Α.	Employee Anniversaries & New Hires	<u>February</u>	Years
	PDA	Chuck Coelho	8
		Lori Valdovinos	8
	HC	Daiana Flores	3
		Susi Perez	4

- District Wide Health Services Assessment Director Stokman В.
- **CEO Annual Performance Evaluation** C.
- D West Side Health Care Task Force – Director Mac Master
- E. Ambulance - Director Paul Willette
- F. Health Center – Manager Suzie Benitez
- G. Administration – Administrative Director/CEO Karin Hennings

Upcoming Regular Board and Standing Committee Meeting Dates 12.

- Α. Finance – Wednesday, March 25 Board - Monday, March 30 Finance – Wednesday, April 22 Board – Monday, April 27 Β.
- C. Finance – Wednesday, May 20
- Board Monday, Mav18

13. Director Correspondence, Comments, Future Agenda Items, Information

14. Adjourn Action

Action

February 24, 2020 - Page 3of 45 BOARD OF DIRECTORS OF DEL PUERTO HEALTH CARE DISTRICT

Board Meeting – Date

Page 1 of 1

Department:	Chief Executive Office	CEO Concurrence:	Yes
Consent Calendar:	Yes	4/5 Vote Required:	No

These matters include routine financial and administrative actions.

All items on the consent calendar will be voted on as a single action at the beginning of the meeting under the section titled "Consent Calendar" without discussion.

- A. *Approve Regular Board Minutes for January 27, 2020
- B. *Finance Committee Meeting Minutes for Approval for January 22, 2020
- C. *Month End Financials for Acceptance January 2020
- D. *Monthly Warrants for Recommendation January 2020

RECOMMENDED MOTION:	That th	e Board of Directors adopt the Consent Calendar as presented
MOTION AMENDED:	YES	NO

AMENDMENT:

Motion Made By	Motion	Second
President Pittson		
Vice President Robinson		
Secretary Campo		
Treasurer Stokman		
Director Mac Master		

VOICE VOTE TAKEN: YES NO

____ Pass ____ Fail ____ Mixed – take Roll Call Vote

Roll Call Vote	Aye	No	Abstain	Absent
President Pittson				
Vice President Robinson				
Secretary Campo				
Treasurer Stokman				
Director Mac Master				

MOTION IS:

_____ Approved _____Denied_____ Approved as amended _____Other



Board of Directors Minutes

- 1. Call to order @ 6:30 pm by President, Steve Pittson
- 2. Pledge of Allegiance
- 3. Board of Directors Roll Call.

Directors Present:	Director, Steve Pittson
	Director, Dan Robinson
	Director, Anne Stokman
	Director, George Galloway Mac Masters
Directors Absent:	Director, Becky Campo
Staff Present:	Administrative Director/CEO, Karin Hennings
	Ambulance Director, Paul Willette
	Health Center Manager, Suzie Talamantes
	Financial Accounting Manager, Maria Reyes
	Clerk of the Board, Cheryle Pickle
District Legal Council:	Elizabeth Fratarcangeli, Cole Huber, LLP

We have a Quorum

4. Reading of the Mission Statement

"The District's primary mission is to provide the highest quality health care services through Patterson District Ambulance and Del Puerto Health Center, while continuing to expand healthcare availability to the citizens of the Del Puerto Health Care District."

5. Presentation - Delya Stolz: Domestic Violence Awareness in EMS

6. Public Comment Period

Present: Michael Courtney, West Side Ambulance Chantale Pakosz, New DPHCD employee No Comments

- 7. **Declarations of Conflict:** There were no conflicts of interest.
- 8. Approval of Agenda:

M/S/C To accept the agenda. Director Stokman / Director Robinson Ayes: Directors Pittson, Robinson, Stokman, Campo, Mac Master Nays: None Abstain: None Passed



Board of Directors Minutes

9. Consent Calendar

- A. *Approve Special Board Minutes for January 14, 2020
- B. *Finance Committee Meeting Minutes for Approval for November 20, 2019
- C. *Month End Financials for Acceptance November 2019
- D. *Monthly Warrants for Recommendation November 2019
- E. *Month End Financials for Acceptance December 2019
- F. *Monthly Warrants for Recommendation December 2019
- G. *Adopt "Lactation Accommodation" Policy

M/S/C That the Board of Directors accept the Consent Calendar as presented. /Director Robinson / Director Mac Master

Ayes: Directors Pittson, Robinson, Stokman, Mac Master Nays: None

Passed

10. Regular Calendar

A. Annual Election of Board Officers

Ms. Hennings explained that the Bylaws require the Board to elect officers every year. She stated that Director Campo had indicated that she would be agreeable to continue in the role of Secretary if the Board would like her to do so.

President Pittson opened the floor to nominations.

- 1. Director Robinson **Nominated** Director Pittson for President. This was **Seconded** by Director Stokman.
- Director Mac Master Nominated Director Robinson for Vice-President. This was Seconded by Director Stokman.
- Director Stokman Nominated Director Campo for Secretary. This was Seconded by Director Robinson.
- 4. Director Mac Master **Nominated** Director Stokman for Treasurer. This was Seconded by Director Robinson.

All the nominees accepted the position.

The Board voted on the nominated Slate of Officers

Ayes: Directors Pittson, Robinson, Stokman, Mac Master Nays: None This slate of Officers was Accepted

Director Pittson also appointed Director Stokman and Director Campo to the Finance Committee.



Board of Directors Minutes

B. Ratify CoSol Lease Preparation Expense for Keystone C4

Ms. Hennings explained that this amount is for the Keystone-C4 lease. The board had approved \$500.00 to be paid for commission. Subsequently, we needed a lease drawn up. The cost to have CoSol draft the lease and have it reviewed by our council was much cheaper than having our council draft the lease. Since it was under the CEO's limit to authorize it was approved. However, to make it clean and explain why the invoice was over \$500.00 I'm bringing it to the Board to ratify.

M/S/C: Motion: I move the Board of Directors ratify the expenditure of \$700.00 for drafting the Keystone C4 lease by Co Sol Commercial Real Estate Brokers. /Director Stokman/Director Mac Master/ Ayes: Directors Pittson, Robinson, Stokman, Mac Master Nays: None Abstains: None Passed

C. Acceptance of FYE June 30, 2019 Audited Financial Statements

This was presented at a previous meeting, but the written report was not ready. When it became available it was reviewed by the Finance Committee. The Finance Committee now is recommending it be accepted by the Board.

M/S/C: Motion I move that the Board accept the audited financial report for the fiscal year ending June 30, 2019 /Director Mac Master/Director Robinson/ Ayes: Directors Pittson, Robinson, Stokman, Mac Master Nays: None Abstains: None Passed:

D. Adoption of CEO Annual Performance Evaluation Policies & Procedures

It was discussed that the Ad-hoc committee should first review these documents and make recommendations before making it policy. Want this to be set up "for the long haul". Suggested that Director Stokman be on the Ad Hoc Committee, then it was noted that Director Campo and Director Mac Master were already named to the committee. Then discussion ensued that an experienced Director should be included in this process. Discussed Timing. Decided that we would combine the evaluations for 2019 and 2020 because of the timing. Then there would be a timeline to follow for the 2021 and later evaluations. Suggested that a Special Board Meeting could be held in May or June just to discuss this item and the Budget.

ItemTabled

E. Appointment of Finance Committee Member Already addressed in Item 9.A Director Stokman to serve on the Finance Committee and she is to be joined by Director Campo.



Board of Directors Minutes

11. Reports

A.	Employee Anniversaries & New Hires	<u>January</u>	Years
	PDA	Barry Bartlett	New
		Chantale Pakosz	New
	HC	Eneida Barrera	16 Years

- B. District Wide Community Assessment Director Stokman
 There was a handout which gave an update on the status of things. Director Stokman explained the report and answer questions.
- C. West Side Health Care Task Force George Galloway Mac Masters Director Mac Master has not been able to attend recent meeting of the West Side Care Task Force due to conflicts in this schedule.

D. Ambulance – Paul Willette, Director of Ambulance Operations

Mr. Willette review the Ambulance reports for the past two months. He explained that the Urban Code 3 compliance period ended. We ended up with a 90.00% compliance rate. Had to schedule an additional ambulance to reach the compliance rate but was able to keep our rate in compliance.

Received a letter from the West Side County Fire to thank our EMS personnel for the job they did during a long (16 hours) fire at the recycling plant. Recology, graciously donated a large amount. The Fire Department forward to PDA \$1000.00 for our part in the process.

The Spartan Races will be back in the area on February 15 and 16 this year. We again will be providing EMS Services.

We are working out an agreement with Patterson Fire as required by our MVEMS contract. We have proposed and agreement which provides some clarity on roles and responsibilities. We have sent it to them and they are reviewing it.

E. Health Center - Suzie Benitez, Health Center Manager

Saw an increase in December. They are working hard on recalling the no shows and getting them in within a few days. They are really excited to have Dr. Blythe back. Dr. Rodriguez is seeing 23 patients a day. Dr, Blythe is seeing 21 patients a day. Their booking for well child visit is out two weeks.



Board of Directors Minutes

F. Administration – Karin Hennings, Administrative Director/CEO

- 1. We are now having provider meetings. We are planning to have quarterly meetings, however; since this is the beginning of having these meetings and there is a lot to talk about, we are having them monthly for the first quarter. The first meeting was very successful.
- 2. Keystone C has vacated the premises. We are working with Golden Bear to prepare the space for them. They are planning very little changes.
- 3. Dr. West has not given a date when his new suite will be ready, and he will be moving.
- 4. Health Center: Health Plan of San Joaquin has decided not to send us HEDIS bonus this year.

Since Dr. Blythe has returned, all four providers are now sharing call schedule. This provides some relief to Dr. Rodriquez. We have very few calls. This is a direct result of our providers educating our patients on what to do.

The providers have now had two sessions of training on our new EHR. They now have modules of training to complete. It is going wel. Dr. Rodriguez and Susie are working on the templates.

We are changing our relationship with our billing vendor, Med Tech. In meeting with them now to figure out the process. Our EHR changes the billing process. Most likely we will be having a Med Tech employee logging into our system to complete the process.

John Anderson, our land use consultant notified us the City of Patterson will be updating the mitigation fees. We last updated in 2004. The Community Needs Assessment will be useful in this process.

ADHD is having a conference in Sacramento. Reminder to any Board member who is interested in attending.

12. Upcoming Regular Board and Standing Committee Meeting Dates

- a. Finance Wednesday, February 19
- b. Finance Wednesday, March 25
- c. Finance Wednesday, April 22

- Board Monday, February 24
- Board Monday, March 30
- Board Monday, April 27
- **13. Director Correspondence, Comments, Future Agenda Items, Information** None to report



Board of Directors Minutes

14. Adjourn @ 7:40 pm

DEL PUERTO HEALTH CARE DISTRICT 875 E Street - Patterson, California 95363 FINANCE MEETING MINUTES JANUARY 22, 2020

I. Call to order/Attendance

The meeting was called to order by Anne Stokman, Committee Chair, 3:07PM

Other Board Members Present: Becky Campo, Committee Member

Other Staff Members Present: Karin Hennings, Administrative Director/CEO; Maria Reyes-Palad, Finance and Accounting Manager; and Suzie Benitez, Health Center Manager. Paul Willette, Ambulance Director, joined the meeting at 3:22PM

- II. Public Participation No comments
- III. Acceptance of Agenda

M/S/C Becky Campo/Anne Stokman - to accept the agenda as presented.

IV. Finance Report Review

- A. Review for Approval: November 20, 2019 Minutes
 - M/S/C Anne Stokman/Becky Campo to accept the minutes for November 20, 2019 as presented.
- B. Review Financial Report for November 2019 Maria Reyes-Palad reviewed the report and answered all questions regarding the Financial Report.

M/S/C Anne Stokman/Becky Campo to recommend to the Board to accept the Financial Report as presented.

C. Review for Recommendation November 2019 Warrants Maria Reyes-Palad reviewed the report and answered all questions regarding the warrants.

M/S/C Anne Stokman/Becky Campo to recommend to the Board to approve the warrants as presented.

D. Review Financial Report for December 2019

Maria Reyes-Palad reviewed the report and answered all questions regarding the Financial Report.

The Committee asked if the cost of the new Ambulance purchased in November 2019 was going to be reimbursed to the Operating account from the Mitigation account, as mentioned in the November meeting. They were informed that it was not eligible due to it being a replacement and not an addition to the ambulance fleet.

M/S/C Anne Stokman/Becky Campo to recommend to the Board to accept the Financial Report as presented.

E. Review for Recommendation December 2019 Warrants Maria Reyes-Palad reviewed the report and answered all questions regarding the warrants.

M/S/C Becky Campo/Anne Stokman to recommend to the Board to approve the warrants as presented.

DEL PUERTO HEALTH CARE DISTRICT 875 E Street - Patterson, California 95363 FINANCE MEETING MINUTES JANUARY 22, 2020

V. Old Business – None

VI. New Business

A. FYE 18-19 Audit Report Presentation

Karin Hennings reviewed the report the auditors had presented to the Board at the December 16, 2019 meeting and answered all questions regarding the report.

M/S/C Anne Stokman/Becky Campo to recommend to the Board to accept the Audited Financial Report as presented.

B. Golden Bear Lease Update

Karin Hennings reviewed the resolution to ratify the Administrative Director/CEO's decision to have the realtor draw up the lease agreement as the more cost-effective solution.

The Committee requested that the resolution include the cost breakdown for the entire process: Brokerage Commission, Lease Preparation, Legal Review, and Total Cost.

M/S/C Anne Stokman/Becky Campo to recommend to the Board to adopt the resolution with the changes.

VII. Accounting and Finance Manager Report

- A. Account Reconciliations presented for Committee review
 - Committee reviewed the Account Reconciliations for each account with their supporting documents.

VIII. Meeting adjourned – 4:00 PM

Respectfully submitted,

Anne Stokman, Treasurer

Del Puerto Health Care District Balance Sheet As of January 31, 2020

	Jan 31, 20	Dec 31, 19	Change	Jan 31, 19	% Change
ASSETS					
Current Assets					
Total Checking/Savings	2,872,159	2,050,246	40%	2,372,765	21%
Total Accounts Receivable	645,641	572,051	13%	991,828	(35%)
Total Other Current Assets	39,148	839,375	(95%)	80,074	(51%)
Total Current Assets	3,556,948	3,461,672	3%	3,444,667	3%
Fixed Assets					
Total 151.000 · Capital assets	5,507,174	5,498,401	0%	5,304,094	4%
Total Fixed Assets	5,507,174	5,498,401	0%	5,304,094	4%
TOTAL ASSETS	9,064,122	8,960,073	1%	8,748,761	4%
LIABILITIES & EQUITY					
Liabilities					
Total Current Liabilities	545,286	405,641	34%	261,583	108%
Total Long Term Liabilities	2,675,908	2,685,245	(0%)	2,837,116	(6%)
Total Liabilities	3,221,194	3,090,886	4%	3,098,699	4%
Equity					
350.000 · Unrestricted Assets	980,358	980,358		1,694,916	(42%)
Total 360.000 · Assigned Fund Balance	1,967,000	1,967,000		1,180,000	67%
Total 370.000 · Restricted Fund Balance	226,440	226,440		211,745	7%
390.000 · Net Fixed Assets (Capital)	2,492,762	2,492,762		2,055,580	21%
Net Income	176,366	202,627	(13%)	507,820	(65%)
Total Equity	5,842,926	5,869,187	(0%)	5,650,061	3%
TOTAL LIABILITIES & EQUITY	9,064,120	8,960,073	1%	8,748,760	4%

	Operating Acct						
Month End Cash on Hand	Month End Cash on Hand \$						
1007 · TCB - Keystone C 8641	\$	(128,618)					
1003a · TCB-USDA Debt Reserve 7237	\$	(113,785)					
3901 - Mitigation Fees	\$	(119,804)					
3902 · Asset Replacement Fund	\$	(232,502)					
A/P & Payroll Liability	\$	(434,681)					
Unencumbered cash	\$	1,842,769					
Percent of Operating Cash Reserve Goal		141%					
3906 · Operating Cash Reserve	\$	1,311,000					

Del Puerto Health Care District YTD by Class July 2019 through January 2020

	Total 01 DPHCD		otal 02 Patterson District Ambulanc Total 03 Del Puerto Health Center					Total 06 Keystone Bldg C			TOTAL				
	Jul '19 - Jan		% o f	Jul '19 - Jan		% of	Jul '19 -		% o f	Jul '19 -		% of	Jul '19 - Jan		% of
	20	Budget	Budget	20	Budget	Budget	Jan 20	Budget	Budget	Jan 20	Budget	Budget	20	Budget	Budget
Ordinary Income/Expense															
Income															
401.000 · Gross Patient Service Revenue				5,074,285	4,607,833	110%	1,319,132	1,341,667	98%				6,393,417	5,949,500	107%
401.021 · Del Puerto Health Center															
403.000 · Adjustments	8,390			(3,419,825)	(3,077,083)	111%	(98,109)	14,667	(669%)				(3,509,544)	(3,062,416)	115%
405.000 · Bad Debt HC & Amb				(424,005)	(376,803)	113%	(4,523)	(7,117)	64%				(428,528)	(383,920)	112%
407.000 · Other Income	1,738	1,165	149%	15,294	16,828	91%	36,637	7,403	495%				53,669	25,396	211%
Total Income	10,128	1,165	869%	1,245,749	1,170,775	106%	1,253,137	1,356,620	92%				2,509,014	2,528,560	99%
Gross Profit	10,128	1,165	869%	1,245,749	1,170,775	106%	1,253,137	1,356,620	92%				2,509,014	2,528,560	99%
Expense															
601.000 · Salaries & Wages	245,644	239,835	102%	570,292	596,199	96%	583,106	559,201	104%				1,399,042	1,395,235	100%
602.000 · Employee Benefits	63,494	56,600	112%	136,729	138,079	99%	168,423	140,460	120%				368,646	335,139	110%
603.000 · Professional Fees	36,275	48,708	74%	35,416	36,280	98%	405,646	414,901	98%				477,337	499,889	95%
604.000 · Purchased Services	6,570	6,583	100%	105,973	96,119	110%	166,360	166,031	100%				278,903	268,733	104%
605.000 · Supplies	4,726	3,937	120%	50,520	39,449	128%	56,439	57,854	98%				111,685	101,240	110%
606.000 · Utilities	4,007	4,054	99%	9,371	8,893	105%	25,075	25,660	98%				38,453	38,607	100%
607.000 · Rental and Lease	2,627	2,690	98%	221	175	126%	3,807	4,045	94%				6,655	6,910	96%
608.000 · Insurance Coverages	19,065	18,764	102%	86,990	87,002	100%	70,628	70,604	100%				176,683	176,370	100%
609.000 · Maintenance & Repairs	1,526	2,333	65%	47,843	58,849	81%	13,732	25,008	55%				63,101	86,190	73%
610.000 · Depreciation and Amortization	18,470	18,083	102%	70,399	84,593	83%	51,286	49,724	103%	27,125		100%	167,280	152,400	110%
611.000 · Other operating expenses	22,185	27,055	82%	102,516	90,774	113%	34,071	38,593	88%				158,772	156,422	102%
Total Expense	424,589	428,642	99%	1,216,270	1,236,412	98%	1,578,573	1,552,081	102%	27,125		100%	3,246,557	3,217,135	101%
Net Ordinary Income	(414,461)	(427,477)	97%	29,479	(65,637)	(45%)	(325,436)	(195,461)	166%	(27,125)		100%	(737,543)	(688,575)	107%
Other Income/Expense	(,,	(,,		,	(,)	(,	(,,	(,		(, ,,			(,,	(,,)	
Other Income															
701.000 · District Tax Revenues	716,306	722,167	99%	141,442	140,000	101%							857,748	862,167	99%
702.000 · Impact Mitigation Fees	-,	, -		,	- ,								, -	, -	
703.000 · Investment Income	13.554	10,458	130%				1		100%				13,555	10.458	130%
704.000 · Interest Expense	-,	-,					(36,966)	(36,406)	102%	(28,708)		100%	(65,674)	(36,406)	180%
705.000 · Tenant Revenue							4,200	4,200	100%	104,290	107,231	97%	108,490	111,431	97%
710.000 · Misc Other Income							8,314		100%				8,314		100%
Total Other Income	729,860	732,625	100%	141,442	140,000	101%	(24,451)	(32,206)	76%	75,582	107,231	70%	922,433	947,650	97%
Other Expense	-,	- ,		,	- ,			(-)/		- ,	- , -		- ,	- ,	
802.000 · Keystone District Expense	280									6,631	63,790	10%	6,911	63,790	11%
810.000 · Misc Other Expense							1,617		100%	2,227	,		1,617	,	100%
Total Other Expense	280		100%				1,617		100%	6,631	63,790	10%	8,528	63,790	13%
Net Other Income	729,580	732,625	100%	141,442	140,000	101%	(26,068)	(32,206)	81%	68,951	43,441	159%	913,905	883,860	103%
Net Income	315,119	305,148	103%	170,921	74,363	230%	(351,504)	(02,200)	154%	41,826	43,441	96%	176,362	195,285	90%

Del Puerto Health Care District Warrants by Bank Account

January 2020

101.000 Cash and cash equivalents 101.010 Trick Trick Trick 101.010 Trick Outnitise Bank 101.010 Trick Outnitise Bank 101.010 Trick Outnitise Bank 101.010 CBC Comcast Business Voice Edge Check 01/16/2020 eft US. Bank Equipment Finance - EFT 140.65 Bill Pmt Check 01/06/2020 EFT US. Bank Equipment Finance - EFT 140.24 Bill Pmt Check 01/15/2020 EFT US. Bank Equipment Finance - EFT 126.27 Check 01/02/2020 Vd Lease Finance - CC Machine 45.72 Bill Pmt Check 01/02/2020 Vd Lease Finance - CC Machine 45.72 Bill Pmt-Check 01/02/2020 Vd Lease Finance - CC Machine 45.72 Check 01/06/2020 2878 REFUND - Attra Life Ins Co 563.92 Check 01/06/2020 2878 REFUND - HPSJ VOID Check 01/06/2020 2878 REFUND - HPSJ VOID Bill Pmt -Check 01/06/2020 2878	Туре	Date	Num	Name	Credit
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Del Puerto Health Care District Warrants by Bank Account January 2020

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Bill Pmt -Check 01/23/2020 28851 Stericycle 650.00 Bill Pmt -Check 01/23/2020 28852 Staples Advantage 630.97 Bill Pmt -Check 01/23/2020 28853 Shred-it US JV LLC 671.28 Bill Pmt -Check 01/23/2020 28854 Sanofi Pasteur, Inc 2,164.72 Bill Pmt -Check 01/23/2020 28855 PG&E 109.14 Bill Pmt -Check 01/23/2020 28856 Paul Oil Co., Inc. 1,972.73 Bill Pmt -Check 01/23/2020 28857 Patterson Irrigator 200.00 Bill Pmt -Check 01/23/2020 28858 Mission Linen Supply 597.72 Bill Pmt -Check 01/23/2020 28859 McKesson Medical Surgical Inc. 1,357.00 Bill Pmt -Check 01/23/2020 28860 Life-Assist 961.13 Bill Pmt -Check 01/23/2020 28861 Intrado (West) Interactive Services 347.06 Bill Pmt -Check 01/23/2020 28862 Graphic Print Stop 23.20				Workbench True Value Hdwe.	86.62
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Bill Pmt -Check 01/23/2020 28855 PG&E 109.14 Bill Pmt -Check 01/23/2020 28856 Paul Oil Co., Inc. 1,972.73 Bill Pmt -Check 01/23/2020 28857 Patterson Irrigator 200.00 Bill Pmt -Check 01/23/2020 28858 Mission Linen Supply 597.72 Bill Pmt -Check 01/23/2020 28859 McKesson Medical Surgical Inc. 1,357.00 Bill Pmt -Check 01/23/2020 28860 Life-Assist 961.13 Bill Pmt -Check 01/23/2020 28861 Intrado (West) Interactive Services 347.06 Bill Pmt -Check 01/23/2020 28862 Graphic Print Stop 23.20	Bill Pmt -Check	01/23/2020	28853	Shred-it US JV LLC	671.28
Bill Pmt -Check 01/23/2020 28856 Paul Oil Co., Inc. 1,972.73 Bill Pmt -Check 01/23/2020 28857 Patterson Irrigator 200.00 Bill Pmt -Check 01/23/2020 28858 Mission Linen Supply 597.72 Bill Pmt -Check 01/23/2020 28859 McKesson Medical Surgical Inc. 1,357.00 Bill Pmt -Check 01/23/2020 28860 Life-Assist 961.13 Bill Pmt -Check 01/23/2020 28861 Intrado (West) Interactive Services 347.06 Bill Pmt -Check 01/23/2020 28862 Graphic Print Stop 23.20	Bill Pmt -Check	01/23/2020	28854	Sanofi Pasteur, Inc	2,164.72
Bill Pmt -Check 01/23/2020 28857 Patterson Irrigator 200.00 Bill Pmt -Check 01/23/2020 28858 Mission Linen Supply 597.72 Bill Pmt -Check 01/23/2020 28859 McKesson Medical Surgical Inc. 1,357.00 Bill Pmt -Check 01/23/2020 28860 Life-Assist 961.13 Bill Pmt -Check 01/23/2020 28861 Intrado (West) Interactive Services 347.06 Bill Pmt -Check 01/23/2020 28862 Graphic Print Stop 23.20	Bill Pmt -Check	01/23/2020	28855	PG&E	109.14
Bill Pmt -Check 01/23/2020 28858 Mission Linen Supply 597.72 Bill Pmt -Check 01/23/2020 28859 McKesson Medical Surgical Inc. 1,357.00 Bill Pmt -Check 01/23/2020 28860 Life-Assist 961.13 Bill Pmt -Check 01/23/2020 28861 Intrado (West) Interactive Services 347.06 Bill Pmt -Check 01/23/2020 28862 Graphic Print Stop 23.20	Bill Pmt -Check	01/23/2020	28856	Paul Oil Co., Inc.	1,972.73
Bill Pmt -Check 01/23/2020 28859 McKesson Medical Surgical Inc. 1,357.00 Bill Pmt -Check 01/23/2020 28860 Life-Assist 961.13 Bill Pmt -Check 01/23/2020 28861 Intrado (West) Interactive Services 347.06 Bill Pmt -Check 01/23/2020 28862 Graphic Print Stop 23.20	Bill Pmt -Check	01/23/2020	28857	Patterson Irrigator	200.00
Bill Pmt -Check 01/23/2020 28860 Life-Assist 961.13 Bill Pmt -Check 01/23/2020 28861 Intrado (West) Interactive Services 347.06 Bill Pmt -Check 01/23/2020 28862 Graphic Print Stop 23.20	Bill Pmt -Check	01/23/2020	28858	Mission Linen Supply	597.72
Bill Pmt -Check 01/23/2020 28861 Intrado (West) Interactive Services 347.06 Bill Pmt -Check 01/23/2020 28862 Graphic Print Stop 23.20	Bill Pmt -Check	01/23/2020	28859	McKesson Medical Surgical Inc.	1,357.00
Bill Pmt -Check 01/23/2020 28862 Graphic Print Stop 23.20	Bill Pmt -Check	01/23/2020	28860	Life-Assist	961.13
	Bill Pmt -Check	01/23/2020	28861		347.06
Bill Pmt -Check01/23/202028863CA Occupational Physicians760.00	Bill Pmt -Check	01/23/2020	28862		23.20
	Bill Pmt -Check	01/23/2020	28863	CA Occupational Physicians	760.00

Del Puerto Health Care District Warrants by Bank Account January 2020

Туре	Date	Num	Name	Credit
Bill Pmt -Check	01/23/2020	28864	Bound Tree Medical LLC	177.95
Bill Pmt -Check	01/23/2020	28865	Beekman's Custom Plumbing	1,500.00
Bill Pmt -Check	01/23/2020	28866	Airgas USA, LLC	172.00
Check	01/23/2020	28867	Wakefield	13.57
Bill Pmt -Check	01/24/2020	28868	A West Side Self Storage	228.60
Bill Pmt -Check	01/24/2020	28869	Beta Healthcare - Workers Comp	4,587.00
Bill Pmt -Check	01/24/2020	28870	Beta Healthcare Group	16,496.88
Bill Pmt -Check	01/24/2020	28871	MedTech Billing Services, Inc	384.80
Bill Pmt -Check	01/24/2020	28872	West Side Storage Baldwin	187.20
Check	01/31/2020	28873	Wakefield	150.00
Total 101.011 · TC		•	739	149,554.69
101.012 · TCB-Pa	yroll Accour	nt 2999		
Liability Check	01/06/2020		QuickBooks Payroll Service	1,394.89
Liability Check	01/08/2020		QuickBooks Payroll Service	51,969.36
Liability Check	01/22/2020		QuickBooks Payroll Service	51,501.40
Liability Check	01/09/2020	eft	Internal Revenue Service	25,493.78
Liability Check	01/09/2020	EFT	California State Disbursement Unit	1,048.26
Liability Check	01/23/2020	EFT	California State Disbursement Unit	1,202.30
Liability Check	01/30/2020	EFT	Metlife - Group Benefits	981.69
Liability Check	01/03/2020	E-pay	EDD State of California	36.98
Liability Check	01/03/2020	E-pay	Internal Revenue Service	365.46
Liability Check	01/07/2020	E-pay	EDD State of California	4,560.73
Liability Check	01/23/2020	E-pay	EDD State of California	4,113.19
Liability Check	01/23/2020	E-pay	Internal Revenue Service	22,888.38
Liability Check	01/23/2020	E-pay	EDD State of California	5,526.75
General Journal	01/02/2020	JE 01-04	Metlife - Group Benefits	964.18
Check	01/03/2020	EFT HC14	EDD State of California	579.62
Paycheck	01/09/2020	24445	Employee Payroll	2,125.54
Paycheck	01/09/2020	24446	Employee Payroll	1,722.29
Paycheck	01/09/2020	24447	Employee Payroll	1,169.41
Paycheck	01/09/2020	24448	Employee Payroll	1,320.03
Paycheck	01/09/2020	24449	Employee Payroll	856.10
Paycheck	01/09/2020	24450	Employee Payroll	1,013.51
Paycheck	01/09/2020	24451	Employee Payroll	712.81
Paycheck	01/09/2020	24452	Employee Payroll	4,099.64
Liability Check	01/09/2020	24453	Franchise Tax Board	219.71
Liability Check	01/09/2020	24454	United Steelworkers	425.11
Liability Check	01/09/2020	24455	VALIC	9,912.87
Paycheck	01/23/2020	24456	Employee Payroll	1,158.32
Paycheck	01/23/2020	24457	Employee Payroll	2,274.83
Paycheck	01/23/2020	24458	Employee Payroll	68.51
Paycheck	01/23/2020	24459	Employee Payroll	550.56
Paycheck	01/23/2020	24460	Employee Payroll	1,169.41
Paycheck	01/23/2020	24461	Employee Payroll	1,425.26
Paycheck	01/23/2020	24462	Employee Payroll	919.60
Paycheck	01/23/2020	24463	Employee Payroll	1,013.51
Paycheck	01/23/2020	24464	Employee Payroll	4,248.78
Liability Check	01/23/2020	24465	Franchise Tax Board	94.64

Del Puerto Health Care District Warrants by Bank Account January 2020

Туре	Date	Num	Name	Credit
Liability Check	01/23/2020	24466	Franchise TB Garnishment 22	51.27
Liability Check	01/23/2020	24467	United Steelworkers	364.45
Liability Check	01/23/2020	24468	VALIC	9,052.79
Liability Check	01/24/2020	24469	CA Choice	32,021.10
Liability Check	01/24/2020	24470	Delta Dental	3,422.85
Liability Check	01/24/2020	24471	MES Vision	537.34
Liability Check	01/24/2020	24472	AFLAC	2,320.32
Liability Check	01/24/2020	24473	LegalShield	488.50
Total 101.012 · T0	B-Payroll Ac	count 2999	1	257,386.03
101.015 · TCB - K	eystone C 8	641		
Bill Pmt -Check	01/15/2020	EFT	Tri Counties Bank-EFT	7,442.07
Bill Pmt -Check	01/06/2020	10170	Gilberto Arroyo-06	350.00
Bill Pmt -Check	01/06/2020	10171	TID Turlock Irrigation District +06	385.21
Bill Pmt -Check	01/15/2020	10172	City Of Patterson-H2O, sewer, garbag	158.94
Bill Pmt -Check	01/15/2020	10173	Coit	207.00
Total 101.015 · T0	B - Keystone	e C 8641		8,543.22
Total 101.010 · Tri (Counties Ban	k		415,483.94
Total 101.000 · Cash	and cash equ	uivalents		415,483.94
103.000 · Restricted	Funds			
103.100 · TCB-USE	A Debt Res	erve 7237		
Check	01/15/2020	eft	USDA Rural Development Loan-EFT	10,060.00
Total 103.100 · TCE	-USDA Debt	Reserve 72	237	10,060.00
Total 103.000 · Restri	cted Funds			10,060.00
TOTAL				425,543.94

February 24, 2020 - Page 19of 45 BOARD OF DIRECTORS OF DEL PUERTO HEALTH CARE DISTRICT

Board Meeting – January 27, 2020

10D. Compensation of Chief Executive Officer Policy10D. Compensation of ChiefExecutive Officer PolicyPage 1 of 1

Department:	Chief Executive Office	CEO Concurrence:	Yes
Consent Calendar	Yes	4/5 Vote Required:	No

SUBJECT:	Adoption of Policies on CEO Evaluation & Compensation
STAFF REPORT:	A recommended best practice is for special districts to have in place a policy regarding CEO compensation which has been adopted by the Board of Directors. The Board of Directors also requested that a policy regarding CEO Annual Developmental review and Performance Evaluation be presented concurrently.
CONSIDERATIONS:	Policies establish guidelines and terms by which operational management decisions are made. These policies, forms and recommendations have been adapted from public agencies and special district best practices.
DISTRICT PRIORITY:	Transparency and fiscal accountability
POLICY ISSUE:	Establishing Policies and Procedure for key Board functions
FISCAL IMPACT:	None
STAFFING IMPACT:	None
CONTACT PERSON:	Karin Hennings
ATTACHMENT(S):	Compensation of the Chief Executive Officer draft policy
	CEO Annual Developmental Review and Performance Evaluation Policy and Form

RECOMMENDED BOARD ACTION:

ROLL CALL REQUIRED: NO

RECOMMENDED MOTION: I move the Board of Directors adopt the CEO Annual Developmental Review and Performance Evaluation Policy, Form and Compensation of the Chief Executive Officer Policy effective January 27, 2020.

DEL PUERTO HEALTH CARE DISTRICT	SECTION:	PERSONNEL
POLICY AND PROCEDURE	POLICY NUMBER:	3017

	EFFECT	TIVE DATE
ANNUAL CEO DEVELOPMENTAL REVIEW AND PERFORMANCE	EVALUATION TBD	

- **Purpose:** To establish the criteria and process by which the annual performance evaluation of the CEO shall be conducted and considered by the Board of Directors
- **Policy:** It is the policy of the DPHCD Board of Directors to conduct an annual performance evaluation of the Chief Executive Officer. The following are guidelines to be considered in conducting the annual performance evaluation of the CEO.

Procedure:

Performance Criteria

- 1. The quality and effectiveness of the leadership of the CEO as reflected in board and strategic responsibilities; administration, personnel, and asset management; Del Puerto Health Care District in general; and community relationships and public relations.
- 2. The attainment of any annual goals or objectives of the CEO established by the Board of Directors and the CEO.
- 3. The progress of the District towards the achievement of its strategic objectives.
- 4. The management, recruitment, and retention of District employees and volunteers.
- 5. The quality and the effectiveness of the communications between the CEO and the Board of Directors.

Performance Evaluation Process

- 1. As part of developing the performance evaluation of the CEO, the President of the Board of Directors will designate an Ad Hoc Committee to solicit the commentary and the performance ratings of the individual members of the Board. In a closed session, the Board shall present a written and oral report to the CEO that represents a consensus of the commentary and ratings of the individual members of the Board.
- 2. The confidential conduct of the annual performance evaluation of the CEO is a matter of material importance to the CEO, the Board of Directors, and the District. Every member of the Board of Directors, the CEO, and anyone who participates in the evaluation shall maintain strict confidentiality of the evaluation process and the materials developed during the evaluation process.
- 3. If the overall performance of the CEO is deemed satisfactory to excellent by the Board, the CEO shall receive a salary increase appropriate to the position's salary range. The

DEL PUERTO HEALTH CARE DISTRICT SECTION			:	PERSONNE	EL
POLICY AND PROCEDURE POLICY			IUMBER:	301	7
ANNUAL CEO DEVELOPMENTAL REVIEW AND PERFORMANCE EVALUATION			EFFECTIV	E DATE	
		N	TBD		

Board may extend other benefits as legally allowed. The Board may extend the contract of the CEO to reflect the Board's intention to retain the CEO.

4. If the overall performance of the CEO is deemed unsatisfactory by the Board, the CEO shall be required within 15 days to submit a written plan for improvement of performance to the President and Board for its approval.

Annual CEO Developmental Review and Performance Evaluation

The following board procedure is intended to assist in the completion of an effective CEO annual evaluation cycle.

Every member of the Board of Directors, the Chief Executive Officer, and anyone who participates in the evaluation shall maintain the strict confidentiality of the evaluation process and the materials developed during the evaluation process. This confidentially includes contact with staff members and members of the public, unless indicated by this procedure. Board members should only communicate about the review with the Ad Hoc CEO Review Committee Chair.

Prior to the Evaluation:

- 1. **March:** The Board President will designate two board members, one of which may be the Board President, to facilitate the CEO evaluation process. In this procedure, the two will be known as the "Ad Hoc CEO Review Committee." One of the two shall be designated as the committee Chair. The Ad Hoc CEO Review Committee will facilitate a process of communication between the Board of Directors and the CEO.
- 2. In preparation for this process, a Ad Hoc CEO Review Committee Packet will be maintained by Board Clerk for use by the Ad Hoc CEO Review Committee and will be available through the District office. The Ad Hoc CEO Review Committee shall not contact any other staff member for assistance.
- 3. The Ad Hoc CEO Review Committee Packet will contain:
 - All Board policies and procedures related to the CEO's performance and evaluation
 - A copy of the CEO's Contract with any amendments and Job Description
 - The latest compensation study that was completed that covers the CEO's position.
 - Review forms and instructions for the Ad Hoc CEO Review Committee to distribute to board members and department heads for completion.
- 4. **April**: By the April meeting of the Board of Directors, the CEO will provide the Ad Hoc CEO Review Committee with:

DEL PUERTO HEALTH CARE DISTRICT	SECTION:	PERSONNEL
POLICY AND PROCEDURE	POLICY NUMBER:	3017

	EFFECTIVE DATE
ANNUAL CEO DEVELOPMENTAL REVIEW AND PERFORMANCE EVALUATION	TBD

- a self-evaluation,
- a accomplishments of the last year,
- an update on the CEO's work plan, and
- a suggested CEO work plan for the following year.
- 5. At the regular April meeting of the Board of Directors, the Ad Hoc CEO Review Committee will notify the board members in Public Session of the intent to distribute a CEO evaluation packet for completion by the board and department heads and the timeline for return. The Ad Hoc CEO Review Committee will act as the point of contact for the board for forms, documents, and requests for information.
- 6. **May**: The Ad Hoc CEO Review Committee will distribute the Performance Evaluation packet materials at least three weeks prior to the May board meeting. The Performance Evaluation packet will include instructions, the blank evaluation form, the last year's original CEO work plan, the CEO's update/accomplishments, the CEO's self-evaluation, and the suggested new CEO work plan.
- 7. Any additional information needed by board members shall be obtained by contacting the Ad Hoc CEO Review Committee who will route the request to the CEO or Board Clerk. The CEO or Board Clerk will respond with the additional information in the format requested to the Ad Hoc CEO Review Committee. The board members shall not contact any other person other than the Ad Hoc CEO Review Committee Chair for additional information.
- 8. The board members and department heads will respond in writing regarding feedback about the CEO performance by filling out the evaluation. Each board member and department head will submit to Ad Hoc CEO Review Committee at the District Office their completed form at least (5) business days prior to the May board meeting.
- 9. The Ad Hoc CEO Review Committee will assemble all the written evaluations in a summary for the board's review and submit the individual board member and department head responses directly to the CEO.
- 10. The CEO annual performance evaluation will occur annually at the May meeting of the Board of Directors. The review will be presented to the board in Closed Session.

The Evaluation Board Meeting

1. **May:** The board will meet in Closed Session, in accordance with the Brown Act, which allows for the evaluation of personnel in closed session. The Ad Hoc CEO Review Committee will present the personnel summary of the CEO to the board. The Board President will facilitate a discussion regarding the CEO's performance.

TBD

ANNUAL CEO DEVELOPMENTAL REVIEW AND PERFORMANCE EVALUATION		N				
			EFFECTIV	'E DATE		
		TOLICT	ONBEN.		5017	
POLICY AND PROCEDURE POLIC			UMBER:		3017	
DEL PUERTO HEALTH CARE DISTRICT SECT			:	PERSO	NNEL	

- 2. Immediately following, and continuing in closed session, the board will give the CEO their performance feedback and discuss items related to compensation, contract, and benefit package to be adjusted or changed. The Board President will then adjourn the Closed Session.
- 3. The Board President will start the Open Session. Items related to compensation, the CEO contract, or benefit package that are to be adjusted or changed will be addressed by the Board President as a regular agendized item. The Board President and Ad Hoc CEO Review Committee Chair will complete and sign the Employee Action Form for any changes regarding the CEO compensation package.

Follow Up to the Board Meeting

Within thirty (30) days of the board meeting:

- 1. The Ad Hoc CEO Review Committee will give the CEO a written summary of the performance feedback of the board meeting and a copy of the CEO work plan for the next year.
- 2. The CEO and Board Clerk will ensure a copy of the new work plan is placed in the Ad Hoc CEO Review Committee Packet.
- 3. If not completed fully and signed in Open Session, the Board President and Ad Hoc CEO Review Committee Chair will complete and sign the status change form for any changes regarding the CEO compensation package.
- 4. The CEO will facilitate any documents regarding potential amendments or changes to the CEO's Employment Contract. The CEO will act only to facilitate documentation related to board actions that have already been approved. The contract will be completed with board signatures at the next regularly scheduled board meeting.
- 5. The CEO and Clerk of the Board will review the Ad Hoc CEO Review Committee Packet and assure that it is updated and ready for the next annual CEO review cycle.



P.O. Box 187 Patterson, CA. 95363

Phone 209-892-8781 Fax 209-892-3755

TO:	Del Puerto District Board Members and Department Heads,
FROM:	Board of Directors' CEO Review and Evaluation Committee
DATE:	January 27, 2020
RE:	CEO Developmental Review and Performance Evaluation for CY2019

We request your input as we prepare the annual Developmental Review and Performance Evaluation for the Chief Executive Officer (CEO) of the District.

Such a review, when accomplished objectively, supports the CEO's efforts, encourages suggested modifications, and reaffirms the CEO's importance as one of many growth conduits enhancing Del Puerto Health Care District's Mission.

The Committee and CEO invite you to participate in this Developmental Review and Performance Evaluation. Your opinion and thoughts are very important to the process and we appreciate your assistance.

Please be advised the attached CEO Annual Developmental Review and Performance Evaluation are numbered. All reviews, therefore, are anonymous and confidential.

Please return them as soon as possible in the envelop provided to:

CEO Review Committee Del Puerto Health Care District Office PO BOX 187 or 875 E Street Patterson, CA. 95363.

With warm regards,

The CEO Developmental Review and Performance Evaluation Committee

REVIEW NUMBER

SCORING. For each statement BELOW use the scoring below:

- 5 Excellent (Performs at a high standard, almost always exceeds expectations.
- *4* Above Average (generally exceeds expectations)
- 3 Satisfactory (meets expectations)
- 2 Below average (usually does not meet expectations)
- 1 Poor (rarely meets expectations)
- N/A Not Applicable or Not Observed

1. ENGAGEMENT

- _____Cheerful, positive, and enthusiastic attitude.
- _____Participates in collegial, pertinent discussions and encourages dialogue with all.
- _____Applies active listening techniques.
- _____Exhibits good judgement and effective leadership.
- _____Utilizes different management styles when necessary.
- _____Flexible when under stress.

2. PROFESSIONAL SKILLS AND STATUS

- Progress on Long-Term Strategic Goals.
- _____Regularly assesses District needs.
- _____Utilizes people skills to understand/develop employee talents.
- _____Recognizes the District's strengths and weaknesses.
- _____Builds on the District's strengths.
- <u>Capitalizes on opportunities.</u>
- _____Anticipates problems and follows through with realistic solutions.
- _____Affects creative solutions to complex issues.

3. COLLABORATION/COMMUNICATION WITH DISTRICT BOARD

Carries out directives of the whole Board rather than any one member.

- _____Responds to Board requests for assistance and/or information.
- Keeps the Board informed of current issues and administrative developments in a timely manner.
- _____Receptive to constructive development and advice.
- _____Disseminates complete information equally to all Board Members.
- _____Uses own ideas, and the ideas of others to facilitate the group process.
- Creates a work climate of trust, openness, and sound relations among Board members.

4. FISCAL MANAGEMENT

- Prepares and monitors a clear, concise, and balanced budget that meets the goals and objectives of the District.
- Considers financial impact of decisions and adheres to budget guidelines.
- _____Follows established District policies and procedures to maintain good audit control as demonstrated by audit results.
- Possesses awareness of accurate financial planning and accounting controls.
- _____Aware of District's financial objectives.
 - _____Demonstrates innovative approaches to maximizing financial efficiency.
- _____Accomplishes efficient and effective operations with use of available funds.

5. POLICY IMPLEMENTATION

- _____Supports Boards actions, decisions, and resolutions
- Offers workable alternatives when policy or resolution is impractical.
- <u>Implements and enforces policies as directed by Board.</u>
- _____Reviews policy and resolutions regularly, recommends changes to improve effectiveness.

6. REPORTING

Assures that Board documentation conveys the Board's business, as allowed by Law, and that documentation is open to the public.

_____Assures that Board agenda is pertinent to Board business.

_____Reports presented to the Board are accurate, comprehensive, concise, and inclusive of a narrative of explanation.

7. CITIZEN/COMMUNITY RELATIONS

- _____Responsive to complaints/compliments from citizens.
- _____Skillful in dealing with the news media, avoids partisan political position.
- _____Willingness to meet with citizens of the community.
- _____Assures District is represented within the community.
- Citizens express satisfaction with the District operation.
- _____Understands the need to keep the public informed about the District's mission.
- Maintains positive relationship with the local media.
- _____Responds promptly to inquiries from the general public and/or other agencies.

8. STAFFING

- ____Recruits and retains competent personnel.
- _____Suggests improvements to staffing issues and development.
- ____Counsels and advises subordinates in the interest of improving their overall performance.
- Provides staff with guidance and direction to enhance their professional knowledge, skills, and leadership.
- <u>Creates a work climate of trust, openness, and sound relations among personnel.</u>
- Considers the positions and perspectives of others when planning, making decision, and performing duties.

9. ORGANIZATIONAL MANAGEMENT

Evaluates programs, policies, procedures, practices, and personnel effectively.

- Encourages department managers to make decisions within their area and authority.
- ____Creates an organizational culture to carry out the Districts' Mission, strategic direction, and organizational goals.
- _____Respects the Districts operational and financial activities as defined by the budget.
- _____Motivates others through positive feedback.
- Maintains communication with the employees.

10. COMMUNITY

- Cooperates with community efforts for quality healthcare.
- _____Engages community groups to advance the District's health initiatives.
- Evaluates communities' long-term needs and develops realistic plans in striving to meet those needs.
- Establishes effective relationships to accomplish objectives and goals.

11. PRODUCTIVITY AND INITIATIVE

- Effectively uses time and resources to achieve both short-term and long-term objectives.
- Maintains awareness of new/emerging technology, equipment, programs, and services in order to effectively and efficiently service the District.
- _____Strives for self-improvement, knowledge enhancement, and skill development

NARRATIVE

11. What would you identify as strengths for the CEO's review period. Please note specific accomplishments.

12. What are potential development areas and opportunities? Why? What positive suggestions may enhance the CEO's leadership development?

13. Additional comments.

DEL PUERTO HEALTH CARE DISTRICT POLICY AND PROCEDURE

SECTION: ADMINISTRATION POLICY NUMBER: 3417

	EFFECTIVE DATE
COMPENSATION OF THE CHIEF EXECUTIVE OFFICER	TBD

- **Purpose:** The Chief Executive Officer of Del Puerto Health Care District (the "District") is the principal representative of District, and the person responsible for the efficient operation of the District. Therefore, it is the desire of the District to provide a fair yet reasonable and not excessive compensation for the Chief Executive Officer.
- **Policy:** At a minimum of every three years, the Board will adopt a salary study and establish a salary range for the Chief Executive Officer.

Procedure:

- A. A Compensation Ad Hoc Committee shall be appointed by the Board President.
 - 1. No member of the Compensation Ad Hoc committee shall be a relative of a staff member or have any relationship with staff that could present a conflict of interest.
 - 2. The Committee assisted by staff will research and obtain information to make a recommendation to the full board for the compensation range (salary and benefits).
 - 3. Compensation and benefits will be based on a review of comparable data. The Compensation Ad Hoc committee will secure data that documents compensation levels and benefits for similarly qualified individuals in comparable positions at similar organizations. The primary source of data will include the special district chief executive officer information from the "Government Compensation in California" website https://publicpay.ca.gov/Reports/SpecialDistricts/SpecialDistricts.aspx

- B. To approve the annual compensation for the Chief Executive Officer, the board must document how it reached its decisions, including the data on which it relied, in the minutes of the meeting during which the compensation was approved. Documentation will include:
 - 1. A description of the compensation and benefits and the date it was approved.
 - 2. The members of the board who were present during the discussion about compensation and benefits, and the results of the vote.
 - 3. A description of the comparability data relied upon and how the data was obtained.
 - 4. Any actions taken (such as abstaining from discussion and vote) with respect to consideration of the compensation by anyone who is otherwise a member of the board but who had a conflict of interest with respect to the decision on the compensation and benefits.

February 24, 2020 - Page 32of 45 BOARD OF DIRECTORS OF DEL PUERTO HEALTH CARE DISTRICT

Board Meeting – February 24, 2020

Retirement Plan Amendments

Page 1 of 2

		0
Department:	Chief Executive Office	CEO Concurrence: Yes
Consent Calendar	: No	4/5 Vote Required: No
SUBJECT:	Plan 001 414(h) and Plan 002 457((b) Amendments
STAFF REPORT	and Plan 002 457(b). The District	001 and matches 50 cents on the dollar nsation to Plan 002. Staff has the AIG representatives and the nd the following changes for
	 employee contribution allowed Qualifying Year of Service Eligible Employees = Bend Conditions of Eligibility a. age >= 18 b. Completion of two time frame) Compensation = wages, tip W-2 with no exclusions Compensation for calculate payroll basis and not adjus Determining Years of Server, Involuntary Distributions (Consent) a. Total amount paya b. Total amount paya Loans to Participants = Notesting the server of the ser	efited o months of service (benefit eligibility ps and other compensation on Form ing contributions determined on a sted to meet plan formula at year end vice = All years of service counted (Distribution without Participant's able is less than $1,000$ – distributed able $1k-5k$ – rolled over to IRA o
	1. Ineligible $Employees = Nc$	on-Benefited
	2. Involuntary Distributions (Consent)	(Distribution without Participant's

- a. Total amount payable is less than \$1,000 distributed
- b. Total amount payable \$1k-5k rolled over to IRA

BOARD OF DIRECTORS OF DEL PUERTO HEALTH CARE DISTRICT

Board Meeting – February 24, 2020

Retirement Plan Amendments

Page 2 of 2

CONSIDERATIONS:	The plan amendments will align the program guidelines with District priorities
DISTRICT PRIORITY:	Benefits that contribute to the recruitment and retention of employees
POLICY ISSUE:	Fiscal transparency
FISCAL IMPACT:	No change from current annual contributions
STAFFING IMPACT:	simplification of benefit administration
CONTACT PERSON:	Karin Hennings
ATTACHMENT(S):	Amended Retirement Plan $001 - 414(h)$ and
	Amended Deferred Compensation Plan 002 – 457(b)

RECOMMENDED BOARD ACTION: ROLL CALL REQUIRED: YES NO

RECOMMENDED MOTION: I move the Board of Directors adopt Amended Retirement Plan 001 and Amended Deferred Compensation Plan 002 as presented.

Del Puerto Health Care District Proposed Distribution of FYE 2019 Net Income to Cash Reserves

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FYE 2019 NET Income (see audit report)	01b Mitigation Fees (added to reserve at FYE 2019)	06 Keystone Bldg C (used to reduce principle on loan)	02 Patterson District Ambulance (set aside for department use)	01 DPHCD - Admin (Net Income)	03 Del Puerto Health Center (operating loss)
524,323	46,682	72,616	106,242	647,044	(348,261)

Net Income to allocate to Reserve /	Accounts
Property Tax Income-admin exp	647,044
Health Center Loss	(348,261)
Net Income available to allocate to Reserve Accounts	298,783

Report from January 31, 2020 Balance Sheet		Cash	AI	FY19 Net Income location to Reserve Accounts	Allocation Description	New Balances	NOTES
Unencumbered Cash	\$	1,842,769	\$	(278,000)		\$ 1,564,769	
Mitigation Fees	\$	119,804	\$	-		\$ 119,804	
Current Liabilities	\$	434,681	\$	-		\$ 434,681	Payables & Payroll
Keystone Checking/Reserve	\$	128,618	\$	-		\$ 128,618	Keystone Account
Asset Replacement Fund	\$	232,502	\$	278,000	FYE 2019 accumulated depreciation	\$ 510,502	New Balance available for Capital Expenses
Restricted for Debt Service	\$	113,785	\$	-		\$ 113,785	12 mos of loan payments
TOTAL CASH as of January 31, 2020	\$	2,872,159	\$	-	No change to cash on hand	\$ 2,872,159	

1:53 PM 02/14/20 Accrual Basis

Del Puerto Health Care District Transactions by Account

All Transactions

Туре	Date Num	Memo	Class	Debit	Credit	Balance
360.000 · Assigned Fur 360.030 · Asset Repla 360.031 · Approved C	cement Fund					656,000
General Journal	05/02/2019 JE 05-06	Crew Quarter alerting system, crew lockers, bathroom repairs	02 Patterson District Ambulance		35,000	35,000
General Journal	05/02/2019 JE 05-06	replacement PCs and additional scanners	03 Del Puerto Health Center		8,200	43,200
General Journal	05/02/2019 JE 05-06	new and replacement PC for Human Resources Department	01 DPHCD		3,350	46,550
General Journal	05/02/2019 JE 05-06	laptop	02 Patterson District Ambulance		2,150	48,700
General Journal	06/01/2019 JE 06-02	PCR Tablet Replacement - 3 GETAC V110 G4 Keystone B cost for roofing approved by Board dtd 6/24/19	02 Patterson District Ambulance		11,598	60,298
General Journal	07/02/2019 JE 07-04	Agenda # 9.A.1. HC cost for replacement of exhaust fans (6) approved by	03 Del Puerto Health Center		65,000	125,298
General Journal	07/02/2019 JE 07-04	Board dtd 6/24/19 Agenda # 9.A.2. HC cost for 3 drinking water dispensers approved by Board	03 Del Puerto Health Center		3,650	128,948
General Journal	07/02/2019 JE 07-04	dtd 6/24/19 Agenda # 9.A.4. Keystone C cost for roofing approved by Board dtd 6/24/19	03 Del Puerto Health Center		3,550	132,498
General Journal	07/02/2019 JE 07-04	Agenda # 9.A.1.	06 Keystone Bldg C		45,000	177,498
General Journal	07/31/2019 JE 07-07	2019 New Ambulance Cost per Board Resolution # 2019-09. HC eight (8) desktop computers BOD approved 7/29/19 per	02 Patterson District Ambulance		234,000	411,498
General Journal	07/31/2019 JE 07-08	FY19-20 Budget.	03 Del Puerto Health Center		12,000	423,498
Total 360.031 · Approv	ved Capital Expenses				423,498	423,498
Total 360.000 · Assigned					-	232,502
TOTAL						232,502
Add: Proposed Allo	cation from FY2019 Net In	come				278,000

Add: Proposed Allocation from FY2019 Net income

NEW ASSET REPLACEMENT FUND BALANCE

510,502

Del Puerto Health Care District – Resolution No. 20-01

Proposed Keystone C Loan Partial Payment

Торіс	Resolution 2020-01: Reduction of Keystone C Loan Principal							
Requestor	Karin Hennings, Administrative Director / CEO							
Purpose	To reduce the principal balance of the seven-year loan on Keystone C.							
Position at FYE June 30, 2019	 Loan Balance June 30, 2019 \$1,146,355 Annual Interest Rate 4.25% Keystone C Net Income FY2019 \$72,616 Keystone C Acct # 8641 Balance Jan 2020 \$ 128,618 							
	Whereas, The District has a seven-year loan at Tri Counties Bank on the property 1700 Keystone Pacific Parkway, Suite C (Keystone C); and							
	Whereas, Keystone C had a net operating income of \$72,616 at the end of FY 2019; and							
	Whereas, the District desires to reduce the principal of the Keystone C loan to lower the amount owed and total interest paid; and							
	Whereas, the reduction of principal means the District will have less interest expense during the life of the loan;							
	Be it now resolved,							
	The Board of Directors authorizes a payment from Equity: Unrestricted towards the principal of the Keystone C loan (i.e., Tri Counties Bank Loan #2220073160) in the amount of <u>\$75,000</u> .							
Recommendation	Finance Committee recommends Board discussion of a specific amount and adoption of the Resolution.							
ACTION	Move that the Board of Directors approve Resolution 2020-01							
Motion:	Second:							
Ayes:								
Noes:								
Abstains:								

IN WITNESS WHEREOF, I hereunto set my hand and the corporate seal of the corporation, this _____

day of_____, ____.

Board Secretary

Del Puerto Health Care District SUMMARY PROPOSED FY 2019-20 MID YEAR BUDGET UPDATE

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	ADM			АМВ			нс			TOTAL			
	Current Budget	Proposed Budget	Variance	Current Budget	Proposed Budget	Variance	Current Budget	Proposed Budget	Variance	Current Budget	Proposed Budget	Variance	Notes
Ordinary Income/Expense													
Income													
401.000 · Gross Patient Service Revenue				7,836,996	8,232,831	395,835	2,300,004	2,429,750	129,746	10,137,000	10,662,581	525,581	increase in services
403.000 · Adjustments				(5,274,996)	(5,461,746)	(186,750)	26,754			(5,248,242)	(5,461,746)	(186,750)	increase in services
405.000 · Bad Debt HC & Amb				(645,948)	(679,803)	(33,855)	(12,204)			(658,152)	(679,803)	(33,855)	increase in services
407.000 · Other Income	2,000	2,000		28,848	28,848	-	14,207	44,207	30,000	45,055	75,055	30,000	received incentive payments
Total Income	2,000	2,000	-	1,944,900	2,120,130		2,328,761	2,488,507		4,275,661	4,610,637		
Gross Profit	2,000	2,000	-	1,944,900	2,120,130		2,328,761	2,488,507		4,275,661	4,610,637		
Expense									-	-	-	-	
601.000 · Salaries & Wages	415,835	415,835	-	1,032,180	1,064,200	32,020	958,632	1,047,237	88,605	2,406,647	2,527,272	120,625	MOU; additional personnel
602.000 · Employee Benefits	97,186	112,150	14,964	236,994	268,362	31,368	240,856	290,428	49,572	575,036	670,940	95,904	additional enrollees
603.000 · Professional Fees	83,496	83,496	-	57,680	57,680	-	719,432	782,976	63,544	860,608	924,152	63,544	provider increases
604.000 · Purchased Services	10,996	10,996	-	164,772	164,772	-	284,628	284,628	-	460,396	460,396	-	
605.000 · Supplies	7,250	7,250	-	67,917	67,917	-	89,159	89,159	-	164,326	164,326	-	
606.000 · Utilities	6,948	6,948	-	15,251	15,251	-	43,992	43,992	-	66,191	66,191	-	
607.000 · Rental and Lease	4,740	4,740	-	300	300	-	6,936	6,936	-	11,976	11,976	-	
608.000 · Insurance Coverages	32,172	32,172	-	149,148	149,148	-	121,032	121,032	-	302,352	302,352	-	
609.000 · Maintenance & Repairs	3,996	3,996	-	101,732	101,732	-	39,796	39,796	-	145,524	145,524	-	
610.000 · Depreciation and Amortization	30,996	30,996	-	145,020	145,020	-	85,236	85,236	-	261,252	261,252	-	
611.000 · Other operating expenses	66,380	66,380	-	162,280	170,280	8,000	65,780	65,780	-	294,440	302,440	8,000	Education and training
Total Expense	759,995	774,959	-	2,133,274	2,204,662		2,655,479	2,857,200		5,548,748	5,836,821		
Net Ordinary Income	(757,995)	(772,959)	-	(188,374)	(84,532)		(326,718)	(368,693)		(1,273,087)	(1,226,184)	-	
Other Income/Expense			-			-				-	-	-	
Other Income			-			-			-	-	-	-	
701.000 · District Tax Revenues	1,238,004	1,238,004	-	240,000	240,000	-			-	1,478,004	1,478,004	-	
703.000 · Investment Income	14,496	22,811	8,315			-			-	14,496	22,811	8,315	interest on condemnation fund
710.000 · Miscellaneous Other Income								8,000	8,000		8,000	8,000	telecommunication grant
Total Other Income	1,252,500	1,260,815	-	240,000	240,000	-		8,000		1,492,500	1,508,815		
Other Expense						-			-	-	-	-	
810.000 - Misc Other Expense						-	(55,212)	(55,212)	-	(55,212)	(55,212)	-	
Total Other Expense						-		(55,212)		-	(55,212)		
Net Other Income	1,252,500	1,260,815				-		(47,212)		1,252,500	1,453,603		
Net Income	494,505	487,856	(6,649)	51,626	155,468	103,842	(381,930)	(415,905)	(33,975)	164,201	227,419	63,218	Net Change positve income

Del Puerto Health Care District

District Health Services Assessment Committee

Update – February 24, 2020

Page 1 of 1

Consulting Assistance Analysis

Harder + Company: *contract ended – project moved to CSU Sacramento* CSU Sacramento Public Health Survey Research Project:

Survey House – Public Health Survey Research Program (PHSRP) at Sacramento State

- Initial discussion conducted PHSRP can help determine questions, method of survey delivery and assimilation and analysis of results
- "The Public Health Survey Research Program's (PHSRP) main focus is to conduct research that increases our understanding of people's health behaviors and needs. Through our research, we provide policy makers with the data they require to make evidence-based decisions." Source: <u>https://www.csus.edu/center/public-health-surveyresearch/</u>

Projected Next Steps: (repeated from January 2020)

- Create synopsis of county and local data we <u>currently</u> have
- Determine health care information areas we lack data
- Determine what information may be available to us through Sutter Health
- Create targeted phone survey for District residents
- Contract directly with Sac State for survey and analysis
- Collaborate on developing survey questions
- Conduct survey and compile results
- Consider market trend analysis in the future, but not now

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45.6%

42.4%

0.3%

Insurance

Self Pay

Facility

43.6%

41.6%

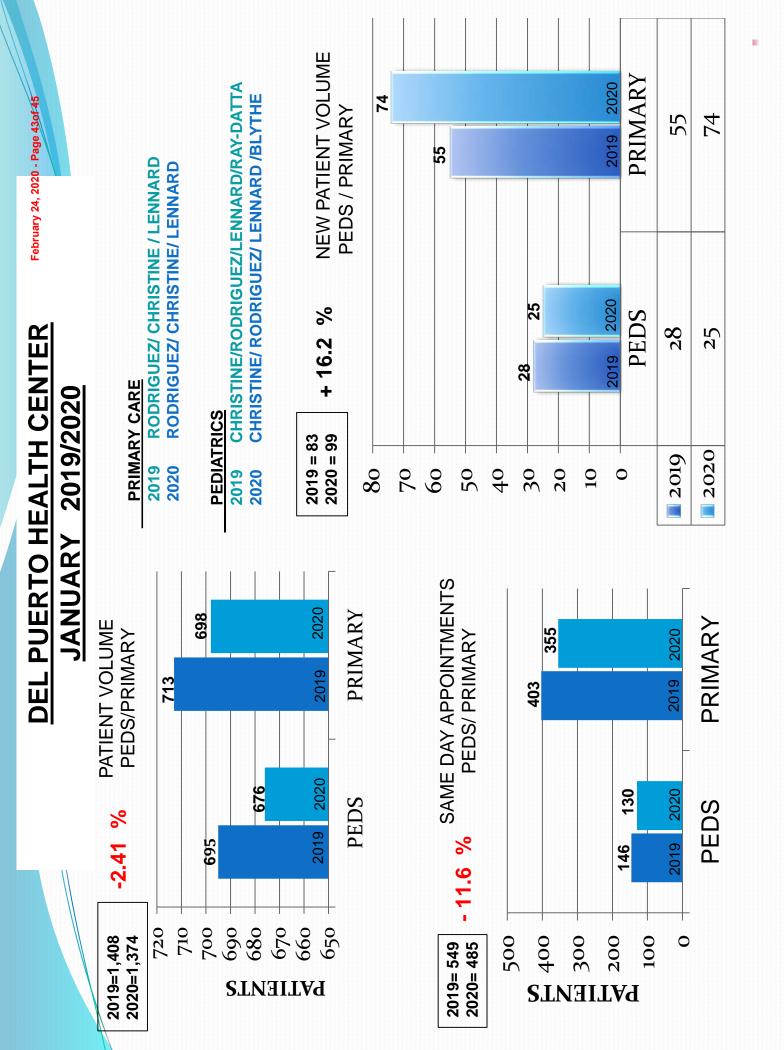
0.6%

38.1%

46.3%

0.0%

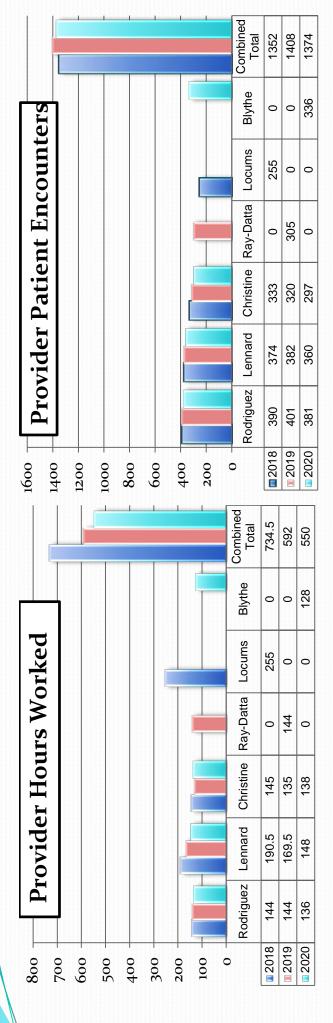
Executive Summary Snapshot			4				Rev	enue Cycl	e Performa	ance
01/31/20	12/31/19	16 Month Avg	<		TERSON Ambulance	-	01/31/20	12/3	31/19	16 Month Avg
	Gross Charges			Month E	nding			Charges	by Class	
\$744,009.00	\$744,009.00 \$755,372.00 \$677,787.13 Transports			01/31	1/20		Payor Class Medicare Medicaid Insurance Self Pay	Current Month \$292,534.00 \$228,825.00 \$133,975.00 \$88,675.00	Previous Month \$302,027.00 \$260,280.00 \$110,095.00 \$82,970.00	16 Month Avg \$272,326.75 \$212,181.56 \$122,482.88 \$70,795.94
168	176	159	01/31/20	12/31/	/19	16 Month Avg	Facility			
	Collections			Collection	% Gross			Collection	s by Class	
\$154,648.00	\$167,799.00	\$162,384.68	20.8%	22.2	%	24.0%	Payor Class Medicare Medicaid Insurance	Current Month \$29,324.00 \$23,992.00 \$90,536.00	Previous Month \$36,821.00 \$32,469.00 \$93,544.00	16 Month Avg \$34,718.41 \$22,416.79 \$95,854.71
Co	ntractual Adjustme	ints		Accounted f	or Funds					\$9,394.77
\$480,936.00	\$612,631.00	\$517,525.36	85.4%	85.9	%	94.9%				
	Write Offs			Aging by	Range			Transport	s by Class	
¢74.004.00	¢c0 007 00	¢50 707 00	Payor Class 0 - 30	Current Month P \$248,768.00	revious Month \$223,172.00	16 Month Avg \$216,766.73	Payor Class Medicare	Current Month	Previous Month 67	16 Month Avg 60
\$71,294.00	\$60,027.00	\$58,727.36	31 - 60	\$191,820.00	\$135,901.00	\$147,497.20	Medicaid	53	62	51
			61 - 90	\$75,049.00	\$86,730.00	\$90,691.26	Insurance	28	24	28
A	verage Daily Reven	ue	91 - 120 120+	\$60,365.00 \$175,910.00	\$88,317.00 \$176,642.00	\$50,385.03 \$160,923.37	Self Pay Facility	24	23	20
\$24,800.30	\$24,366.84	\$22,592.90								
R	evenue Per Transpo	ort		Aging Payo	or Class			Pay Mix 1	- Transports	
			Payor Class	Current Month P	revious Month	16 Month Avg	Payor Class	Current Month	Previous Month	16 Month Avg
			Medicare	\$28,781.00	\$31,740.00	\$38,507.86	Medicare Medicaid	37.5%	38.1% 35.2%	38.0% 31.9%
\$4,428.63	\$4,291.89	\$4,276.26	Medicaid	\$77 328 00						
\$4,428.63	\$4,291.89	\$4,276.26	Medicaid Insurance	\$77,328.00 \$327,814.00	\$79,026.00 \$271,141.00	\$39,771.55 \$303,610.31	Insurance	31.5% 16.7%	13.6%	17.4%
	\$4,291.89 llections Per Transp		Insurance Self Pay	\$327,814.00 \$313,104.00	\$271,141.00 \$328,854.00	\$303,610.31 \$282,588.37	Insurance Self Pay	16.7% 14.3%	13.6% 13.1%	17.4% 12.7%
			Insurance	\$327,814.00	\$271,141.00	\$303,610.31 \$282,588.37	Insurance	16.7%	13.6%	17.4%
Co \$920.52	llections Per Transp	port \$1,024.51	Insurance Self Pay	\$327,814.00 \$313,104.00	\$271,141.00 \$328,854.00 \$0.00	\$303,610.31 \$282,588.37	Insurance Self Pay	16.7% 14.3% 0.0%	13.6% 13.1%	17.4% 12.7%
Co \$920.52	llections Per Transp \$953.40	port \$1,024.51	Insurance Self Pay	\$327,814.00 \$313,104.00 \$4,885.00	\$271,141.00 \$328,854.00 \$0.00	\$303,610.31 \$282,588.37	Insurance Self Pay	16.7% 14.3% 0.0%	13.6% 13.1% 0.0% × Aging	17.4% 12.7% 0.0%
Co \$920.52	llections Per Transp \$953.40	port \$1,024.51	Insurance Self Pay	\$327,814.00 \$313,104.00 \$4,885.00	\$271,141.00 \$328,854.00 \$0.00	\$303,610.31 \$282,588.37	Insurance Self Pay Facility	16.7% 14.3% 0.0% Pay Mi	13.6% 13.1% 0.0% × Aging	17.4% 12.7% 0.0%

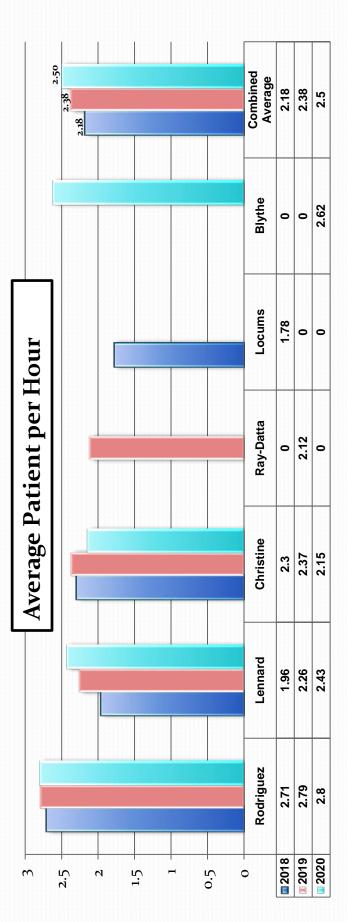


2/18/2020

Productivity per Provider







Del Puerto Health Care District

Administrative Director / CEO Update – February 2020

Karin Freese Hennings

Strategic Planning:

- Health Center
 - Ramping up total patient visit count per day
 - Considering public awareness campaign "Sick today? Be seen today!"
- Ambulance
 - o 4th Quarter GEMT payment made to State of California
 - Receiving \$330 per Medi-Cal transport now.
- Keystone C
 - o Lease of C-4 to Golden Bear who is updating the interior
 - o No final notice from West Orthodontics on when they will move

Financial Summary Report in Board Packet

- Health Center income under budget; YTD –\$351k
- District YTD Net \$176k to the good
- Unencumbered cash is 141% of our three-month operating reserve goal
- January warrants \$425,544

Conferences Attended

• Assoc of California Healthcare Districts Leadership Academy – Feb 19-21 Sacramento

Project Update

- Athena Health Electronic Health Record implementation postponed to July 1 for accounting purposes
- BoardDocs platform changed to Communities by Diligent; can offer electronic board packets

In Process

- Community Health Needs Assessment then District Strategic Plan
- Strategic Planning upon completion of assessment
- DPHCD Annual Report
- Board Governance Policies
- HR projects
 - Employee Handbook update
 - Ergonomics evaluations for all workstations
 - Spanish Test for Ambulance employees
 - o Standardized evaluations
 - Financial education for all staff through AIG
 - o Stay Interview, employee satisfaction survey, total compensation disclosure